



Province of the
EASTERN CAPE
SOCIAL DEVELOPMENT

**ENOCH MGIJIMA
LOCAL SERVICE OFFICE
ANNUAL PERFORMANCE PLAN
&
ANNUAL OPERATIONAL PLAN**

DEPUTY DIRECTOR'S STATEMENT

It gives me honour and great pleasure as the Deputy Director: Administration to make the submission of 2025/26 Annual Performance Plan and 2025/26 Annual Operational Plan for the Enoch Mgijima Local Service Office, under Chris Hani District. This plan serves as a strategic framework that guides and directs the Local Service Office in the provision of developmental social welfare services based on the need to respond to the nature and context of social ills that are ravaging our communities within our area of jurisdiction. This is also aligned to the Medium -Term Development Pan (MTDP) 2024 - 2029 and the Provincial MTDP as per the National Development Plan (NDP) Vision 2030.

The Enoch Mgijima Local Service Office Performance Plans for the 2025/2026 financial year have been guided by the following 3 key priorities for the Department:

1. Inclusive Growth and Job Creation
2. Reduce Poverty and Tackle the High Cost of Living and
3. Building a Capable, Ethical and Developmental State

In realisation of the goals of the District Development Model and the Provincial Anti-Poverty Strategy the management and staff of Enoch Mgijima Local Service Office, under Chris Hani District will continuously establish and sustain new and existing partnerships with stakeholders in pursuit of a meaningful impact in society through our joint interventions thus making communities drivers of their own development through our community participation programs.

We will together continuously strive to contribute optimally to the overall mandate, outcomes, outputs of the Department of Social Development with the available resources in pursuit of good governance and administration in realisation of the dream of a "better life for all"



MS M. MASAKAZI
DEPUTY DIRECTOR ADMINISTRATION
ENOCH MGIJIMA LSO
CHRIS HANI DISTRCT

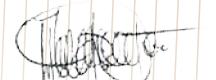
OFFICIAL SIGN-OFF

It is hereby certified that this Annual Performance Plan:

- Was developed by the management of the Enoch Mgijima Local Service Office, Eastern Cape Department of Social Development under the guidance of the MEC, HOD, and the Management of the Department.
- Takes into account all the relevant policies, legislation and other mandates for which the Department of Social Development is responsible.
- Accurately reflects the Impact, Outcomes and Outputs which the Eastern Cape Department of Social Development will endeavour to achieve over the period

L.Tabata

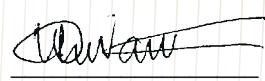
Social Work Manager Prg 2



Signature

N. Thiwani

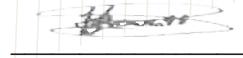
Social Work Manager Prg 3



Signature

L. Kewuti-Tyhala

Social Work Manager Prg 4



Signature

NC. Dyonas

Com Dev. Manager Prg 5



Signature

Ms M. Masakazi

Deputy Director Administration
Enoch Mgijima LSO



Signature

LIST OF ACRONYMS

| | | | |
|---------------|--|----------------|--|
| AFS | Annual Financial Statements | MOU | Memorandum of Understanding |
| AG | Auditor-General | MOA | Memorandum of Agreement |
| AGSA | Auditor-General South Africa | MP | Member of Parliament |
| AIDS | Acquired Immune Deficiency Syndrome | MTEF | Medium Term Expenditure Framework |
| AO | Accounting Officer | MTSF | Medium Term Strategic Framework |
| APP | Annual Performance Plan | MTDP | Medium Term Development Plan |
| APS | Anti-Poverty Strategy | NAWONGO | National Association of Welfare Organisations and Non-Profit Organisations |
| BCM | Buffalo City Metro | NDA | National Development Agency |
| BEE | Black Economic Empowerment | NDP | National Development Plan |
| BBBEEA | Black Economic Empowerment Act | NDSD | National Department of Social Development |
| CBO | Community Based Organisation | NGO | Non-Governmental Organisation |
| CBR | Community Based Rehabilitation | NIA | National Intelligence Agency |
| CDP | Community Development Practitioner | NMM | Nelson Mandela Metro |
| CFO | Chief Financial Officer | NPO | Non-Profit Organisations |
| CNDC | Community Nutrition Development Centres | NTR | National Treasury Regulations |
| CIO | Chief Information Officer | NYS | National Youth Service |
| COGTA | Cooperative Governance & Traditional Affairs | OD | Organisational Development |
| COVID | Corona Virus Disease | OHSA | Occupational Health and Safety Act |
| CSOs | Civil Society Organisations | OTP | Office of the Premier |
| CSS | Community Support Services | OVC | Orphans and Vulnerable Children |
| CYCC | Child and Youth Care Centres | PDP | Provincial Development Plan |
| CYCW | Child and Youth Care Workers | PERSAL | Personnel and Salary System |
| DBE | Department of Basic Education | PIAPS | Provincial Integrated Anti-Poverty Strategy |
| DDG | Deputy Director-General | PFMA | Public Finance Management Act |
| DOE | Department of Education | PPP | Public-Private Partnership |
| DDM | District Development Model | PMDS | Performance Management Development System |
| DIY | Do It Yourself | RDP | Reconstruction and Development Programme |
| DORA | Division of Revenue Act | RPL | Recognition of Prior Learning |
| DPSA | Department of Public Service Administration | SACSSP | South African Council for Social Service Practitioners |
| DRDAR | Department of Rural Development and Agrarian Reform | SAPS | South African Police Service |
| DSD | Department of Social Development | SA | South Africa |
| DQA | Developmental Quality Assurance | SAHNES | South African National Health and Nutrition Examination Survey |
| EC | Eastern Cape | SAQA | South African Qualifications Authority |
| ECD | Early Childhood Development | SARS | South African Revenue Services |
| ECDSD | Eastern Cape Department of Social Development | SASSA | South Africa Social Security Agency |
| ECSECC | Eastern Cape Socio Economic Consultative Council | SETA | Sector Education and Training Authority |
| EPWP | Expanded Public Works Program | SCM | Supply Chain Management |
| EWP | Employee Wellness Policy | SCOA | Standard Chart of Accounts |
| EXCO | Executive Council | SCOPA | Standing Committee on Public Accounts |
| FBM | Family Based Model | SDIP | Service Delivery Improvement Plan |
| FET | Further Education and Training | SDIMS | Social Development Information Management System |
| FOSAD | Forum of South African Directors-General | SEZs | Special Economic Zones |
| GBV | Gender Based Violence | SITA | State Information Technology Agency |
| GNU | Government of National Unity | SLA | Service Level Agreement |
| GITO | Government Information Technology Officer | SM | Senior Manager |
| GSCID | Governance, State Capacity and Institutional Development | SMME | Small Medium Micro Enterprise |
| HCBC | Home Community Based Care | SONA | State Of the Nation Address |
| HHFN | Housing, Health, Family and Nutrition | SOPA | State Of the Province Address |
| HOD | Head of Department | SP | Strategic Plan |
| HIV | Human Immunodeficiency Virus | SPCHD | Social Protection, Community and Human Development |
| HR | Human Resources | STI | Sexually Transmitted Infection |

| | | | |
|--------------|--|--------------|---|
| HRD | Human Resource Development | TADA | Teenagers Against Drug Abuse |
| HRM | Human Resource Management | TIDs | Technical Indicator Descriptors |
| HSRC | Human Scientist Research Council | TB | Tuberculosis |
| IA | Internal Audit | UIF | Unemployment Insurance Fund |
| IT | Information Technology | UN | United Nations |
| ICT | Information and Communication Technology | UNDP | United Nations Development Program |
| ICROP | Integrated Community Registration Outreach Programme | VEP | Victim Empowerment Program |
| IEC | Information Education and Communication | VCANE | Violence Child Abuse Neglect and Exploitation |
| IDP | Integrated Development Plan | WEGE | Women Empowerment and Gender Equality |
| IFMS | Integrated Financial Management Systems | WHO | World Health Organisation |
| IGR | Inter-Governmental Relations | WYPD | Women Youth and People with Disabilities |
| IMST | Information Management Systems Technology | | |
| ISS | Institutional Support Services | | |
| IPFMA | Institute of Public Finance Management and Auditing | | |
| KDF | Key Driving Forces | | |
| KIA | Key Integration Areas | | |



PART A: OUR MANDATE

UPDATES TO THE RELEVANT LEGISLATIVE AND POLICY MANDATES

The Department of Social Development will continue to provide social protection services through Integrated Developmental Social Services and lead government efforts to forge partnerships through which vulnerable individuals, families, groups and communities become capable and self-reliant participants in their own development.

1.1 CONSTITUTIONAL MANDATE

The Constitutional Mandate of the Department of Social Development is derived from the Section 27 of South Africa's Constitution:

- (1) Everyone has the right to have access to
 - a. health care services, including reproductive health care
 - b. sufficient food and water; and
 - c. social security, including, if they are unable to support themselves and their dependents, appropriate social assistance
- (2) The state must take reasonable legislative and other measures, within its available resources, to achieve the progressive realisation of each of these rights

Section 28(1) of the Constitution enshrines the rights of the children with regard to appropriate care, basic nutrition, shelter, health care services and social services

Schedule 4 of the Constitution mandates the Provincial Governments to render population development and welfare services

Table 1: Social Protection Measures

| SOCIAL PROTECTION MEASURES | DEPARTMENTAL INTERVENTIONS |
|-------------------------------------|--|
| Protective Measures | <ul style="list-style-type: none">• Residential facilities for care of vulnerable groups,• Older persons, persons with disabilities,• Food parcels,• Social relief of distress,• Shelters for survivors of gender-based violence,• Substance abuse, Childcare and protection services and Integrated School Health Programmes. |
| Preventive Measures | <ul style="list-style-type: none">• Social grants,• Gender based violence and femicide prevention programmes,• Substance abuse prevention programmes,• Social Crime Prevention programme, Social Mobilisation Programmes, Community Nutrition Development Centres,• Community based Care Services for older person and persons with disabilities,• Food gardens,• Active aging programmes,• Social Behaviour Change Programmes, Youth Development Programmes,• Women Development Programmes.• Prevention and Early Intervention Programmes for children |
| Promotive Measures | <ul style="list-style-type: none">• Family Preservation Programmes,• Protective workshops for persons with disabilities,• Partial Care Services,• Skills Development programmes for youth, women,• persons with disabilities and LGBTQI+,• Aftercare services. |
| Transformative Measures | <ul style="list-style-type: none">• Expansion of services to under-serviced areas through ICROP,• Prevention and Early intervention Programmes to deal with social ills,• Women Empowerment programmes,• Youth Empowerment programmes |
| Developmental and generative | <ul style="list-style-type: none">• Expanded public works programme,• Community Development Programme, Development,• Capacity Building and funding of Non –Profit Organisations, Youth, Women and Persons with Disability Co-operatives,• Establishment of Community Development Structure to create a platform for development opportunities. |

1.3 PURPOSE OF DEVELOPMENTAL SOCIAL SERVICES

- Enhance social functioning and human capacities.
- Promote social solidarity through participation and community involvement in social welfare.
- Promote social inclusion through empowerment of those who are socially and economically excluded from the mainstream of society.
- Protect and promote the rights of populations at risk.

- Address oppression and discrimination arising not only from structural forces but also from social and cultural beliefs and practices that hamper social inclusion.
- Contribute significantly to community building and local institutional development.

1.4 MAIN SERVICES

The Department offers its programmes and services not as a single entity but collaboratively with the NPO sector established under the Non-Profit Organisations Act (1997). The services of the Department are rendered through a structured based approach adopted from the White Paper for Social Welfare Services 1997 and Framework for Social Welfare Services 2013.

Developmental Social Services are delivered to beneficiaries in terms of the life cycle of a person, namely childhood, youth, adulthood and aging focusing on the family as the central unit in communities targeting groups that are more vulnerable than others, Children, Youth, Women, Older persons and People with disabilities.

- Generic basket of services focusing on prevention, early intervention, rehabilitative, residential and

Reunification and After Care Services in dealing with substance abuse prevention and rehabilitation, care and services to older persons, crime prevention and support, services to people with disabilities, child care and protection services, victim empowerment, home community based care services to HIV/AIDS infected and affected communities, social relief of distress, and care and support services to families;

- In ensuring community development, focus is given to community mobilisation, institutional capacity building and support for Non - Profit Institutions (NPIs), poverty alleviation and sustainable livelihoods, community-based research and planning, youth development, women development and population policy promotion.

1.5 POLICY IMPERATIVES

Legislation / Policy Directive table

| LEGISLATION / POLICY DIRECTIVE | HOW DSD CONTRIBUTES |
|--|--|
| Priority 1: A Capable, Ethical and Developmental State | <ul style="list-style-type: none">• Professionalising NPO sector, SSP, norms and standards, practice notice, SACSSP, compliance, community development programme (sustainable livelihood and food programmes), social welfare programme, ethics and anti-fraud, White Paper, CSS reforms, Fundraising Amendment Bill |
| Priority 2: Economic Transformation and Job Creation | <ul style="list-style-type: none">• SW absorption• Social sector EPWP, co-operatives, CNDC• Expanding social services professionals• SCM policies• CSS reforms• NDA co-operatives• Self-sustained livelihood• Linking graduates to opportunities• Social grants• Subsidy to NPOs• Sourcing from co-ops• Internships |
| Priority 3: Education, Skills and Health | <ul style="list-style-type: none">• Partial Care• NPO development• Reformed SW sector• Professionalization of SSPs and ECD• SW training• Youth skilling• HIV, reproductive health• CYCW• RPL - community development assistant• Nutrition programme |
| Priority 4: Consolidating the Social Wage through Reliable and Quality Basic Services | <ul style="list-style-type: none">• Legislations• Norms and standards• Social protection |

| LEGISLATION / POLICY DIRECTIVE | HOW DSD CONTRIBUTES |
|--|---|
| Priority 5: Spatial Integration, Human Settlements and Local Government | <ul style="list-style-type: none"> • UIF, SASSA, minimum wage, grants, HHFN, EPWP, define social floor, HIV programme, social grants, CNDC • Infrastructure • Shelters and Treatment Centres • CYCC • Community (participation, action, research) |
| Priority 6: Social Cohesion and Safe Communities | <ul style="list-style-type: none"> • Shelters • GBV • Infrastructure • VEP • Social crime prevention • Substance abuse • Community development • Social welfare service • Family programme • Child Protection Services • Social-mobilisation programmes • Men's forum • Community mobilisation and dialogues • Sexual health and reproductive programmes |
| Priority 7: A better Africa and World | <ul style="list-style-type: none"> • All policies implemented effectively • Multilateral/bilateral (UN, AU, SADC) • Migration, xenophobia, refugee grants • Developmental social welfare, NISPIS • Social sector jobs (HCBC, CYCW, ECD) • Training of SSPs (CPD, SACSSP) • Social security, developmental social welfare, community development and sustainable livelihood • Support demographic plan IDP, social mobilisation, participate in local government structures (KHAWULEZA) • GBV, substance abuse, migration, family strengthening, moral regeneration • Skilled workforce, Social development academy |
| SDGs – ALIGNED TO THE NDP INCLUDING THE PRIORITIES | |
| <ul style="list-style-type: none"> • Goal 1 "No poverty" • Goal 2 "End hunger, achieve food security • Goal 5 "Gender Equality" | <ul style="list-style-type: none"> • Goal 1: Sustainable livelihood programme + social security, social grants, community development, HHFN • Goal 2: Food nutrition, CNDCs, SRD, NPO funding, grants, HHFN • Goal 5: GBV /VEP, mainstreaming and advocacy, grants, women empowerment programme (including violence prevention and parenting programmes) |
| WHITE PAPER PROPOSALS | |
| <ul style="list-style-type: none"> • Proposal 1: Establish a Social Protection Floor that Includes Social Welfare • Proposal 2: Develop a national social development act • Proposal 3: Include a Social Development Component in the Provincial Equitable Share Formula or Increase the Poverty Component to Fund Welfare Services • Proposal 4: Increase DSD welfare budgets incrementally • Proposal 5: Strengthen National Planning and Standardise Service Offerings Across Provinces • Proposal 6: Establish and Enforce Simple, Effective and Standardised Data Collection • Proposal 7: Integrate Youth Development and Women Development into Other Programmes • Proposal 8: Focus the responsibility of the Department of Social Development in Respect of Disability • Proposal 9: Coordinate with other Departments and Agree on Roles and Responsibilities • Proposal 10: Policy on Orphans Living with Relatives • Proposal 11: Accelerate NPO Funding Reform Process • Proposal 12: Institutional Reforms • Proposal 13: Human Resource Reforms • Proposal 14: Education, Training and Skills Development • Proposal 15: Community Development and Sustainable Livelihoods • Proposal 16: Comprehensive Social Security | <ul style="list-style-type: none"> • Proposal 1: DSD must lead and define the social protection floor • Proposal 5: Norms and standards • Proposal 6: NISPIS • DSD contributes, DPME/NPC to lead through comprehensive social security • NPO Directorate as a government component • Co-ordination. Mobilisation, facilitation, capacity building, integration across departments • Partnership • Psycho-social support (development and implementation of interventions) • Development and placement of social workers • Proposal 7: Youth camps, WEF • Proposal 8: WPRPD, disability programme • Proposal 9: Integrated framework, district model approach • Proposal 10: Develop policy including Service Delivery Model and approach, foster care, adoptions, families programme • Proposal 11: NPO Unit, NPO funding floor • Proposal 16: Extend social security coverage to eradicate and prevent poverty, institutional reforms to improve access, coherence and responsiveness of the social security system |

1.6. LEGISLATIVE AND POLICY MANDATES

The Department of Social Development derives its mandate from several pieces of legislation and policies. Based on its mandate, the Department develops and implements programmes for the alleviation of poverty, social protection and social

development among the poorest of the poor, and the most vulnerable and marginalised. The Department effectively implements this through its partnerships with its primary customers/clients and all those sharing its vision

Legislative Mandates

| LEGISLATION | PURPOSE |
|--|---|
| Constitution of the RSA Act 106 of 1996 | Section 27 (1) (c) of the Constitution provides for the right of access to appropriate social assistance to those unable support themselves and their dependants. |
| Child Justice Amendment Act 28 of 2019 | To establish a criminal justice system for children, who are in conflict with the law and are accused of committing offences and make provision for the assessment of children; the possibility of diverting matters away from the formal criminal justice system, in appropriate circumstances and extend the sentencing options available in respect of children who have been convicted; to entrench the notion of restorative justice in the criminal justice system in respect of children who are in conflict with the law. |
| Children's Act 38 of 2005, as amended | To give effect to rights of the children as contained in the constitution and sets out principles for the care and protection of children that define parental responsibility and rights. |
| Children's Amendment Act 17 of 2022 | intends: to amend the Children's Act, 2005, so as to amend and insert certain definitions; to extend the children's court jurisdiction; to further provide for the care of abandoned or orphaned children and additional matters that may be regulated |
| Cooperatives Act, 14 of 2005 | To provide for the formation and registration of co-operatives; the establishment of a Co-operatives Advisory Board as well as the winding up of co-operatives. |
| Criminal Law (Sexual Offences and Related Matters) Amendment Act 13 of 2021 | The act provides various services to the victims of sexual offences, including but not limited to the creation of the National Register for Sex Offenders which records the details of those convicted of sexual offences against children or people who are mentally challenged. |
| Criminal Procedure Act 51 of 1997 as amended | It provides for the promotion of the rule of law and the protection of the rights of all individuals involved in criminal proceedings in South Africa. It also provides a clear framework for the conduct of criminal proceedings, ensuring that justice is served fairly and transparently |
| Domestic Violence Amendment Act 24 of 2021 | To afford the victims of domestic violence the maximum protection from domestic abuse that the law can provide; and to introduce measures which seek to ensure that the relevant organs of state give full effect to the provisions of this Act, and thereby to convey that the State is committed to the elimination of domestic violence. |
| Intergovernmental Relations Framework Act, 13 of 2005 | To establish a framework for the national government, provincial governments and local governments to promote and facilitate intergovernmental relations; to provide for mechanisms and procedures to facilitate the settlement of intergovernmental disputes; and to provide for matters connected therewith. |
| Mental Health Act, 17 of 2002 | To provide for the care and treatment of persons who are mentally ill and sets out different procedures to be followed in the admission of such persons. |
| National Youth Development Agency Act 54 of 2008 | To provide for the establishment of the National Youth Development Agency aimed at creating and promoting coordination in youth development matters; to provide for the objects and functions of the agency. |
| Non-Profit Organisations Act, 1997 | This Act repealed the Fund-Raising Act, 1997, excluding the chapter that deals with relief funds, and provided for an environment in which non-profit organisations can flourish. The Act also established an administrative and regulatory framework within which non-profit organisations can conduct their affairs. The Act was amended in 2000 to effect certain textual alterations. |
| Older Persons Act 13 of 2006 | To deal effectively with the plight of Older Persons through a framework aimed at empowering, protecting, promoting and maintaining their status, rights, wellbeing, safety and security. |
| Prevention and Combatting of Trafficking in Persons Act, 7 of 2013 | The prevent, suppress and punish trafficking in persons, especially women and children, supplementing the UN convention against transnational organised crime. |
| Prevention and Treatment for Substance Abuse Act, 70 of 2008 | This Act provides for the implementation of comprehensive and integrated service delivery in the field of substance abuse amongst all government Departments. The main emphasis of this Act is the promotion of community based and early intervention programmes as well as the registration of therapeutic interventions in respect of substance abuse. |
| Probation Services Act, 116 of 1991 | To provide for the establishment and implementation of programmes aimed at the combating of crime; for the rendering of assistance to and treatment of certain persons involved in crime; and for matters connected therewith. |
| Probation Services Amendment Act, 35 of 2002 | To make provision for programmes aimed at the prevention and combating crime; to extend the powers and duties of probation officers; to provide for the duties of assistant probation officers; to provide for the mandatory assessment of arrested children; to provide for the establishment of a probation advisory committee; to provide for the designation of family finders; and to provide for matters connected therewith. |

| LEGISLATION | PURPOSE |
|--|---|
| Public Finance Management Act, 1999 | To regulate financial management in the national government; to ensure that all revenue, expenditure, assets and liabilities of that government are managed efficiently and effectively; to provide for the responsibilities of persons entrusted with financial management in that government; and to provide for matters connected therewith. |
| Skills Development Act, 97 of 1998 | To develop the skills of the South African workforce - to improve the quality of life of workers, their prospects of work and labour mobility; to improve productivity in the workplace and the competitiveness of employers; to promote self-employment; and to improve the delivery of social services; encourage employers - to use the workplace as an active learning environment; to provide employees with the opportunities to acquire new skills; to provide opportunities for new entrants to the labour market to gain work experience; to employ persons who find it difficult to be employed; and encourage workers to participate in learning programmes; to improve the employment prospects of persons previously disadvantaged by unfair discrimination and to redress those disadvantages through training and education. |
| Social Assistance Act, 59 of 1992 | To provide those unable to support themselves and their dependents with a right of access to appropriate services social assistance. |
| Social Service Practitioners Act 2018 | To provide for the establishment of a South African Council for Social Service Professions and to define its powers and functions; for the registration of Social Workers, student Social Workers, social auxiliary workers and persons practising other professions in respect of which professional boards have been established; for control over the professions regulated under this Act; and for incidental matters. |
| Social Work Amendment Act 102 of 1998 | To enable applicants and beneficiaries to apply to the Agency to reconsider its decision; to further regulate appeals against decisions of the Agency; and to effect certain textual corrections; and to provide for matters connected therewith, |
| White Paper on Population Policy for South Africa, 1998 | To promote sustainable human development and quality of life for all South Africans through the integration of population issues into development planning in all spheres of government and in all sectors of society. The policy mandates the Department of Social Development to monitor the implementation of the policy and its impact on population trends and dynamics in the context of sustainable human development. |
| White Paper on Social Welfare, 2015 | To set out the principles, guidelines, proposed policies and programmes for developmental social welfare in South Africa. As the primary policy document, the White Paper serves as the foundation for social welfare in the post-1994 era. |
| Women Empowerment and Gender Equality Bill of 2012 | To give effect to section 9 of the Constitution of the Republic of South Africa, 1996, in so far as the empowerment of women and gender equality is concerned; to establish a legislative framework for the empowerment of women; to align all aspects of laws and implementation of laws relating to women empowerment, and the appointment and representation of women in decision making positions and structures; and to provide for matters connected therewith. |
| Disaster Management Act 57 of 2002 | Requires the establishment of a National Disaster Management Centre (NDMC) responsible for promoting integrated and co-ordinated National Disaster Risk Management Policy. |

Policy Mandates

| LEGISLATION | PURPOSE |
|--|---|
| Generic Norms and Standards for Social Welfare Services (2011) | The development and implementation of service standards is a critical requirement for the transformation and improvement of service delivery by public institutions. This is provided for in the White Paper on the Transformation of Public Service (1995), which outlines service standards as one of the eight principles underpinning the transformation process. |
| Household food and nutrition security strategy for South Africa | This is about government commitment in ensuring food security through implementation of the comprehensive food security and nutrition strategy to benefit vulnerable households. |
| National Development Plan, Vision 2030 (Outcome 13: Social Protection) | The NDP 2030 is based on a thorough reflection of the grinding and persistent poverty, inequality and unemployment. It provides a shared long-term strategic framework within which more detailed planning can take place and also provides a broader scope for social protection focusing on creating a system to ensure that none lives below a pre-determined social floor |
| National Strategic Plan on Gender Based Violence and Femicide (2020-2030) | Provide a multi-sectoral, coherent strategic policy and programming framework to ensure a coordinated national response to the crisis of gender-based violence and femicide by the government of South Africa and the country as a whole |
| National and Provincial Strategic Plan for HIV AND AIDS, STI's and TB | To provide strategic direction, guidance and prevent the spread of HIV and AIDS and other sexually transmitted diseases (STI's) and mitigate the impact thereof. |
| National Youth Policy (2015 – 2020) | The Policy is a cornerstone and a key policy directive in advancing the objective of consolidating and integrating youth development into the mainstream of government policies, programmes and the National budget. |
| National Skills Development Strategy III (2011-2016) | To improve the effectiveness and efficiency of the skills development system; establish and promote closer links between employers and training institutions and between both of these and the SETAs and enable trainees to enter the formal workforce or create a livelihood for themselves. |
| National policy for food and nutrition security | To ensure physical, social and economic access to sufficient, safe and nutritious food by all people, at all times to meet the dietary and food preferences. |
| Policy on Financial Awards to Service Providers | To guide the country's response to the financing of service providers in the Social Development sector, to facilitate transformation and redirection of services and resources, and to ensure effective and efficient services to the poor and vulnerable sectors of society. |

| LEGISLATION | PURPOSE |
|--|--|
| White Paper on Disability | To accelerate transformation and redress with regard to full inclusion, integration and equality for persons with disabilities. We believe that the WPRPD and its Implementation Matrix will offer both the public, private and civil society sectors a tangible platform to do things differently to expedite the process of improving the quality of life of persons with disabilities and their families. |
| Policy on Disability | To enhance the independence and creating opportunities for people with disabilities in collaboration with key stakeholders. |
| Population Policy of South Africa 1998 | To influence the country's population trends in such a way that these trends are consistent with the achievement of sustainable human development. |
| South African Policy for Older Persons | To facilitate services that are accessible, equitable and affordable to Older Persons and that conform to prescribed norms and standards. |
| Victim Support Services Policy (2019) | To provide a statutory framework for the promotion and upholding of the rights of victims of violent crime; to prevent secondary victimisation of people by providing protection, response, care and support and re-integration programmes; to provide a framework for integrated and multi-disciplinary co-ordination of victim empowerment and support; to provide for designation and registration of victim empowerment and support services centres and service providers; to provide for the development and implementation of victim empowerment services norms and minimum standards; to provide for the specific roles and responsibilities of relevant departments and other stakeholders; and to provide for matters connected therewith. |
| National Childcare and Protection Policy (2019) | It provides a unifying framework for effective and systemic translation of the country's childcare and protection responsibilities to realise the vision. The Policy recognises that parents, families, and caregivers are the primary duty-bearers for the care, development and protection of their children, and that most parents, caregivers and families have the desire and capacity to provide care and protection. |
| Supervision Framework for the Social Work Profession in South Africa 2012 | It protects clients, supports practitioners, and ensures that professional standards and quality services are delivered by competent social workers |
| Revised White Paper on Families of 2021 | The Revised White Paper on Families views the family as a key development imperative and seeks to mainstream family issues into government-wide, policy-making initiatives to foster positive family well-being and overall socio-economic development in the country. Ensure that families have access to the basic resources, assets, and services they require to promote family well-being. Promote strong and equitable intra-family relationships within safe, supportive and nurturing communities. Support families in need or characterised by severe conflict or neglect of vulnerable family members, to regain their dignity and dissolve in an amicable way. |

2. UPDATES TO INSTITUTIONAL POLICIES AND STRATEGIES

Frameworks, Norms and Standards

| NO. | FRAMEWORKS, NORMS AND STANDARDS |
|-----|---|
| 01. | National Norms and Standards for Social Service Delivery |
| 02. | Integrated National Disability Strategy |
| 03. | National Drug Master Plan 2019 – 2024 |
| 04. | GCR Integrated Anti Substance Abuse Strategy 2020 – 2025 |
| 05. | National Policy on the Management of Substance Abuse |
| 06. | National Minimum Norms and Standards for Inpatient Treatment Centres |
| 07. | National Minimum Norms and Standards for Outpatient Treatment Centres |
| 08. | National Minimum Norms and Standards for Diversion |
| 09. | National Policy Framework for Accreditation of Diversion Services in South Africa |
| 10. | National Guidelines on Home-based Supervision |
| 11. | National Blueprint Minimum Norms and Standards for Secure Care Facilities |
| 12. | Interim National Protocol for the Management of Children Awaiting Trial |
| 13. | National Norms and Standards for Foster Care |
| 14. | National Norms and Standards for Adoption |
| 15. | National Norms and Standards for Home Community Based Care (HCBC) and Support Programme |
| 16. | National Norms and Standards for Prevention and Early Intervention Programmes |
| 17. | National Norms and Standards for CYCC |
| 18. | Generis Norms and Standards for Social Welfare Services |
| 19. | Norms and Standards for Community Development Practitioners |
| 20. | Ministerial Determination 4: Expanded Public Works Programme, Notice No 347 |
| 21. | EPWP Recruitment Guidelines 2017 |
| 22. | National Community Development Policy |
| 23. | National Policy on Food and Nutrition Security |
| 24. | National Strategy on Household Food and Nutrition Security |
| 25. | Eastern Cape DSD Women Empowerment and Gender Equality Policy |
| 26. | Supervision Framework for Social Service Practitioners |
| 27. | National Youth Policy 2020-2030 |

2.1 POLITICAL DIRECTIVES AND PRIORITIES FOR 2025/2026

Guided by the National Development Plan, the Department's principal vision is to create an all and Inclusive Responsive Social Protection System that forges a consensus on transforming of social protection within a developmental paradigm. The MEC's political directives are embedded in the Departments' core functions, which are to provide the following:

- Inclusive and Responsive Social Protection

System

- Integrated and developmental social welfare services (preventive, rehabilitative, therapeutic).
- Community development facilitation and support.

Below are the political and policy imperatives which will be carried out in the 2025/26 Annual Performance Plan:

Interventions

| MEC PRIORITIES | NDSD INTERVENTIONS | ECDSD INTERVENTIONS |
|---|--|---|
| Strategic Priority 1: Inclusive Growth and Job Creation | <ul style="list-style-type: none"> • Filling of Critical Vacant posts and Finalisation of the organisational structure. • Expedite the Employment of Social Service Professionals to address social behaviour change challenges and help curb rising social ills. | <ul style="list-style-type: none"> • Fighting poverty, unemployment and inequality by reducing the rate of unemployed social workers • Implement and optimize public employment programmes (Expanded Public Works) and prioritize work experience for young people. |
| Strategic Priority 2: Reduce Poverty and tackle the high cost of living | <ul style="list-style-type: none"> • Reducing Poverty – Priority 2 of the MTDP - Optimised social protection and coverage. • Reigniting the Role of the Family – care and support of children, youth, adults and elderly. • Alcohol and Substance Abuse has reached unprecedented levels and has a significant impact in the gangsterism, violence, road accidents, and many other unwarranted episodes. • NPOs – NPOs play a critical role as a service delivery partners of government. | <ul style="list-style-type: none"> • Use the Social Relief of Distress (SRD) grant as a basis for the introduction of a sustainable form of income support for unemployed people to address the challenge of income poverty. • An effective, integrated and comprehensive poverty alleviation strategy is necessary to provide protection and support to the most vulnerable in society. • Enhancing the participation, mainstreaming and empowerment of all our vulnerable groups (persons with disabilities, Youth and Women Development) • Strengthening the provision of Child Care and Protection Services to ensure that every child is protected and receives developmental opportunities at the early stages of his or her life • Improving Sustainable Community Development Interventions • Growing and strengthening of the NPO Sector through improving monitoring and management. • Strengthen the implementation of the National Drug Master Plan to ensure a Eastern Cape free of substance abuse. |
| Strategic Priority 3: Capable, Ethical and Developmental State | <ul style="list-style-type: none"> • Gender Based Violence and Femicide through the provision of shelters and psychosocial support services to victims of crime and violence. | <ul style="list-style-type: none"> • Strengthening district operations to be hubs of service delivery and development in line with the DDM • Strengthen implementation of NSP GBVF to ensure access of victim support services to all in need. |

2.2 STRATEGIC FOCUS AREAS IN RESPONSE TO DEMAND FOR DEVELOPMENTAL SOCIAL WELFARE SERVICE

2.2.1 CARE AND SUPPORT SERVICES TO OLDER PERSONS

The Older Persons Act, 2006 was put in place by the South African government to protect, promote and maintain the status, rights, well-being and security of older persons. In support of the Older Persons Act, South Africa has seen several non-governmental organisations (NGOs) focusing on the needs of the older people. The Department will focus on the following for the 2025/26 financial year:

- Provision of Residential Facilities for older persons
- Provision of Community Based Care Services for older Persons in funded and non-funded sites
- Provision of psychosocial support services and Advocacy Programmes for protection of older persons
- Promotion of Active Ageing

2.2.2 SERVICES TO THE PERSONS WITH DISABILITIES

The White Paper on the Rights of Persons with disabilities advocates for equality of persons with disabilities, removing discriminatory barriers to access and participation and ensuring that universal design informs access and participation in the planning, budgeting and service delivery value chain of all programmes. The Department will focus on the following for the 2025/26 financial year:

- Provision of Residential Facilities for persons with disabilities
- Provision of Protective Workshops for persons with disabilities
- Provision of psychosocial support services
- Provision of Community Based Care Services.

2.2.3 HIV AND AIDS

The Department implements the National Strategic plan for HIV/AIDS which seeks to maximise equitable and equal access to services and solutions for HIV/ TB AIDS and STIs and these are implemented through a compendium of Social and Behaviour Change Programmes through YOLO, Ke Moja, ZAZI, the family (e.g. Families Matter programmes), the community (e.g. Community Capacity Enhancement (CCE), Traditional Leaders and Men Championing Change).

2.2.4 SOCIAL RELIEF

The Department implements the Social Assistance Act No 13 of 2004 which provides for temporary relief for individuals and communities experiencing

undue hardships and the act is implemented through the following relief programmes:

- Food parcels
- vouchers to qualifying individuals and families
- School uniforms
- Psychosocial support services
- Sanitary dignity Programmes to children of indigent families and households who are from Quintile 1-3 schools.

2.2.5 CARE AND PROTECTION SERVICES FOR CHILDREN

The implementation of the Children's Act 38 of 2005 as amended aims to provide regulations, services and programmes that promote the protection and care of children as well as building resilience of families. Services include:

- Statutory and Alternative Care services - e.g. Temporary Safe Care, Foster Care, Residential Care and Adoption Programme.
- Programmes aimed at reuniting children previously placed in alternative care with their families or communities of origin.
- Public Education and prevention programmes, focusing on parental responsibilities and rights, targeting children, parents, families and communities.
- Partial Care Services targeting children with disabilities
- Child and Youth Care Centres
- Community-Based Care Services for children through Drop-in Centres, RISIHA and Safe Parks
- Provision of services by Child Protection Organisations.
-

2.2.6 PROMOTION OF FAMILY WELL-BEING AND STRENGTHENING OF FAMILY RELATIONSHIPS

- Provision of Family Preservation Services, Parenting Programmes and Family reunification services
- Expand families' knowledge of and access to social welfare services that can meet their needs at different points in the family life course.
- Provision of Psychosocial support and Therapeutic services
- Provision of family services through various NGOs and faith- based organisations.
- Protect all families' right to have access to sufficient food to meet family members' basic needs
- Empowering families to develop sustainable livelihood strategies.

2.2.7 CARE AND SUPPORT TO FAMILIES

Along with the economy, polity and education, the family is universally viewed as one of the essential sectors without which no society can function (Ziehl, 2003). As the setting for demographic reproduction, primary socialisation, and the source of emotional, material, and instrumental support for its members (Belsey, 2005), families influence the way society is structured, organised, and is able to function. During a family's life course, individuals within the family transition between different life stages. Each stage presents new challenges and new opportunities for growth and development. However, for a range of reasons, many families are less equipped and face significant stressors as they seek to respond to the needs of family members. Such circumstances may include (but are not limited to) poverty and a lack of economic opportunities, poor infrastructure and service delivery, substance abuse, crime, and violence (Roman et al., 2016). In addition, pandemics, and other social and environmental shocks, such as HIV and AIDS and Covid-19, profoundly affect the well-being of South African families through shifts in the burden of care, health challenges, and loss. (National Family Policy, 2015).

2.2.8 CRIME PREVENTION AND SUPPORT

Crime and violence continue to be amongst the most serious and intractable impediments to development in the Eastern Cape. These impediments are the result of a multiplicity of factors related to the socio-economic challenges experienced by the province, which are characterized by extreme inequality and poverty, spatial segregation and high levels of unemployment.

In line with the National Development Plan (NDP) sets out a vision for safer communities, recognizing the need to address the drivers of crime and violence, the Department of Social Development implements Social Crime Prevention Strategy through the following measures:

- Expand provision of re-integration programme for ex-offenders
- Implementation of social crime programmes in hot spot areas
- Provision of diversion programmes for children in conflict with the law
- Provision of re-integration programme for ex-offenders

2.2.9 SUBSTANCE ABUSE, PREVENTION AND REHABILITATION

The National Drug Master Plan seeks to provide an effective response prevention of social marginalisation and the promotion of non-stigmatising attitudes, encouragement to drug users to seek treatment and care, and expanding

local capacity in communities for prevention, treatment, recovery, and reintegration.

The Department implements the National Drug Master Plan through the following measures:

- Strengthen functionality of Local Drug Action Committees in partnership with Local Municipalities
- Strengthen implementation of the Provincial Drug Master Plan targeting hot spot areas.
- Promote access and marketing of the Ernest Malgas Treatment Centre to benefit all children in need of rehabilitative service
- Strengthen implementation of integrated prevention programmes on substance abuse.
- Establish collaborative relationships; promote joint planning and integration internally and externally.
- Capacity building of emerging organizations in to have capacity to render restorative services.
- Roll out of prevention programme through implementation of awareness
- Provision of in and out-patient treatment programme
- Provision of aftercare and re-integration programme

2.2.10 VICTIM EMPOWERMENT

The National Policy Guidelines for Victim Empowerment are intended to achieve a society in which the rights and needs of victims of crime and violence are acknowledged and effectively addressed within a restorative justice framework.

The National Strategic Plan is a government and civil society's multi-sectoral strategic framework to realise a South Africa free from gender-based violence and femicide. It recognises all violence against women (across age, location, disability, sexual orientation, sexual and gender identity, nationality and other diversities) as well as violence against children. The National Strategic Plan outlines six pillars that must be implemented throughout the provinces:

- Pillar One: Accountability, Coordination and Leadership
- Pillar Two: Prevention and Rebuilding Social Cohesion
- Pillar Three: Justice, Safety and Protection
- Pillar Four: Response, Care, Support and Healing
- Pillar Five: Economic Power
- Pillar Six: Research and Information Management

The Department will implement the following measures:

- Strengthen prevention and early intervention programmes
- Continue to support White Door Centres of Hope and Shelters for Women
- Provision of support services to all victims of crime and violence in line with the Norms and Minimum Standards for Victim Empowerment.
- Implementation of the National Strategic Plan on Gender Based Violence and Femicide (2020-2030) with emphasis on Pillar 4, 2 and 5 focusing on response, care, support & healing, prevention of gender-based violence and femicide and empowerment of survivors of GBV.

2.2.11 YOUTH DEVELOPMENT

National Youth Policy 2020-2030 sets out interventions that facilitates holistic positive development for young people to enable them to contribute positively and actively in the socio-economic platforms within the society.

The Department of Social Development Strategy as aligned to the Eastern Cape provincial youth strategy seeks to achieve a holistic and positive impact on youth development in terms of the cultural, social, economic and empowerment aspects of collective and individual development of young people.

The youth development objectives of this strategy are:

- To mainstream youth development across the spectrum of DSD services by ensuring that the importance of youth development is understood within the context of the DSD mandate, is planned for in terms of resourcing and budget allocation/spend and is carried out in a co-ordinated manner with all the relevant stakeholders and role-players
- To ensure that youth development – within the DSD - is carried out in a co-ordinated manner in order to achieve the desired outcomes and impact
- To provide youth with opportunities to improve their education and skills through access to tertiary and vocational education, skills development programmes, internships and learnerships that will allow them to take advantage of key opportunities in the employment space – both within the public and private sectors
- To encourage social engagement and active citizenship through participation in community development initiatives and programmes thereby ensuring responsible and engaged young community members who contribute positively to society
- To promote entrepreneurship and innovation amongst the youth through support for youth-initiated ideas and projects that are creative and contribute to solving community-based problems, challenges and issues that seek to drive economic growth and

sustainable development at a community-level

- To use the 4th Industrial Revolution and technology to enhance awareness of, access to and opportunities associated with youth development as a priority focus for the DSD

Youth Development Programme focus areas:
Support to Youth Development Structures (Youth Cooperatives & NPOs), Skills Development and Youth Mobilisation.

- Support to youth development structures focuses on empowering young people by providing them with livelihood opportunities to enhance their capabilities and create self-employment opportunities. These initiatives are democratic organisations which emanates from youth mobilisation sessions with a social purpose that addresses both economic need and social need initiated and sustained by the combination of public and private resources. The programme provides financial support, capacity building and mentorship in relevant aspects such as governance, entrepreneurship development, financial management, bookkeeping, marketing leadership, social cohesion and nation building for effective performance and for service delivery.

Skills Development

- Youth development incorporates youth skilling through training, internship and learnerships for young people to access a range of available opportunities within the mainstream economy. These programmes provide foundation for youth to enter a range of qualification based training on community development methodologies, technical scarce skills and soft skills such as Culinary Skills, carpentry (construction & cabinet making), upholstery, community house building, electrical, plumbing, welding, life skills, computer training, digital skills, business skills, sewing, entrepreneurship and drivers licence)
- Youth Mobilisation involves continuous engagement of young people for empowerment and to equip them with tools for personal development and sustainable livelihoods. Personal development covers any activity that improves awareness or identity, enhances quality of life/develops talents and skills so as to contribute to social cohesion and nation building. Young people are mobilised to work together, engage, raise awareness, create a strong voice, actively participate in their own development using a solution focused approach that empowers them to solve their own problems. These programmes are facilitated through youth outreach programmes, youth dialogues, intergenerational dialogues, youth month events and Provincial Youth Camp.

2.2.12 WOMEN DEVELOPMENT

Implementation of Women Empowerment Gender Equality Strategy

The Department of Social Development has spearheaded the development of the Women Empowerment Gender Equality Strategy to ensure that women in their diversity in the Eastern Cape Province have and can take full and fair advantage of opportunities to earn a living, maintain self-esteem, and fully exercise their social and economic rights. The literature shows that empowering women and girls helps to build and develop their capabilities and capacity to be functional, leading to better and sustainable socio-economic outcomes for the realization of their personal well-being and for the good of society at large. Ensuring women's full participation in the economy is, thus, essential if the ideals of equity, prosperity, shared and inclusive growth are to be achieved. By developing the strategy, the department strives to adhere to its constitutional mandates and obligations of promoting socio-economic development of the province, paying particular attention to rural dwellers.

The promotion of gender equality and women empowerment is a process rather than a goal, and in this respect the department envisages the need for the alignment of the strategy with other provincial and departmental gender policies, programmes and strategies such as the National Strategy Framework for Women Empowerment and Gender Equality. The alignment is intended to facilitate a common vision and enhance synergistic cooperation of all departments for effective implementation of the provincial sector plan towards the realization of gender equality and women empowerment, and the broader Outcome 14 of the national priorities: "a diverse, socially cohesive society with a common national identity".

Women's Economic Empowerment

The promotion of women empowerment and gender equality is a priority which is expressed in several South African laws which are aligned with regional, continental and global conventions and frameworks. In fostering an enabling environment for gender equality, the Department implements the following interventions:

Economic empowerment is central to women's ability to overcome poverty, cope with shocks and improve their well-being. Women's economic empowerment is when women can make and/or influence, and act on decisions about their

participation in labour markets, their share of unpaid work and in the allocation and use of their own/their household's assets. The Department will implement the following interventions: Develop a database of NPOs, Cooperatives and informal trading entities

- Enable women to access start-up capital and funds for expansion of existing women-owned businesses.
- Promote cooperation among women led NPOs and cooperatives.
- Improve capacity and mentoring of women in business and potential entrepreneurs
- Facilitate skills development and training in business and entrepreneurship development, co-operatives development, organizational, financial management and stokvel savings management;

Promoting Women Empowerment through Cooperatives

A cooperative refers to an autonomous association of people who voluntarily cooperate for their mutual social, economic, and cultural benefit. It includes non-profit community organisations that are owned and managed by the people who use their services (consumer co-operatives) and/or by the people who work there (worker co-operatives). The Department will promote Women Empowerment through:

- Improved access to economic opportunities for women cooperatives.
- Improved capacity and access to markets
- Strengthening management and governance of women cooperatives.
- Improved access to mentorship, information and advisory services

Support to Women's Social Empowerment and Protection Programmes

Women's social empowerment is understood as the process of developing a sense of autonomy and self-confidence, acting individually and collectively to change social relationships. It is when women gain the ability to make/influence decisions about their social interactions (e.g. mobility, association with others), reproduction, health and education

- Eradicating and supporting victims of Gender-Based Violence and Femicide.
- Strengthening women's development.
- Promoting and protecting women's rights

Table 9: CHRIS HANI ANTI-POVERTY CONTRIBUTION

| PILLARS | EXPECTED OUTCOMES | INDICATORS | KEY PROGRAMMES | SERVICE RECIPIENTS | PROVINCIAL 2025/26 TARGETS | CHRIS HANI 2025/26 TARGETS | SERVICE OFFICE 2025/26 TARGETS | POOREST WARDS | POOREST WARDS 2025/26 TARGETS | | | | QUARTERLY TARGETS | | | |
|--|--------------------------|------------------------------|---|--|----------------------------|----------------------------|--------------------------------|---------------|-------------------------------|-----|-----|-----|-------------------|-----|-----|-----|
| | | | | | | | | | Q1 | Q2 | Q3 | Q4 | | | | |
| Pillar 1: Promote social inclusion, implement social capital initiatives and build safer communities | Self-reliant communities | Number of Household profiled | Household profiling to inform development of community-based plans to improve accurate targeting of intervention to change the lives of the poor and most vulnerable. | Young people, children, women, people with disabilities, older persons | 30 138 | 4 784 | DR AB Xuma | 20 | 64 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| | | | | Intsika Yethu | 3 | 600 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 |
| | | | | Emalahleni | 1 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | Sakhisizwe | 8 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| | | | | Enoch Mgijima | 2 | 30 | 15 | 15 | 0 | 0 | - | - | - | - | - | - |
| | | | | 338 | 27 | 100 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 |
| | | | | 28 | 108 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 |
| | | | | 31 | 60 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| | | | | 34 | 40 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| | | | | Inxuba Yethemba | 01 | - | - | - | - | - | - | - | - | - | - | - |
| | | | | DR AB Xuma | 20 | 12 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| | | | | Intsika Yethu | 3 | 12 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| | | | | Emalahleni | 1 | 12 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| | | | | Sakhisizwe | 8 | 20 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | | | | Enoch Mgijima | 2 | 10 | 5 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | 27 | 30 | 10 | 5 | 10 | 5 | 10 | 5 | 10 | 5 | 10 | 5 | 10 |
| | | | | 28 | 10 | 0 | 5 | 5 | 0 | 0 | 5 | 5 | 0 | 0 | 5 | 0 |
| | | | | 31 | 10 | 5 | 5 | 0 | 0 | 0 | 5 | 5 | 0 | 0 | 5 | 0 |
| | | | | 34 | 40 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| | | | | Intsika Yethu | 1 | 40 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| | | | | DR AB Xuma | 20 | 20 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | | | | Intsika Yethu | 3 | 3 | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| | | | | Emalahleni | 1 | 20 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | | | | Sakhisizwe | 8 | 20 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | | | | Enoch Mgijima | 2 | 20 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | | | | 27 | 20 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | 28 | 5 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | 31 | 80 | 20 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | | | | 34 | 20 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| | | | | Inxuba Yethemba | 01 | - | - | - | - | - | - | - | - | - | - | - |
| | | | | DR AB Xuma | 20 | - | - | - | - | - | - | - | - | - | - | - |
| | | | | Intsika Yethu | 3 | 30 | 10 | 5 | 10 | 5 | 10 | 5 | 10 | 5 | 10 | 5 |

| PILLARS | EXPECTED OUTCOMES | INDICATORS | KEY PROGRAMMES | SERVICE RECIPIENTS 2025/26 TARGETS | PROVINCIAL 2025/26 TARGETS | CHRIS HANI 2025/26 TARGETS | SERVICE OFFICE 2025/26 TARGETS | POOREST WARDS | POOREST WARDS 2025/26 TARGETS | | | | QUARTERLY TARGETS | | | | |
|---------|-------------------|----------------------------------|---|---------------------------------------|-------------------------------|-------------------------------|-----------------------------------|-----------------|----------------------------------|-----|-----|-----|-------------------|----|-----|-----|---|
| | | | | | | | | | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | |
| | | who accessed sheltering services | people with disabilities, older persons | | | | | Emalahleni | 1 | - | - | - | - | - | - | - | |
| | | | | | | | | Sakhisizwe | 8 | - | - | - | - | - | - | - | |
| | | | | | | | | Enoch Mgijima | 2 | - | - | - | - | - | - | - | |
| | | | | | | | | | 27 | - | - | - | - | - | - | - | |
| | | | | | | | | | 28 | - | - | - | - | - | - | - | |
| | | | | | | | | | 31 | - | - | - | - | - | - | - | |
| | | | | | | | | | 34 | - | - | - | - | - | - | - | |
| | | | | | | | | Inxuba Yethemba | 01 | 40 | 10 | 10 | 10 | 10 | 10 | 10 | |
| | | | | | | | | Engcobo | 20 | 400 | 50 | 200 | 100 | 50 | 200 | 100 | |
| | | | | | | | | Intsika Yethu | 3 | 50 | 15 | 10 | 10 | 15 | 10 | 15 | |
| | | | | | | | | Emalahleni | 1 | 40 | 10 | 10 | 10 | 10 | 10 | 10 | |
| | | | | | | | | Sakhisizwe | 8 | 150 | 40 | 40 | 40 | 40 | 40 | 30 | |
| | | | | | | | | Enoch Mgijima | 2 | 83 | 23 | 20 | 20 | 20 | 20 | 20 | |
| | | | | | | | | | 27 | 325 | 80 | 80 | 80 | 85 | 80 | 85 | |
| | | | | | | | | | 659 | 28 | 122 | 35 | 37 | 25 | 25 | 25 | |
| | | | | | | | | | 31 | 50 | 25 | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | | | Inxuba Yethemba | 01 | 70 | 20 | 20 | 20 | 19 | 20 | 19 | |
| | | | | | | | | DR AB Xuma | 20 | 98 | - | 98 | 98 | - | - | - | |
| | | | | | | | | Intsika Yethu | 3 | 250 | - | 250 | - | - | - | - | |
| | | | | | | | | Emalahleni | 1 | 80 | - | 80 | 80 | 80 | 80 | 80 | |
| | | | | | | | | Sakhisizwe | 8 | 150 | 0 | 50 | 50 | 50 | 50 | 50 | |
| | | | | | | | | Enoch Mgijima | 2 | 100 | 0 | 100 | - | 0 | - | 0 | |
| | | | | | | | | | 27 | 160 | 0 | 160 | - | 0 | - | 0 | |
| | | | | | | | | | 28 | 285 | 0 | 285 | - | 0 | - | 0 | |
| | | | | | | | | | 759 | 31 | 100 | 0 | 100 | - | 0 | - | 0 |
| | | | | | | | | | 34 | 114 | 0 | 114 | - | 0 | - | 0 | |
| | | | | | | | | Inxuba Yethemba | 1 | - | - | - | - | - | - | - | |
| | | | | | | | | DR AB Xuma | 20 | 10 | - | 10 | - | - | - | - | |
| | | | | | | | | Intsika Yethu | 3 | 48 | 2 | 23 | 18 | 5 | - | - | |
| | | | | | | | | Emalahleni | 1 | 10 | - | 5 | - | 5 | - | 5 | |
| | | | | | | | | Sakhisizwe | 8 | 10 | 0 | 0 | 10 | 0 | 0 | 0 | |
| | | | | | | | | | 2 | 55 | 0 | 10 | 0 | 0 | 0 | 0 | |
| | | | | | | | | | 27 | 306 | - | - | 10- | - | - | - | |

| PILLARS | EXPECTED OUTCOMES | INDICATORS | KEY PROGRAMMES | SERVICE RECIPIENTS 2025/26 TARGETS | PROVINCIAL 2025/26 TARGETS | CHRIS HANI 2025/26 TARGETS | SERVICE OFFICE 2025/26 TARGETS | POOREST WARDS 2025/26 TARGETS | POOREST WARDS 2025/26 TARGETS | | | |
|--|---|---|-------------------------------------|---|-------------------------------|-------------------------------|-----------------------------------|----------------------------------|----------------------------------|-----|-----|-----|
| | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| Pillar 4: Creation of economic opportunities and ensuring income | Increased job creation (biased towards designated groups) | Number of Work Opportunities created through Extended Public Works Programme (EPWP) | Job Creation and skills development | Young people, women, people with disabilities | 3 558 | 571 | Inxuba Yethemba | 01 | 150 | 40 | 110 | 150 |
| | | | | | | | DRAB Xuma | 20 | 14 | 14 | 14 | 14 |
| | | | | | | | Intsika Yethu | 3 | 2 | 1 | 1 | 1 |
| | | | | | | | Emalahleni | 1 | 2 | 2 | 2 | 2 |
| | | | | | | | Sakhisizwe | 8 | - | - | - | - |
| | | | | | | | Enoch Mgijima | 2 | 31 | 31 | 31 | 31 |
| | | | | | | | | 27 | 17 | 17 | 17 | 17 |
| | | | | | | | | 28 | 12 | 12 | 12 | 12 |
| | | | | | | | | 31 | 16 | 16 | 16 | 16 |
| | | | | | | | | 34 | 4 | 4 | 4 | 4 |
| | | | | | | | Inxuba Yethemba | 01 | 400 | 360 | 400 | 400 |

DISTRICT DEVELOPMENT MODEL

IMPLEMENTATION OF PROGRAMMES TARGETING MILITARY VETERANS

A proclamation through Government Notice, Number 32844, dated 28 December 2009; recognizing a need to acknowledge South African Military Veterans, and therefore established a department to handle their affairs, the Department of Military Veterans (DMV). Subsequent to that, the Military Veterans Act 18 of 2011 was passed as legislation to handle all matters relating to Military Veterans. Military Veterans were identified as a designated group in the Eastern Cape Province. For 2025/26 plans the Department will prioritise delivery of services to military veterans in the Eastern Cape, where there will be signed MOU between the Department and Department of Military Veterans.

Section 9 Of the Bill of Rights addresses the right to equality while Section 10 guarantees the right to dignity. The Military Veterans Act 18 of 2011, provides for principles that guide all benefits relating to military veterans, By Sector Departments. Military Veterans Act 18, 2011, Accommodates Military Veterans issues from all nine (9) Military Veterans associations and organisations, statutory and non-statutory.

The Department will focus on the following services to military veterans:

- 1) Provision of Psychosocial support services
- 2) Profiling of Households
- 3) Provision of Social Relief of Distress
- 4) Facilitation of Business Development Support (Registration of, co-ops, NPO's).

IMPLEMENTATION OF PROGRAMMES TARGETING EX-MINE WORKERS

The Department will focus on the following services to Ex Mine Workers:

- 1) Provision of Psychosocial support services
- 2) Profiling of Households

- 3) Provision of Social Relief of Distress
- 4) Facilitation of Business Development Support (Registration of, co-ops, NPO').

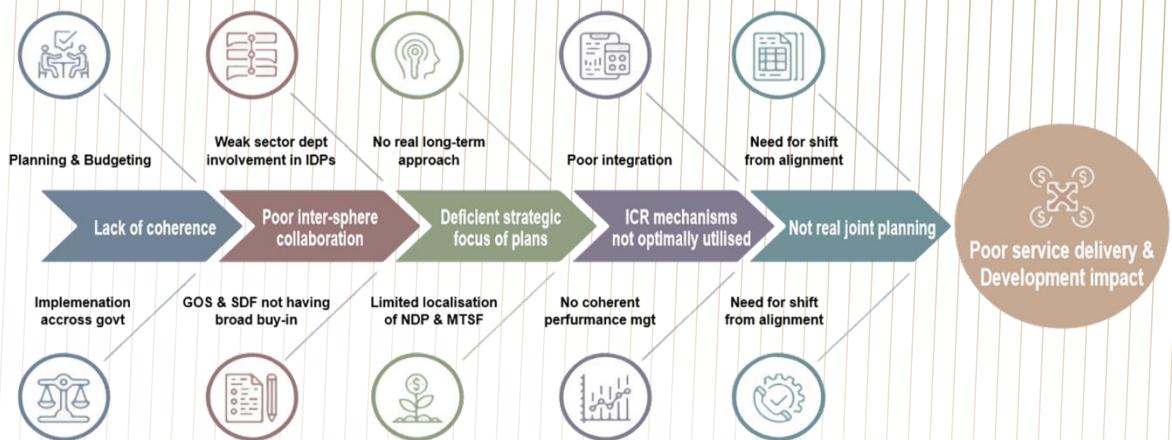
DISTRICT DEVELOPMENT MODEL

The District Development Model (*inspired by the Khawuleza Presidential call to action*), launched by the President aims to accelerate, align and integrate service delivery under a single development plan per district or metro that is developed jointly by national, provincial and local government as well as business, labour and community in each district. Each district plan must ensure that national priorities such as economic growth and employment; improvements to living conditions; the fight against crime and corruption and better education outcomes are attended to in the locality concerned. In the Eastern Cape, OR Tambo District Municipality has been identified as the rural pilot of the District Development Model (DDM). The Model will be rolled out in all the districts and metros in the Province. This will assist in ensuring that planning and spending across the three spheres of government is integrated and aligned and that each district or metro plan is developed with the interests and input of communities taken into account upfront.

Lack of coordination between national and provincial governments, between departments and particularly at local government level, has not served the country. The pattern of operating in silos has led to lack of coherence in planning and implementation and has made monitoring and oversight of government's

programme difficult. The President in the 2019 Presidency Budget Speech (2019) identified the "pattern of operating in silos" as a challenge which led to "lack of coherence in planning and implementation and has made monitoring and oversight of government's programme difficult". The consequence has been non optimal delivery of services and diminished impact on the triple challenges of poverty, inequality and employment.

The rolling out of "a new integrated district-based approach to effectively address our service delivery challenges and localized procurement and job creation, that promotes and supports local businesses, and that involves communities, was important. The DDM focusses on implementation of immediate priority projects, stabilisation of local government and long-term institutionalisation of integrated planning, budgeting and delivery anchored on the development and implementation of the "One Plan". As such the DDM focuses on building state capacity as the system of Local Government is stabilised, and in the medium term, to improve cooperative governance, integrated planning and spatial transformation, inclusive economic development, and where citizens are empowered to contribute and partner in development.



The DDM enables synergy between national, provincial and local priorities; and implementation of immediate priority projects and actions as well as a long-term strategic framework for predictable, coherent and effective service delivery and development. It enables implementation of the National Development Plan (NDP), National Spatial Development Framework (NSDF), Integrated Urban Development Framework (IUDF) and the Medium-Term Strategic Framework (MTSF) by localising and synergising objectives, targets and directives in relation to the 52 District and Metropolitan spaces (IGR Impact Zones), thereby addressing the triple challenges of poverty, inequality and unemployment in a spatially targeted and responsive manner. The DDM is positioned in relation to the NDP, MTSF and NSDF to enhance the overall system by synergizing national, provincial and local priorities in relation to the district and metro spaces.

The Department of Cooperative Governance and Traditional Affairs (COGTA) is championing the implementation of the DDM by all sector departments in the province is still finalizing a Provincial Institutionalization Framework that will assist to

formally institutionalize, provincialize and localize the DDM with structured response and accountability.

The Department will participate through district offices in ward-based planning and Municipal IDP processes to ensure alignment of departmental plans and budgets with local government plans.

The implementation of the DDM has fostered practical intergovernmental relations to plan, budget and implement jointly with other sector departments and local government in order to provide coherent and seamless services to communities. DSD will continue to strengthen IGR systems at all levels for enhanced and integrated

These key projects will be implemented through these interventions: A myriad of integrated Developmental Social Services intervention are implemented with the District to address the social ills that exist. The following interventions are implemented with stakeholders and Social Partners.

Over the MTDP period, the Department will contribute to the DDM through these interventions:

Table 21: District Development Model Interventions

| | |
|---|---|
| 1. Food Security | 8.Services to Persons with Disabilities |
| 2. Psychosocial Support & Therapeutic interventions | 9. Community development interventions |
| 3. Sustainable Livelihoods | 10. Youth Development |
| 4. Social Behavior Change Programmes | 11. Women Development |
| 5. Anti-Substance Abuse Interventions | 12. Household Profiling |
| 6. Gender-Based Violence, Femicide & Victim Empowerment interventions | 13. NPO Management |
| 7. Child Care & Protection Services | |

4. UPDATES TO RELEVANT COURT RULING

The following are the court rulings will continue having an impact on the Departmental operations or service delivery obligations during the 2025/26 financial year and beyond:

*i. High Court Ruling on NPO Funding Policy –
*NAWONGO v MEC for Social Development and Others Case No. 1719/2010, Free State High Court**

A group of NPO's in the Free State Province, brought a court application against the Free State Provincial Department of Social Development, after several years of serious frustration in the manner that the Free State Provincial Department had dealt with the transfers of their subsidies. The first part of the NPO's application was that government should immediately pay the transfers that had already been allocated to the NPO's but was yet to be transferred. The second part of the NPO's application was that the Free State Provincial Department should urgently review its policies in respect of NPO funding.

The first part of the judgment, delivered in August 2010, noted that 1 400 NPOs were currently funded by the Free State Provincial Department of Social Development, and that the Department openly acknowledged that these organisations played a major role in delivering social services to children, older people, people with disabilities and others. In fact, the Department was dependent on the NPO's for delivering services which the Department was responsible for in terms of the Children's Act and the Older Persons Act. The Department also acknowledged that the funding to the NPO's do not cover the full costs of delivering these services, yet the allocations to NPO's and the way in which it makes (or does not make) payment do not reflect these acknowledged facts.

The judgement provided guidance to the Free State Provincial Department of Social Development on how it should revise its funding policy in order for the policy to be reasonable. Firstly, the policy must recognise that the NPO's are providing services that the Department itself is obliged to provide in terms of the Constitution and the applicable relevant legislation. Secondly, the policy must have a fair, equitable and transparent method of determining how much the department should pay and how much the NPO's should contribute from other sources of income such as donations from funders.

While the judgment was against the Free State Department of Social Development, it is relevant to all Provincial Departments of Social Development because the Free State's NPO funding policy is the same as the national policy. Therefore, the judgement was also a strong indictment of the existing national framework for the funding of NPO's that all provincial governments followed. The Eastern Cape Department of Social Development continually strives to adhere to the guidance provided by the High Court in developing and improving its funding policies.

ii. High Court Matter on reduction / termination of subsidies -

Eastern Cape NGO Coalition v MEC for Social Development and others, Case No. 2460 /2018, Grahamstown High Court

The Legal Resource Centre, an NGO based in Grahamstown was acting on behalf of the Eastern Cape NGO Coalition, a group of NPO's based in the Nelson Mandela Metro District. An urgent court application was launched during August 2018 for an order to compel the Department to review its decision to cut, reduce and/or terminate the payment of subsidies to the affected NPO's. In essence, this matter dealt with the historical imbalance of NPO funding in the developed part of the Eastern Cape, i.e. the Port Elizabeth and East London metropolitan areas, and the underdeveloped part of the Eastern Cape, i.e. the former Ciskei and Transkei.

The High Court found that the Department's decision to cut, reduce and/or terminate the payment of the affected NPO's was unlawful, irrational and unconstitutional. The Court further found that the Department's consultative process with the affected NPO's was not comprehensive nor was it transparent as the Department appeared to have already made a decision before the consultation process had commenced. The High Court did not grant any compensation due to the elapse of time that had passed since the matter was initiated. The judgment is however important as the Department had to review its entire consultative process to be one that is inclusive, encompassing, open and transparent. The Department has ensured that all future consultative processes with NPO stakeholder forums, individual NPO's and the community at large is just that to prevent any claim that the Department has embarked on the consultative process with a pre-determined decision.

iii. High Court Matter on suspending subsidies based on alleged corruption -

Sakhingomso Training and Development Centre v MEC for Social Development and one other, Case No. 4244 / 2021, Mthatha High Court

The District received an anonymous tip off alleging corruption and mismanagement of subsidised funds at the Sakhingomso Training and Development Centre in Mthatha. The District reported the allegations to the Provincial Head Office and requested a forensic investigation. The District then decided to suspend the further payment of subsidies to the Centre pending the finalisation of the investigation. Alternative arrangements were made for the affected children at the Centre. In terms of the Department's service level agreement with the Centre, the Department reserved the right to suspend funding where allegations of such a serious nature are brought to the fore. The Department is however obligated in terms of the contractual agreement to finalise the investigation with a fairly quick turnaround time, which it failed to do.

The High Court found that the Department had not complied with the service level agreement and was in breach of its own contractual obligations. The Department should have concluded its investigation within the time period agreed and should have presented its findings to the Management Board of the Centre to allow them to implement the recommendations and/or remedial steps. The Court further found that the failure of the Department to conclude its own investigation due to budgetary constraints could not be laid at the door of the Centre and that the suspension of funds should at best have been lifted in order to allow the Centre to operate and render services.

The High Court ordered the Department to compensate the Centre all the outstanding subsidies that was withheld during the period of suspension. The judgment is important as the Department has learnt that it must comply with its own obligations in terms of its contractual agreement before taking the drastic decision to suspend funding. The Department has further revised its contractual agreement to allow itself a reasonable time to conclude investigations into allegations of fraud and corruption, and to define the special circumstances under which subsidies may be suspended.

iv. High Court Matter on the reduction of subsidies

–
Imbumba Association for the Aged v MEC for Social Development and one other, Case No. 647 / 2022

The Department and the associated members of Imbumba entered into service level agreements on or about May/June 2021 to provide services at Service Centres for older persons in rural, poverty-stricken areas concentrated in the former Ciskei and Transkei. As a result of the devastating impact of the COVID pandemic on the national fiscus, the State implemented national and consequential provincial budget cuts across all organs of State, including the Department for the financial year 2020/2021. The budget cuts for the Department of Social Development were detrimental to its constitutional mandate with all five Departmental programmes adversely affected, including its core services. This resulted in the Department having to implement budget cuts across the board, with programme 2 deciding to limit the number of subsidised beneficiaries who visit service centres to a maximum of 20 beneficiaries. The decision was informed by the national state of disaster regulations implementing a national lockdown restricting the freedom of movement during the highest levels of COVID. Unbeknown to the Department, the care givers at these Imbumba affiliated service centres defied the ban and visited the beneficiaries at their homes to provide the assistance that they would ordinarily have received at the service centres but for the COVID lockdown.

Imbumba raised a dispute about the reduction of the number of beneficiaries to a maximum number of 20. Dissatisfied with the Department's responses, the dispute escalated into a formal application before the High Court in Makhanda under case no. 647 / 2022.

The Department, alive to its constitutional mandate to *inter alia*, provide social security to older persons, and appreciative of the partnership with Imbumba, initiated negotiations through its internal legal services with the legal representatives of Imbumba in an effort to settle the dispute out of court.

In following this approach, the Department considered the fact that although the national lockdown restricted the movement of ordinary citizens including older persons, and despite the service centres not rendering the services at their institutions, the Department had a moral duty in terms of its Constitutional mandate to at least compensate the service centres for actual services rendered where sufficient proof could be provided of home visits. The circumstances were after all exceptional as none of the litigants could have foreseen the catastrophic consequences of the COVID pandemic that has now forever changed the landscape within which government renders its services to the marginalised and impoverished citizens of the country.

Due to the litigant parties having signed a confidentiality agreement, the Department is precluded from divulging the terms and conditions of the settlement agreement. The matter is important as it gives the Department a blueprint on how to manage a national disaster of the magnitude of the COVID pandemic, the likes of which has never been seen or experienced by past generations. More so, where such a pandemic has a detrimental impact on the State Fiscus, any budgetary reductions must first pass constitutional muster.

v. High Court Ruling on NPO Funding Policy – *NAWONGO v MEC for Social Development and Others Case No. 1719/2010, Free State High Court*

A group of NPO's in the Free State Province, brought a court application against the Free State Provincial Department of Social Development, after several years of serious frustration in the manner that the Free State Provincial Department had dealt with the transfers of their subsidies. The first part of the NPO's application was that government should immediately pay the transfers that had already been allocated to the NPO's but was yet to be transferred. The second part of the NPO's application was that the Free State Provincial Department should urgently review its policies in respect of NPO funding.

The first part of the judgment, delivered in August 2010, noted that 1 400 NPOs were currently funded by the Free State Provincial Department of Social Development, and that the Department openly acknowledged that these organisations played a major role in delivering social services to children, older people, people with disabilities and others. In fact, the Department was dependent on the NPO's for delivering services which the Department was responsible for in terms of the Children's Act and the Older Persons Act. The Department also acknowledged that the funding to the NPO's do not cover the full costs of delivering these services, yet the allocations to NPO's and the way in which it makes (or does not make) payment do not reflect these acknowledged facts.

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While the judgment was against the Free State Department of Social Development, it is relevant to all Provincial Departments of Social Development because the Free State's NPO funding policy is the same as the national policy. Therefore, the judgement was also a strong indictment of the existing national framework for the funding of NPO's that all provincial governments followed. The Eastern Cape Department of Social Development continually strives to adhere to the guidance provided by the High Court in developing and improving its funding policies.

vi. High Court matter on adoptions –

National Adoption Coalition of South Africa v MEC for Social Development, KZN – Case Number D4680/2018, Durban High Court

The Department's budgetary constraints is further challenged by the KZN High Court Order relating to adoption services. In summary the case related to serious delays experienced in the issuing of Section 239 (Children's Act) letters by the KZN Department of Social Development. These delays in many instances prevented adoptions from proceeding due to the Department's failure to decide on the adoption and consequently preventing the Children's Court from timeously considering the adoptions.

The judgment handed down declared that the current adoption process followed in respect of Section 239 applications was infringing on the rights of the adoptable children, the rights of the birth parents and the rights of the prospective adoptive parents. The Court Order provided strict timelines for DSD to process all outstanding adoptions, namely 30 (thirty) days. The Court Order further directed that proper consideration of all the relevant factors be undertaken, and this now represented a significant departure from the past decision-making process that was more rigid.

The judgment sets an important precedent as it enforces the Department to provide and allocate adequate resources to ensure that the adoption system flourishes and is managed efficiently and effectively. If not, the Department runs the risk of similar litigation. The Department has taken heed of the judgment and has implemented proactive steps to efficiently and effectively manage the adoption process despite serious budgetary constraints and stretched resources.

vii. High Court matter on children with Disruptive Behaviour Disorders

Centre for Child Law v Ministers of Social Development, Health and Basic education (Children with Severe or Profound Disruptive Behavioural Disorders)

The case focused on the plight of a 10-year-old girl who was orphaned and placed in foster care shortly after birth. The placement broke down, leading to 15 different placements in her 10 years of life. Three government Departments, namely Department of Social Development [DSD], the Department of Health [DOH] and Department of Basic Education [DBE] were taken to Court by the Centre for Child Law for their failure to cater for the provision of appropriate alternative care, mental services and basic education of an adequate quality for children with Severe or Profound Disruptive Behavioural Disorders (DBD).

The three departments ultimately acknowledged that their present policies, programmes and plans did not comply with the obligations imposed on them by the Constitution and legislation to provide appropriate assistance and care to children with severe or profound disruptive behaviour disorders.

A settlement was reached between the three Departments (DSD, DoH and DBE) and the Centre for Child Law.

The settlement agreement required of the departments to develop an inter-sectoral policy, and an implementation plan that removes barriers that hinder children with behavioural difficulties' full and effective participation in society. The order further required that the policy and plan must also explain how residential care facilities, with appropriate programmes, will be spread out, to ensure that children have access to services they need and that these services address their particular needs if they are in need of care and protection. The policy and plan must also set out how basic education and appropriate health care services will be provided to the children as well as how support for families and respite care will be provided so that children are not unnecessarily removed from their family environment.

The order set out interim arrangements that were to be put in place while the policy and plan was being developed, with the departments required to ensure that children with behavioural difficulties brought to their attention must be provided with suitable alternative care and if necessary, have access to quality education and receive appropriate health care services while their families should be provided with necessary support.

The Department of Social Development was specifically ordered to make arrangements for children with DBD to be placed in the most suitable Alternative Care as well as ensuring provision of the necessary and suitable support to Parents/Caregivers of children with DBD who remain in their care.

viii. D and Another v Head of Department of Social Development, Gauteng and Others, S and Another v Head of Department of Social

**Development, Gauteng and Others
(30205/2019, 55642/2019) [2021] ZAGPPHC 388
(17 June 2021)**

Both matters relate to the proper interpretation of section 239(1)(d)[1] of the Children's Act 38 of 2005 (the Children's Act) to recommend an adoption. The applicants were of the view that such a letter (recommending an adoption) is not a peremptory requirement and should be interpreted to include a letter not recommending an appointment.

The Court considered the jurisdiction of the Children's Court to hear adoption applications and considered that the purpose of the letter implicitly recognises that it is the Children's Court that must make a decision on the evidence before it on whether or not to grant an adoption. The Children's Court would, logically, consider the letter either recommending or not recommending the adoption in its assessment of, *inter alia*, 'best interests'. A Children's Court is not absolutely barred from hearing an application but rather may, in exceptional circumstances, condone that failure. The Court then held that it must then follow that a Children's Court that is in possession of a letter – albeit a letter not recommending the adoption – would still be entitled to consider the adoption application.

If this were not so, it would lead to the absurd conclusion that a Children's Court is bound by the decision of the first respondent and has no authority whatsoever to depart from it. This, in the view of the Court could not be correct and, in fact, would do violence to the separation of powers doctrine and defeat the very purpose of the Children's Court. A converse finding would not only run contrary to the spirit and purport of the Children's Act but would also violate several fundamental rights of children including: firstly, the purpose of the Children's Act as articulated in its Preamble; secondly, the objectives of the Children's Act, generally, and the objectives of adoption, specifically; thirdly, a child's right to 'family life'; fourthly, the child's right to appropriate alternative care; and fifthly, a child's right to have his or her best interests considered of paramount importance, particularly insofar as it deprives a child to 'family life' and leads to undue delay.

In conclusion, the court declared that the letter contemplated in section 239(1)(d) of the Children's Act 38 of 2005 includes a letter not recommending the adoption of the child.

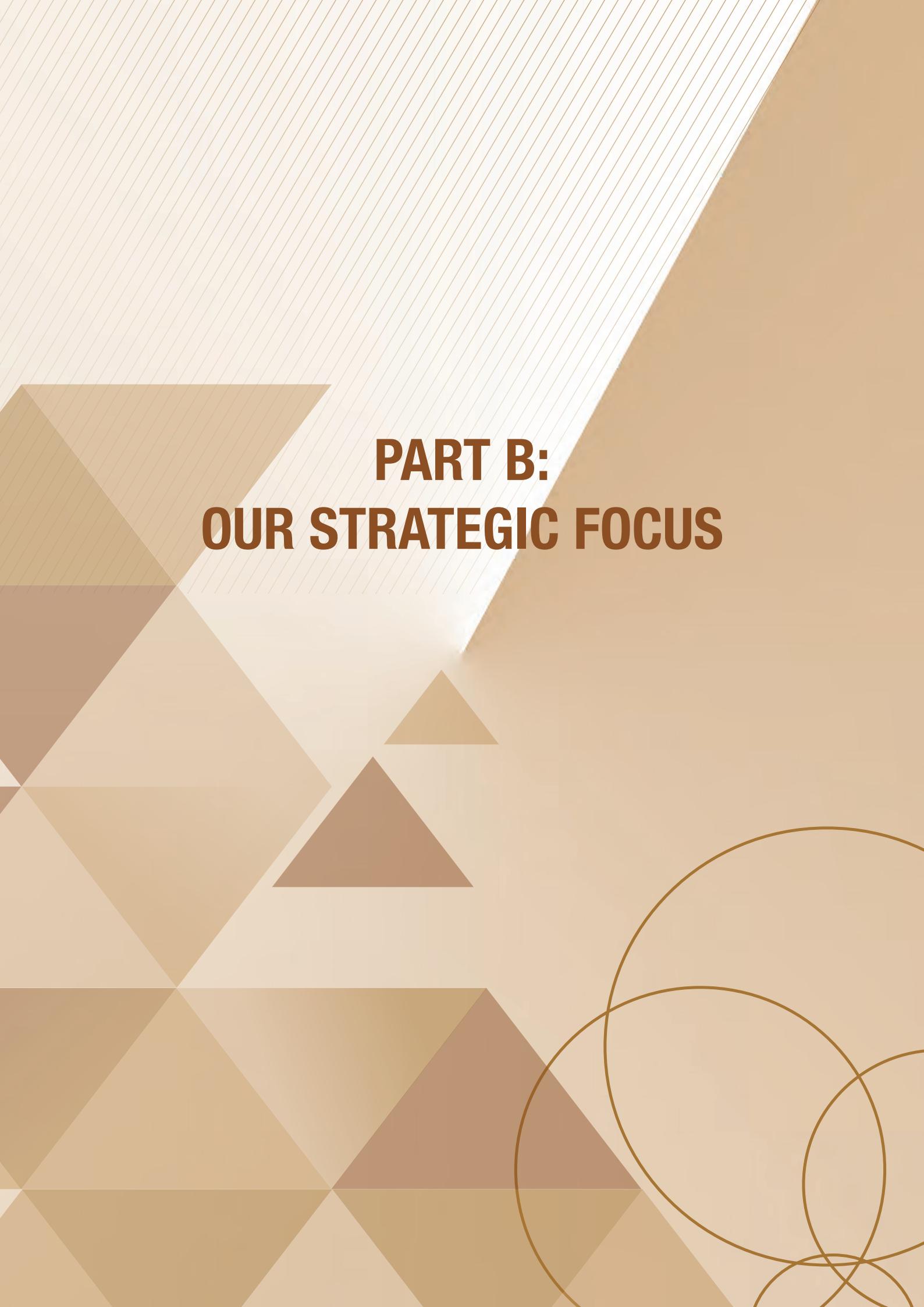
**ix. S v L M and Others (97/18; 98/18; 99/18; 100/18)
[2020] ZAGPJHC 170; [2020] 4 All SA 249 (GJ);
2020 (2) SACR 509 (GJ); 2021 (1) SA 285 (GJ)
(31 July 2020)**

The matter has its genesis in an urgent review concerning four (4) children, which came before magistrates for diversions in terms of section 41 of the Child Justice Act. The children were alleged to have committed offences referred to in Schedule 1 of the Child Justice Act. They had all tested positive for cannabis which tests had been performed at school. They were accordingly alleged to have been in

possession of cannabis which constitutes an offence in terms of Schedule 1 of the Child Justice Act.

The court in terms of the review application before it made the following declaratory order:

- a). It is declared that section 4(b) of the Drugs and Drug Trafficking Act 140 of 1992, as amended is inconsistent with the Constitution of the Republic of South Africa, 1996 ('Constitution') and invalid to the extent that it criminalises the use and/or possession of cannabis by a child.
- b) Pending the completion of the law reform process to correct the constitutional defects, no child may be arrested and/or prosecuted and/or diverted for contravening the impugned provision. This moratorium did not, in any way, prevent and/or prohibit any person from making use of any civil process and/or procedure to ensure a child receives appropriate assistance and/or interventions for cannabis use or dependency.
- c) That section 53(2) read with section 53(3) of the Child Justice Act 75 of 2008 ('Child Justice Act) does not permit, under any circumstances whatsoever, for a child accused of committing a schedule 1 offence to undergo any diversion programme involving a period of temporary residence.
- d) That section 58(4)(c) of the Child Justice Act does not authorise and/or empower a prosecutor or child justice court to refer a child, accused of committing a schedule 1 offence, and who failed to adhere to a previous diversion order, to undergo any further diversion programme involving a period of temporary residence.



PART B: OUR STRATEGIC FOCUS

OUR STRATEGIC FOCUS

| VISION | |
|--|--|
| "A caring society for the protection and development of the poor and vulnerable towards a sustainable society" | |
| Caring Society | Through a collective approach or unity with stakeholders |
| Poor & Vulnerable | By building trust, hope and assurance |
| Sustainable society | Through continuous improvement & sustainability |

| MISSION | |
|--|--|
| "To transform our society by building conscious and capable citizens through the provision of comprehensive, integrated and sustainable social development services with families at the core of social change". | |
| Transformation | Changing the landscape of the Province through legislative reform; programmes which must radically change material conditions of our people and entrenching of human rights |
| Consciousness | Building activist bureaucrats committed to the service of the Eastern Cape whilst creating a space for progressive awareness, critical engagement and participation of people in their development |
| Capabilities | Enhancing social, human, financial, physical and natural assets of citizens so as to enjoy freedoms espoused in the Constitution of South Africa. |
| Integrated service | Ensuring that our provision of welfare services, community development and social security respond to lifecycle challenges that our people face. This requires budget, structures, systems and processes that enforce integration. |

| VALUES | |
|---------------------|---|
| Integrity | Ensuring that we are consistent with our values, principles, actions, and measures and thus generate trustworthiness amongst ourselves and with our stakeholders. |
| Human Dignity | Fundamental Human Right that must be protected in terms of the Constitution of South Africa and facilitates freedoms, justice and peace |
| Respect | Showing regard for one another and the people we serve and is a fundamental value for the realisation of development goals. |
| Equality and Equity | We seek to ensure equal access to services, participation of citizens in the decisions that affect their lives and the pursuit of equity imperatives where imbalances exist |
| Empowerment | We aim to empower employees and communities by building on existing skills, knowledge and experience and by creating an environment conducive to life-long learning. |
| Accountability | Refers to our obligation to account for our activities, accept responsibility for them, and to disclose the results in a transparent manner. |
| Customer-oriented | Defined as an approach to sales and customer-relations in which staff focus on helping customers to meet their long-term needs and wants |

| NATIONAL DSD MANTRA | |
|--|--|
| "Building cohesive, resilient families and communities by investing in people to eradicate poverty and vulnerability towards creating sustainable livelihoods" | |

| VALUE COMMITMENT | |
|---|--|
| <p>As the management and officials of the Eastern Cape Department of Social Development, we undertake to treat the people we serve, i.e. the poor, the vulnerable and the marginalised, with integrity and ensuring that we are consistent with our values, principles, actions, and measures and thus generate trustworthiness amongst ourselves and with our stakeholders. Our actions and decisions must be in the interest of the community and must be beyond reproach. We're committing to a rights-based and customer-oriented culture & professionalism in which the right to human dignity of individuals and communities is sacrosanct. We also commit into treating and serving our people with respect and compassion by acting professionally and diligently in our work. We aim to empower our employees and communities by building on existing skills, knowledge and experience and by creating an environment conducive to life-long learning. We pledge to be accountable and transparent to the citizens of the Eastern Cape Province through understanding the impact of our work and taking responsibility for our actions and decisions whilst forging strong partnerships with our stakeholders and civil society. Lastly, we seek to ensure equality and equity through ensuring equal access to services, participation of citizens in the decisions that affect their lives and the pursuit of equity imperatives where imbalances exist.</p> | |

| PRINCIPLES | |
|--|--|
| <i>We seek to embody the Batho- Pele Principles in our efforts so as to ensure that our service provision is conducted with respect and dignity and results in positive and sustainable outcomes for the citizens of South Africa.</i> | |
| Consultation | People should be consulted about the level and quality of services they receive, and wherever possible, be given a choice. |
| Service standards | People should be told what level and quality of services they will receive. |
| Access | All citizens should have equal access to the services to which they are entitled. |
| Courtesy | All people should be treated with courtesy and consideration. |
| Information | Citizens should be given full, accurate information about the public services they are entitled to receive |
| Openness and transparency | Citizens should be told how national and provincial Departments are run, how much they cost, and who is in charge |
| Redress | If the promised standard of service is not delivered, citizens should be offered an apology, a full explanation and a speedy and effective remedy; and when the complaints are made, citizens should receive a sympathetic, positive response. |
| Value for Money | Public services should be provided economically and efficiently in order to give citizens the best possible value for money. |

| PROBLEM STATEMENT |
|--|
| Dysfunctional families due to socio-economic instabilities and social ills. (Addressing social dysfunctionality targeting poor and vulnerable individuals, families and communities) |

| IMPACT STATEMENT |
|--|
| Resilient and self-reliant families within empowered communities |

| OUTCOME STATEMENT |
|---|
| Placing Individuals, Families and Vulnerable Groups at the centre of Care, Protection and Development |

| OUTCOMES | |
|------------------|--|
| OUTCOME 1 | Increased universal access to Developmental Social Welfare Services |
| OUTCOME 2 | Optimised Social protection for sustainable families and communities |
| OUTCOME 3 | Functional, efficient & integrated sector |



PART C: MEASURING OUR PERFORMANCE

PART C: MEASURING OUR PERFORMANCE

- DEPARTMENTAL PROGRAMME STRUCTURE

The following Programme structure of the Local Service Office, aligned to the Social Development Sector Budget Structure:

| PROGRAMME | SUB-PROGRAMME |
|-----------------------------|--|
| 1. Administration | 1.1. Office of the Deputy Director: Administration |
| 2. Social Welfare Services | 2.1. Management and Support Services to Older Persons 2.2. Services to the Persons with Disabilities 2.4. HIV and AIDS 2.5. Social Relief |
| 3. Children and Families | 3.1 Management and Support 3.2 Care and Services to Families 3.3 Child Care and Protection 3.4 Partial Care 3.5 Child and Youth Care Centres 3.6 Community-Based Care Services for children |
| 4. Restorative Services | 4.1 Management and support 4.2 Crime Prevention and support 4.3 Victim empowerment 4.4 Substance Abuse, Prevention and Rehabilitation |
| 5. Development and Research | 5.1 Management and Support 5.2 Community Mobilization 5.3 Institutional capacity building and support for NPOs 5.4 Poverty Alleviation and Sustainable Livelihoods 5.5 Community Based Research and Planning 5.6 Youth development 5.7 Women development |

- DEPARTMENTAL PERFORMANCE INFORMATION OUTCOMES

| | |
|-------------------|--|
| PROBLEM STATEMENT | Dysfunctional families due to socio-economic instabilities and social ills. (Addressing social dysfunctionality targeting poor and vulnerable individuals, families and communities) |
|-------------------|--|

| | |
|-------------------|---|
| IMPACT STATEMENT | Resilient and self-reliant families within empowered communities |
| OUTCOME STATEMENT | Placing Individuals, Families and Vulnerable Groups at the center of Care, Protection and Development |
| OUTCOME 1 | Increased universal access to Developmental Social Welfare Services |
| OUTCOME 2 | Optimised Social protection for sustainable families and communities |
| OUTCOME 3 | Functional, efficient & integrated sector |

- PERFORMANCE INDICATORS FOR 2025/2026

The performance of the Department will be measured against the following core set of performance indicators as tabulated below:

| PROGRAMME NAME | NO OF PERFORMANCE INDICATORS |
|-------------------------------------|------------------------------|
| Program 1: Administration | 8 |
| Program 2: Social welfare services | 16 |
| Program 3: Children and families | 14 |
| Program 4: Restorative services | 9 |
| Program 5: Development and research | 23 |
| TOTAL | 70 |

PROGRAMME 1:

ADMINISTRATION

PROGRAMME 1: ADMINISTRATION

PROGRAMME PURPOSE

The purpose of the programme is to provide administrative support on strategic imperatives mandated by the constitution of the country. It consists of three sub – programmes, namely Office of the District Director and Corporate Services..

| Programme | Sub-programmes | Sub-programme purpose |
|--------------------------|-----------------------------------|---|
| 1. Administration | 1.1 Office of the Deputy Director | The office of the Deputy Director provides administrative support and legislative interface between government, civil society and all other relevant stakeholders. |
| | 1.2 Corporate Management Services | Corporate Management Services provides for the strategic direction and the overall management and administration of the Department. The office of the Deputy Director is located under this section as well as the following functions: Security Management. Other support functions that fall under Programme One are Information & Communication Technology, Financial Management, Facilities and Infrastructure Management, Human Resource Management, Human Resource Development and Operations. |

1.1 OFFICE OF THE DEPUTY DIRECTOR

The District Director is responsible for providing strategic leadership and guidance to the District. The District is also responsible for ensuring District integration to improve the provision of services to the communities of the OR Tambo District including planning, policy implementation and monitoring. The District Director will participate in various National, Provincial, Departmental and District activities, these will include IDP & Budget review meetings, Executive Mayoral

& Mayoral Outreach Programmes, EXCO Outreach Programme, District Lekgotla, District ECD Forum and Ward and Community Based Planning. Within the District the District Director will hold ongoing engagements with External Stakeholders, ensure implementation of partnership agreements and staff at large providing strategic direction for improved accountability and integration within the District.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: NPO MANAGEMENT: OFFICE OD THE DISTRICT DIRECTOR

| Outcome Indicator | Outputs | Output Indicators | Audited /Actual Performance | | | Estimated Performance 2024/25 | Medium- term Targets | | |
|---|------------------------|--|-----------------------------|---------|---------|----------------------------------|----------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | |
| Effective, efficient and developmental administration for good governance | Stakeholder Engagement | 1.1.1 Number of corporate governance interventions implemented | 20 | 20 | 20 | 44 | 44 | 44 | 44 |

QUARTERLY TARGETS: OFFICE OF THE DEPUTY DIRECTOR

| Output Indicators | | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|--|--|--------------------------|-------------------|-----------------|-----------------|-----------------|---------------------|
| | | | | 1 st | 2 nd | 3 rd | 4 th | |
| 1.1.1 | Number of corporate governance interventions implemented | | 44 | 10 | 12 | 10 | 12 | Cumulative Year end |

1.2 CORPORATE SERVICES MANAGEMENT

NPO MANAGEMENT

In line with the NPO Act No.71 of 1997 this function intends to facilitate and coordinate the efficient and effective implementation of the Act to ensure consolidation of database, assistance with registration and monitoring of compliance of NPO's within the District.

- Registration to ensure functionality and monitoring of NPO
- Compliance - to be registered and comply with the NPO Act (Functionality)

- Monitoring – ascertain Value for Money, performance, norms and standards (functionality)
- Funding in line with the Policy on financial Awards funding processes and transfers to NPO's to deliver services as per department mandate.
- Forum Coordination to strengthen partnerships with the NPO Sector (Social Partnerships)

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: NPO MANAGEMENT

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|--------------------------------------|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | |
| Effective, efficient and developmental administration for good governance | Registration of NPOs | 1.2.3 Number of NPOs registered | 3 | 8 | 9 | 14 | 26 | 26 | 26 |
| | Compliance interventions implemented | 1.2.4 Number of Compliance interventions implemented | 2 | 4 | 4 | 5 | 8 | 8 | 8 |
| | Funding of NPOs | 1.2.5 Number of NPO's funded NPOs | 162 | 46 | 47 | 47 | 47 | 47 | 47 |
| | Funded organizations monitored | 1.2.6 Number of funded organisations monitored | 45 | 46 | 47 | 47 | 47 | 47 | 47 |

DISTRICT QUARTERLY TARGETS: NPO MANAGEMENT

| Output Indicators | | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|--|--|-----------------------|-------------------|-----|-----|-----|-------------------------------|
| | | | | 1st | 2nd | 3rd | 4th | |
| 1.2.3 | Number of NPOs registered | | 26 | 6 | 7 | 7 | 6 | Cumulative year end |
| 1.2.4 | Compliance interventions implemented | | 8 | 2 | 2 | 2 | 2 | Cumulative year end |
| 1.2.5 | Number of funded NPOs | | 47 | 47 | 47 | 47 | 47 | Non-cumulative highest figure |
| 1.2.6 | Number of funded organizations monitored | | 47 | 47 | 47 | 47 | 47 | Non-cumulative highest figure |

2025/26 LOCAL SERVICE OFFICE TARGETS: NPO MANAGEMENT

| OUTPUT INDICATORS | | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER SDC | TARKASTAD SDC | THORNHILLS SDC | LSM APP TARGET | 2024/25 CALCULATION TYPE |
|---|----|-------------------|----------------|-----------------|------------------|--------------------|-----------------|------------------|-------------------|-------------------|-------------------------------|
| 1.2.3 Number of NPOs registered | | 13 | 1 | 6 | 2 | 1 | 1 | 1 | 1 | 26 | Cumulative year-end |
| Q1 | 3 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 6 | |
| Q2 | 4 | 0 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 7 | |
| Q3 | 3 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 7 | |
| Q4 | 3 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 6 | |
| 1.2.4 Number of compliance interventions implemented | | 2 | 1 | 2 | 0 | 0 | 1 | 1 | 1 | 8 | Cumulative year-end |
| Q1 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 2 | |
| Q2 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | |
| Q3 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 2 | |
| Q4 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | |
| 1.2.5 Number of funded NPOs | | 13 | 3 | 6 | 9 | 3 | 1 | 6 | 6 | 47 | Non-cumulative highest figure |
| Q1 | 13 | 3 | 6 | 9 | 3 | 1 | 6 | 6 | 6 | 47 | |
| Q2 | 13 | 3 | 6 | 9 | 3 | 1 | 6 | 6 | 6 | 47 | |
| Q3 | 13 | 3 | 6 | 9 | 3 | 1 | 6 | 6 | 6 | 47 | |
| Q4 | 13 | 3 | 6 | 9 | 3 | 1 | 6 | 6 | 6 | 47 | |
| 1.2.6 Number of funded organisations monitored | | 13 | 3 | 6 | 9 | 1 | 1 | 6 | 6 | 47 | Non-cumulative highest figure |
| Q1 | 13 | 3 | 6 | 9 | 1 | 1 | 6 | 6 | 6 | 47 | |
| Q2 | 13 | 3 | 6 | 9 | 1 | 1 | 6 | 6 | 6 | 47 | |
| Q3 | 13 | 3 | 6 | 9 | 1 | 1 | 6 | 6 | 6 | 47 | |
| Q4 | 13 | 3 | 6 | 9 | 1 | 1 | 6 | 6 | 6 | 47 | |

FINANCIAL MANAGEMENT

Responsible for managing the District's finances including financial planning, expenditure management, management of financial risks, financial reporting, asset management, record-

keeping, fleet management, facilities and infrastructure management as well as supply chain management.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: FINANCIAL MANAGEMENT SERVICES

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|--|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | |
| Effective, efficient and developmental administration for good governance | Invoices paid within 30 days | 1.2.8 Percentage of invoices paid within 30 days | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| | Procurement budget spend targeting local suppliers in terms of LED Framework | 1.2.9 Percentage of Procurement budget spend targeting local suppliers in terms of LED Framework | 75 % | 80% | 90% | 90% | 75% | 75% | 75% |

QUARTERLY TARGETS: FINANCIAL MANAGEMENT SERVICES

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|--|-----------------------|-------------------|------|------|------|-------------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 1.2.8 | Percentage of invoices paid within 30 days | 100% | 100% | 100% | 100% | 100% | Non-cumulative highest figure |
| 1.2.9 | Percentage of Procurement budget spend targeting local suppliers in terms of LED Framework | 75% | 75% | 75% | 75% | 75% | Non-cumulative highest figure |

CORPORATE SERVICES

Corporate Services branch involves the provision of Human Resources Administration, Conditions of Service and PERSAL administration, Recruitment; Human Resources Development and Management (Training, Staff Training Development,

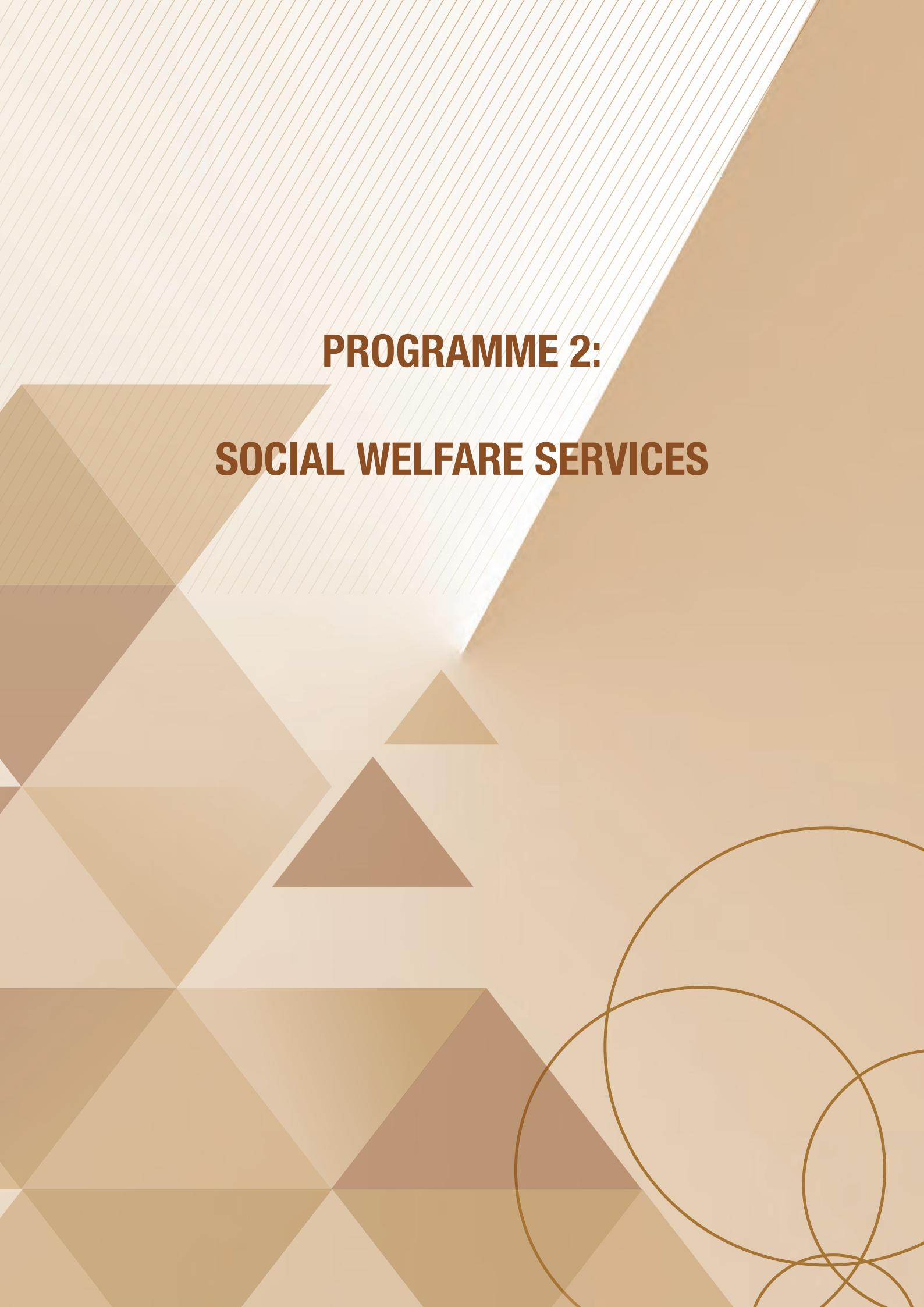
Performance Management, Human Resources Planning and Organizational Development; and Employee Relations) Employee Wellness and Labour Relations.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CORPORATE SERVICES BRANCH

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|--|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | |
| Effective, efficient and developmental administration for good governance | Improved organization, employee performance, development, capabilities and resources | 1.2.9 Number of Human Capital Management and developmental Interventions Implemented | 4 | 4 | 4 | 4 | 4 | 4 | 4 |

QUARTERLY TARGETS: CORPORATE SERVICES BRANCH

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|--|-----------------------|-------------------|-----------------|-----------------|-----------------|-------------------------------|
| | | | 1 st | 2 nd | 3 rd | 4 th | |
| 1.2.9 | Number of Human Capital Management Interventions Implemented | 4 | 4 | 4 | 4 | 4 | Non-cumulative highest figure |



PROGRAMME 2:

SOCIAL WELFARE SERVICES

PROGRAMME 2: SOCIAL WELFARE SERVICES

PROGRAMME PURPOSE

To provide integrated developmental social welfare services to the poor and vulnerable in partnership with stakeholders and civil society organisations. There is no change in the programme structure.

| Programme | Sub-programme | Sub-programme Purpose |
|----------------------------|---|---|
| 2. Social Welfare Services | 2.1 Management and Support | Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub-programmes of this programme. |
| | 2.2 Services to Older Persons | Design and implement integrated services for the care, support and protection of older persons through establishment of support structures, provision of governance, development and implementation of interventions for older persons, quality assurance and capacity building |
| | 2.3 Services to Persons with Disabilities | Design and implement integrated programmes and provide services that facilitate the promotion of the well-being and the socio-economic empowerment of persons with disabilities through provision of intervention programmes and services as well as capacity building and support |
| | 2.4 HIV and AIDS | Design and implement integrated community-based care programmes and services aimed at mitigating the social and economic impact of HIV and AIDS by providing intervention programmes and services, prevention and psychosocial support programmes as well as financial and capacity building of funded organisations |
| | 2.5 Social Relief | To respond to emergency needs identified in communities affected by disasters not declared, and or any other social condition resulting in undue hardship by providing counselling and support to affected individuals and families, developing care plans for short, medium and long term interventions and providing financial and material assistance to individuals or households directly or via suitable and approved service delivery partners |

SUB PROGRAMME 2.1: MANAGEMENT AND SUPPORT

The sub-programme is managed by the Chief Director: Social Welfare Services, it provides administration support for Programme 2 personnel and coordinates professional development and ethics across all sub-programmes of this programme. Social Service Practitioners from all Districts are

capacitated for improved social service delivery as well as Developmental Quality Assurance (DQA) assessments are conducted for compliance with relevant Legislation. Programme performance plans and reports are also coordinated by the sub-programme.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: MANAGEMENT AND SUPPORT

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual performance | | | Estimated performance 2024/25 | Medium-term Targets | |
|---|--|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 |
| OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | |
| Improved well-being of vulnerable groups and marginalized | Support services coordinated | 2.1.1 Number of Support services coordinated | 20 | 20 | 20 | 24 | 24 | 24 |
| | Comprehensive assessments conducted by Social Workers | 2.1.2 Number of comprehensive assessments conducted by Social Workers | - | - | - | - | 770 | 770 |
| | Supervision contracts between Social Work supervisors and supervisees signed | 2.1.3 Number of written supervision contracts between Social Work supervisors and supervisees signed | - | - | - | - | 137 | 137 |

QUARTERLY TARGETS: MANAGEMENT AND SUPPORT

| Output Indicators | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|--|-----------------------|-------------------|-----|-----|-----|---------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 2.1.1 | Number of support services coordinated | 24 | 5 | 7 | 5 | 7 | Cumulative Year end |
| 2.1.2 | Number of comprehensive assessments conducted by Social Workers | 770 | 194 | 194 | 194 | 194 | Cumulative Year end |
| 2.1.3 | Number of written supervision contracts between Social Work supervisors and supervisees signed | 137 | 41 | 41 | 41 | 41 | Cumulative Year end |

2025/26 LOCAL SERVICE OFFICE TARGETS: MANAGEMENT AND SUPPORT

| OUTPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 CALCULATION TYPE |
|--|------------------------------------|-------------|--------------|---------------|-----------------|------------------------|--------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER TARKASTAD SDC | |
| 2.1.1 Number of services | 24 | 24 | 24 | 24 | 24 | 24 | 24 |
| Q1 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Q2 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Q3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Q4 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| 2.1.2 Number of comprehensive assessments conducted by Social Workers | 264 | 100 | 188 | 256 | 116 | 100 | 140 |
| Q1 | 66 | 25 | 47 | 64 | 29 | 25 | 35 |
| Q2 | 66 | 25 | 47 | 64 | 29 | 25 | 35 |
| Q3 | 66 | 25 | 47 | 64 | 29 | 25 | 35 |
| Q4 | 66 | 25 | 47 | 64 | 29 | 25 | 35 |
| 2.1.3 Number of written supervision contracts between Social Work supervisors and supervisees signed | 44 | 5 | 60 | 56 | 16 | 12 | 4 |
| Q1 | 11 | 1 | 15 | 14 | 4 | 3 | 1 |
| Q2 | 11 | 1 | 15 | 14 | 4 | 3 | 1 |
| Q3 | 11 | 1 | 15 | 14 | 4 | 3 | 1 |
| Q4 | 11 | 2 | 15 | 14 | 4 | 3 | 1 |

SUB PROGRAMME 2.2: SERVICES TO OLDER PERSONS

The District Renders Care and Support Services to Older Persons through residential facilities as well as Community Based Care and Support Services. Residential facilities offer 24-hour care, protection and support services in a safe and secure environment whereas Community Based Care and Support Services happens in the service centres which are within communities, these promote recreation, social cohesion and Active Ageing (Golden Games). The emphasis is on

improvement of social wellbeing and the protection of Older Persons against any form of abuse through establishment of support structures. As a way of reaching out and extend services to Older Persons the Department will expand Community Based Care and Support services rather than institutionalization. This is also as part of the transformation agenda as outlined in the social sector priorities.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS FOR SERVICES TO OLDER PERSONS

| Outcome Indicator | | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | |
| Improved well-being of vulnerable groups and marginalized | Older persons accessing Residential Facilities | 2.2.1 Number of older persons accessing Residential Facilities | 151 | 151 | 125 | 121 | 121 | 121 | 121 |
| | Older persons accessing Community Based Care and Support Services | 2.2.2 Number of older persons accessing Community Based Care and Support Services | 280 | 280 | 336 | 356 | 356 | 356 | 356 |
| | Older persons accessing Community Based Care and Support Services in Non -Funded Facilities | 2.2.3 Number of older persons accessing Community Based Care and Support Services in Non -Funded Facilities | 150 | - | - | - | - | - | - |

QUARTERLY TARGETS: SERVICES TO OLDER PERSONS

| Output Indicators | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|--|-----------------------|-------------------|-----|-----|-----|-------------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 2.2.1 | Number of older persons accessing Residential Facilities | 121 | 121 | 121 | 121 | 121 | Non-cumulative Highest Figure |
| 2.2.2 | Number of older persons accessing Community Based Care and Support Services | 356 | 356 | 356 | 356 | 356 | Non-cumulative Highest Figure |
| 2.2.3 | Number of older persons accessing Community Based Care and Support Services in Non- Funded Facilities. | - | - | - | - | - | Cumulative year end |

2025/26 LOCAL SERVICE OFFICE TARGETS: SERVICES TO OLDER PERSONS

| OUTPUT INDICATORS | 2025/26 LOCAL SERVICE OFFICE | | | | | | 2025/26 CALCULATION TYPE | | |
|---|------------------------------|-------------|---------------|---------------|-----------------|----------|--------------------------|---------------|-------------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITLESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER | TARKASTAD SDC | THORNHILLS DC | |
| 2.2.1 Number of older persons accessing Residential Facilities | 112 | - | - | - | - | - | 9 | - | 121 |
| Q1 | 112 | - | - | - | - | - | 9 | - | 121 |
| Q2 | 112 | - | - | - | - | - | 9 | - | 121 |
| Q3 | 112 | - | - | - | - | - | 9 | - | 121 |
| Q4 | 112 | - | - | - | - | - | 9 | - | 121 |
| 2.2.2 Number of older persons accessing Community Based Care and Support Services | 40 | 29 | 60 | 60 | 25 | 26 | 40 | 76 | 356 |
| Q1 | 40 | 29 | 60 | 60 | 25 | 26 | 40 | 76 | 356 |
| Q2 | 40 | 29 | 60 | 60 | 25 | 26 | 40 | 76 | 356 |
| Q3 | 40 | 29 | 60 | 60 | 25 | 26 | 40 | 76 | 356 |
| Q4 | 40 | 29 | 60 | 60 | 25 | 26 | 40 | 76 | 356 |
| 2.2.3 Number of older persons accessing Community Based Care and Support Services in Non-Funded Facilities. | - | - | - | - | - | - | - | 0 | Non-cumulative highest figure |
| Q1 | - | - | - | - | - | - | - | 0 | Non-cumulative highest figure |
| Q2 | - | - | - | - | - | - | - | 0 | Non-cumulative highest figure |
| Q3 | - | - | - | - | - | - | - | 0 | Non-cumulative highest figure |
| Q4 | - | - | - | - | - | - | - | 0 | Non-cumulative highest figure |

2.3 SERVICES TO PERSONS WITH DISABILITIES

The Programme provides services that facilitate the promotion of the social well-being and the socio-economic empowerment of Persons with disabilities through provision of intervention programmes and services as well as capacity building and support. Implementation of Community Based Rehabilitation

services and advocacy within a rights-based approach around developmental programmes as well as access to services will contribute positively to their participation within the community.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: PERSONS WITH DISABILITIES

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | |
| Improved well-being of vulnerable groups and marginalized | Persons with disabilities accessing Residential Facilities | 2.3.1 Number of Persons with disabilities accessing Residential Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Persons with disabilities accessing services in funded Protective Workshops | 2.3.2 Number of Persons with disabilities accessing services in Protective Workshops | 102 | 102 | 102 | 102 | 102 | 102 | 102 |
| | Persons accessing Community Based Rehabilitation Services | 2.3.3 Number of Persons accessing Community Based Rehabilitation Services | 192 | 192 | 760 | 760 | 766 | 766 | 766 |
| | Families caring for children and adults with disabilities who have access to a well-defined basket of social support services | 2.3.4 Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support services | 0 | 10 | 10 | 20 | 20 | 20 | 20 |
| | Number of persons with disabilities receiving personal assistance services support | 2.3.5 Number of persons with disabilities receiving personal assistance services support | 0 | 0 | 8 | 4 | 10 | 10 | 10 |

QUARTERLY TARGETS: SERVICES TO PERSONS WITH DISABILITIES

| Output Indicators | Annual target 2025/26 | Quarterly Targets | | | | Calculation Type |
|---|--------------------------|-------------------|-----|-----|-----|-------------------------------|
| | | 1st | 2nd | 3rd | 4th | |
| 2.3.1 Number of persons with disabilities accessing Residential Facilities | - | - | - | - | - | Non-Cumulative Highest Figure |
| 2.3.2 Number of persons with disabilities accessing services in Protective Workshops | 102 | 102 | 102 | 102 | 102 | Non-Cumulative Highest Figure |
| 2.3.3 Number of Persons accessing Community Based Rehabilitation Services | 766 | 190 | 190 | 200 | 186 | Cumulative year end |
| 2.3.4 Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support services | 20 | 2 | 7 | 6 | 5 | Cumulative year-end |
| 2.3.5 Number of persons with disabilities receiving personal assistance services support | 10 | 3 | 3 | 2 | 2 | Cumulative year-end |

2025/26 LOCAL SERVICE OFFICE TARGETS: SERVICES TO PERSONS WITH DISABILITIES

| OUTPUT INDICATORS | ENOCHEZIBELENI LOCAL SERVICE OFFICE | | | | | | 2025/26 CALCULATION TYPE |
|---|-------------------------------------|-------------|----------------|---------------|-----------------|------------------------|-------------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITTLESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER TARKASTAD SDC | |
| 2.3.1 Number of persons with disabilities accessing Residential Facilities | - | - | - | - | - | - | Non-Cumulative Highest Figure |
| Q1 | - | - | - | - | - | - | - |
| Q2 | - | - | - | - | - | - | - |
| Q3 | - | - | - | - | - | - | - |
| Q4 | - | - | - | - | - | - | - |
| 2.3.2 Number of persons with disabilities accessing services in Protective Workshops | - | - | 15 | 69 | - | - | 102 |
| Q1 | - | - | 15 | 69 | - | - | 102 |
| Q2 | - | - | 15 | 69 | - | - | 102 |
| Q3 | - | - | 15 | 69 | - | - | 102 |
| Q4 | - | - | 15 | 69 | - | - | 102 |
| 2.3.3 Number of Persons accessing Community Based Rehabilitation Services | 98 | 96 | 98 | 98 | 96 | 95 | 766 |
| Q1 | 24 | 24 | 24 | 24 | 24 | 23 | 190 |
| Q2 | 24 | 24 | 24 | 24 | 24 | 24 | 190 |
| Q3 | 27 | 25 | 27 | 27 | 25 | 25 | 200 |
| Q4 | 23 | 23 | 23 | 23 | 23 | 23 | 186 |
| 2.3.4 Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support services | 2 | 2 | 3 | 4 | 2 | 2 | 20 |
| Q1 | 1 | 1 | 0 | 0 | 0 | 0 | Cumulative year end |
| Q2 | 1 | 1 | 0 | 1 | 1 | 1 | 2 |
| Q3 | 0 | 0 | 2 | 2 | 0 | 2 | 7 |
| Q4 | 0 | 0 | 1 | 1 | 1 | 1 | 6 |
| | | | | | | | 5 |

| OUTPUT INDICATORS | ENOCHE MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 CALCULATION TYPE | | | |
|---|-------------------------------------|-------------|---------------|---------------|-----------------|----------|--------------------------|---|----|---------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITLESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER | | | | |
| 2.3.5 Number of persons with disabilities receiving personal assistance support | 1 | 0 | 2 | 3 | 0 | 1 | 3 | 0 | 10 | Cumulative highest figure |
| Q1 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 3 | |
| Q2 | 0 | 0 | 1 | 1 | 0 | 1 | 1 | 0 | 4 | |
| Q3 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 2 | |
| Q4 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | |

SUBPROGRAMME 2.4: HIV AND AIDS

The National Development Plan notes that in 2007, South Africa represented 0.7 percent of the World's population but accounted for 17 percent (about 5.5 Million people) of the global number of HIV infections. In the Eastern Cape specific focus is more on areas where there is high HIV prevalence as HIV has enormous strain on the capacity of families to cope with Psycho – Social and economic consequences of the illness as well as to curb new HIV infections.

Young people aged (15 -24 years) are identified as key population mostly affected by HIV and AIDS hence strengthening of Prevention Programme through social and

behavior change and Psycho-social support services. In response to this, DSD derives its mandate from the National Strategic Plan (NSP) for HIV&AIDS, TB and STI's 2017-2022 which acknowledges that HIV&AIDS is not only a health issue, but a developmental issue, hence the combination approach. In the next financial year focus will also be on Key populations that have not been key in the Programme i.e. Sex Workers, Older Persons, Persons with disabilities, Lesbian, Gay, Bi-sexual, Trans-gender, Inter-sexual, Queer, Asexual plus (LGBTIQA+'s) and Families experiencing Gender Based Violence which will have an effect on the Programme target population.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: HIV AND AIDS

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | |
| Improved well-being of vulnerable groups and marginalized | Implementers trained on Social and Behaviour Change Programmes | 2.4.1 Number of implementers trained on Social and Behaviour Change Programmes | 33 | 33 | 67 | 67 | 67 | 67 | 67 |
| | Beneficiaries reached through Social and Behavior Change Programmes | 2.4.2 Number of beneficiaries reached through Social and Behavior Change Programmes | 1 029 | 1 029 | 1 917 | 1 917 | 1 916 | 1 916 | 1 916 |
| Enhanced coping mechanism for people experiencing social distress | Beneficiaries receiving Psychosocial Support Services | 2.4.3 Number of beneficiaries receiving Psychosocial Support Services | 2 000 | 2 000 | 2 254 | 2 319 | 2 269 | 2 269 | 2 269 |

QUARTERLY TARGETS: HIV AND AIDS

| Output Indicators | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|---|-----------------------|-------------------|-----|-----|-----|---------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 2.4.1 | Number of implementers trained on Social and Behaviour Change Programmes | 67 | 13 | 23 | 21 | 10 | Cumulative Year end |
| 2.4.2 | Number of beneficiaries reached through Social and Behavior Change Programmes | 1 916 | 477 | 477 | 482 | 480 | Cumulative Year end |
| 2.4.3 | Number of beneficiaries receiving Psychosocial Support Services | 2 269 | 591 | 704 | 350 | 624 | Cumulative Year end |

SERVICE OFFICE QUARTERLY TARGETS: HIV AND AIDS

| OUTPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 LSM APP TARGET |
|--|------------------------------------|-------------|--------------|---------------|-----------------|------------------------|------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER TARKASTAD SDC | |
| 2.4.1 Number of implementers trained on Social and Behaviour Change Programmes | 12 | 7 | 6 | 12 | 5 | 6 | 12 |
| Q1 | 3 | - | 2 | 3 | - | 2 | 3 |
| Q2 | 3 | 3 | 2 | 3 | 3 | 2 | 4 |
| Q3 | 3 | 2 | 3 | 3 | 2 | 2 | 4 |
| Q4 | 3 | 2 | 1 | - | 3 | - | 1 |
| 2.4.2 Number of beneficiaries reached through Social and Behavior Change Programmes | 496 | 122 | 200 | 332 | 325 | 79 | 162 |
| Q1 | 124 | 30 | 50 | 83 | 80 | 20 | 40 |
| Q2 | 124 | 30 | 50 | 83 | 81 | 19 | 40 |
| Q3 | 124 | 31 | 50 | 84 | 82 | 20 | 41 |
| Q4 | 124 | 31 | 50 | 82 | 82 | 20 | 41 |
| 2.4.3 Number of beneficiaries receiving Psychosocial Support Services | 400 | 200 | 200 | 400 | 130 | 219 | 420 |
| Q1 | 100 | 50 | 50 | 100 | 100 | 30 | 55 |
| Q2 | 100 | 50 | 50 | 100 | 100 | 40 | 55 |
| Q3 | 100 | 50 | 50 | 100 | 100 | 30 | 55 |
| Q4 | 100 | 50 | 50 | 100 | 100 | 30 | 54 |

SUB PROGRAMME: 2.5 SOCIAL RELIEF

The Department is mandated by the Social Assistance Act to develop a safety net for individuals, families and communities in difficult circumstances and to respond to situations of disaster declared and undeclared. This the Department does in collaboration with South African Social Security Agency (SASSA) as the Department Agency. The services are aimed at the eligible poor and vulnerable and can be offered in the form of counseling and material aid (uniform, clothing, food parcels etc.). The unit cost of intervention per beneficiary is based on the pronouncement of the increase or decrease of the

Old Age Social Grant as pronounced by the Minister of Finance annually which impacts on reaching out to more beneficiaries sometimes due to budget limitations.

The Department will further contribute to the Integrated School Health Programme in ensuring that indigent learners from Quintile 1,2 &3 schools receive material support in partnership with Department of Education and Department of Health. The Department will further ensure that these services are more biased towards Anti-Poverty sites.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: SOCIAL RELIEF

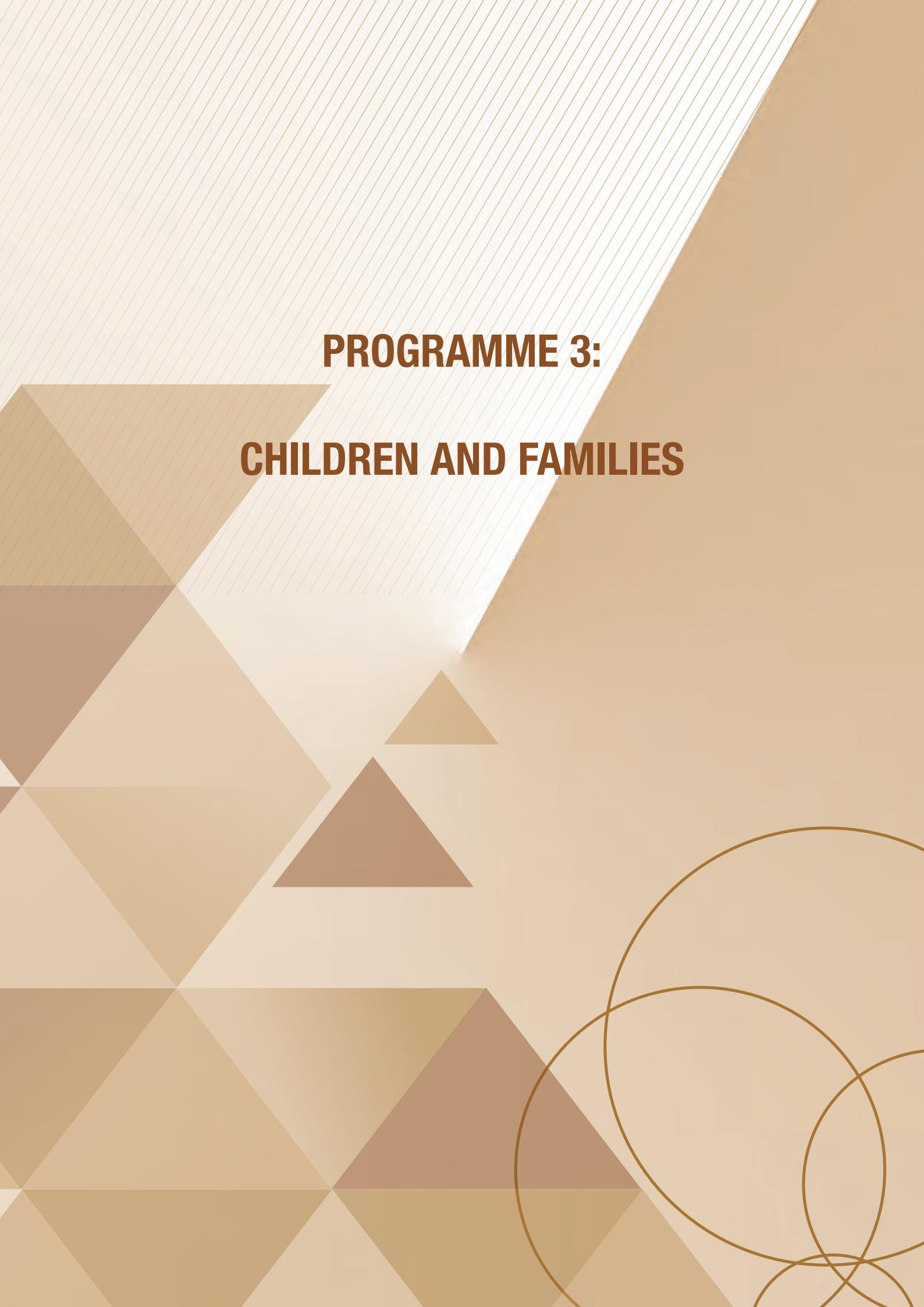
| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|--|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 1: Increased Universal access to Developmental Social Welfare Services | | | | | | | | | |
| Enhanced coping mechanism for people experiencing distress | Beneficiaries who benefited from DSD Social Relief Programmes | 2.5.1 Number of beneficiaries who benefited from DSD Social Relief Programmes | 116 | 116 | 113 | 124 | 124 | 124 | 124 |
| | Leaners who benefited through Integrated School Health Programme | 2.5.2 Number of leaners who benefited through Integrated School Health Programmes | 1 478 | 1 478 | 2 495 | 2 941 | 3 941 | 3 941 | 3 941 |

SERVICE QUARTERLY TARGETS: SOCIAL RELIEF

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-------|-------|-----|-------------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 2.5.1 | Number of beneficiaries who benefited from DSD Social Relief Programmes | 124 | 28 | 45 | 40 | 11 | Cumulative year end |
| 2.5.2 | Number of leaners who benefited through Integrated School Health Programmes | 3 941 | - | 2 000 | 1 941 | - | Non-Cumulative highest figure |

2025/26 LOCAL SERVICE OFFICE TARGETS: SOCIAL RELIEF

| OUTPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 CALCULATION TYPE |
|--|------------------------------------|-------------|--------------|---------------|-----------------|------------------------|--------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER TARKASTAD SDC | |
| 2.5.1 Number of beneficiaries who benefited from DSD Social Relief Programmes | 17 | 19 | 17 | 23 | 13 | 9 | 124 |
| Q1 | 6 | 5 | - | 6 | - | - | - |
| Q2 | - | 5 | 10 | 10 | 10 | 2 | 28 |
| Q3 | 9 | 9 | 5 | 5 | 3 | 5 | 45 |
| Q4 | 2 | 0 | 2 | 2 | - | 2 | 40 |
| 2.5.2 Number of learners who benefited through Integrated School Health Programmes | 726 | 362 | 750 | 625 | 430 | 233 | 3 941 |
| Q1 | - | - | - | - | - | - | - |
| Q2 | 362 | 161 | 462 | 362 | 161 | 69 | 261 |
| Q3 | 364 | 201 | 288 | 263 | 269 | 164 | 2 000 |
| Q4 | - | - | - | - | - | - | 1 941 |



PROGRAMME 3:

CHILDREN AND FAMILIES

PROGRAMME 3: CHILDREN AND FAMILIES

PROGRAMME PURPOSE

To provide comprehensive child and family care and support services to communities in partnership with stakeholders and Civil Society Organisations. There is no change in the programme structure.

| Programme | Sub-programme | Sub-programme Purpose |
|--------------------------|--|---|
| 3. Children and Families | 3.1 Management and Support | Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub- programmes of this programme. |
| | 3.2 Care and Support Services to Families | Programmes and services (interventions, governance, financial and management support) to promote functional families and to prevent vulnerability in families |
| | 3.3 Child Care and Protection Services | Design and implement integrated programmes and services (interventions, evidence-based management and information support, human resource development and capacity building) that provide for the development, care and protection of the rights of children |
| | 3.4 Partial Care Services | Provide reception, protection, development and partial care to children on behalf of their parents or caregivers for a temporary period during the day and could include overnight. Develop Provincial Partial Care Strategy and profile for Partial Care as enshrined in the Children's Act No 38 of 2005 Registration and Monitoring of partial care facilities (private school hostels, temporary respite care referred to as special day care centres and after-school care) to ensure compliance with norms and standards. |
| | 3.5 Child and Youth Care Centres | Provide alternative care and support to vulnerable children through Governance (Registration, funding, monitoring and evaluation of CYCC, Drop-in-Centres) and Capacity building (training of all relevant stakeholders on the Children's Act) |
| | 3.6 Community-Based Care Services for children | Provide protection, care and support to vulnerable children in communities Including services to children with disabilities, child headed households, Children living and working on the Streets, Children accessing Drop in Centre services, Orphans and vulnerable children (due to other various reasons), Registration of children in Child Headed Households, Public awareness and education on OVCs & services available and ISIBINDI Community-based care model |

SUB PROGRAMME 3.1 MANAGEMENT & SUPPORT

The sub-programmes is driven by the Chief Director: Social Welfare Services, it provides administration for Programme three staff and coordinates professional development and

ethics across all sub-programmes of this programme. Plans and reports of the programme are also coordinated by the sub-programme.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: MANAGEMENT & SUPPORT

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|------------------------------|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Reduction in families at risk | Support services coordinated | 3.1.1 Number of support services coordinated | 20 | 20 | 20 | 24 | 24 | 24 | 24 |

SERVICE QUARTERLY TARGETS: MANAGEMENT AND SUPPORT

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|--|-----------------------|-------------------|-----|-----|-----|---------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 3.1.1 | Number of support services coordinated | 24 | 5 | 7 | 5 | 7 | Cumulative year end |

SUB PROGRAMME 3.2 CARE AND SERVICES TO FAMILIES

The Department renders programmes and services that promote stable, healthy, resilient and well functional families and prevent vulnerability in families. The Department intervenes

by intensifying Family Preservation, Fatherhood and parenting programmes with a special focus on implementing the Strategy for Teenage Parents to vulnerable groups.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CARE AND SERVICES TO FAMILIES

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Reduction in families at risk | Family members participating in Family Preservation service | 3.2.1 Number of family members participating in Family Preservation service | 455 | 455 | 328 | 370 | 350 | 350 | 350 |
| | Family members re-united with their families | 3.2.2 Number of family members re-united with their families | 31 | 31 | 25 | 26 | 27 | 27 | 27 |
| | Family members participating in parenting programmes | 3.2.3 Number of family members participating in parenting programmes. | 415 | 415 | 440 | 580 | 669 | 669 | 669 |

QUARTERLY TARGETS: CARE AND SUPPORT SERVICES TO FAMILIES

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-----|-----|-----|---------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 3.2.1 | Number of family members participating in Family Preservation service | 350 | 81 | 95 | 98 | 76 | Cumulative year end |
| 3.2.2 | Number of family members re-united with their families | 27 | 7 | 8 | 10 | 2 | Cumulative year end |
| 3.2.3 | Number of family members participating in parenting Programmes. | 669 | 170 | 175 | 189 | 135 | Cumulative year end |

2025/26 LOCAL SERVICE OFFICE TARGETS: CARE AND SUPPORT SERVICES TO FAMILIES

| OUTPUT INDICATORS | | QUEENSTOWN SDC | MOLTENO SDC | WHITLESEA SDC | ENOCHE MGIJIMA LOCAL SERVICE OFFICE EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER | TARKASTAD | THORNHILLS DC | 2025/26 LSM APP TARGET | CALCULATION TYPE |
|-------------------|---|-------------------|----------------|------------------|---|--------------------|----------|-----------|------------------|------------------------------|---------------------|
| 3.2.1 | Number of family members participating in Family Preservation service | 130 | 30 | 6015 | 30 | 20 | 40 | 30 | 10 | 350 | Cumulative year end |
| Q1 | 33 | 5 | 15 | 5 | 5 | 5 | 10 | 5 | 3 | 81 | |
| Q2 | 31 | 10 | 15 | 10 | 5 | 10 | 10 | 10 | 4 | 95 | |
| Q3 | 36 | 10 | 15 | 10 | 5 | 10 | 10 | 10 | 2 | 98 | |
| Q4 | 30 | 5 | 15 | 5 | 5 | 10 | 10 | 5 | 1 | 76 | |
| 3.2.2 | Number of family members re-united with their families | 6 | 2 | 10 | 2 | 1 | 2 | 1 | 3 | 27 | Cumulative year end |
| Q1 | 1 | - | 5 | - | - | - | - | - | 1 | 7 | |
| Q2 | 2 | 1 | 2 | 1 | - | 1 | - | 1 | 1 | 8 | |
| Q3 | 2 | 1 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 10 | |
| Q4 | 1 | - | 1 | - | - | - | - | - | - | 2 | |
| 3.2.3 | Number of family members participating in parenting Programmes. | 199 | 100 | 60 | 80 | 60 | 40 | 100 | 30 | 669 | Cumulative year end |
| Q1 | 50 | 20 | 15 | 10 | 10 | 10 | 10 | 40 | 15 | 170 | |
| Q2 | 50 | 30 | 15 | 35 | 20 | 10 | 10 | 10 | 5 | 175 | |
| Q3 | 49 | 20 | 15 | 30 | 20 | 10 | 10 | 40 | 5 | 189 | |
| Q4 | 50 | 30 | 15 | 5 | 10 | 10 | 10 | 10 | 5 | 135 | |

SUB PROGRAMME 3.3 CHILD CARE AND PROTECTION

The primary focus of the sub- programme is to provide interventions related to awareness, prevention and early intervention services against Violence, Child Abuse, Neglect and Exploitation (VCANE). It also focusses on provision of statutory services as well as alternative care to children in need of care and protection. Prevention and Early Intervention Programmes are provided to children, parents and other family members. This is undertaken through ensuring that incidents of violence and abuse against children are reported, proper assessment is conducted to ensure appropriate intervention and that reported matters are properly managed. The sub-programme ensures provision of Therapeutic, Psychological,

Rehabilitative services as well as Alternative Care Services for children in need of care and protection. The alternative care options under this sub programme provide community and family-based care services i.e. Temporary Safe Care, Foster Care and Adoption Services for those requiring permanency. Child Care and Protection is a highly legislated terrain, rooted on both the Constitution of the Republic of South Africa, Act No. 108 of 1996 and the Children's Act 38 of 2005 as amended. This service is provided in partnership with relevant stakeholders. The service will guarantee that children grow and develop to their full potential

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CHILD CARE AND PROTECTION

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated performance 2024/25 | Medium-term Targets | | |
|---|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | |
| Improved well-being of vulnerable groups and marginalized | Reported cases of child abuse | 3.3.1 Number of reported cases of child abuse | 32 | 32 | 43 | 45 | 48 | 48 | 48 |
| | Children with valid foster care orders. | 3.3.2 Number of children with valid foster care orders. | 4 124 | 4 124 | 2 713 | 2 256 | 1 933 | 1 933 | 1 933 |
| | Children placed in foster care | 3.3.3 Number of children placed in foster care. | 101 | 101 | 83 | 81 | 25 | 25 | 25 |
| | Children in foster care re-unified with their families. | 3.3.4 Number of children in foster care re-unified with their families. | 10 | 10 | 4 | 3 | 2 | 2 | 2 |

QUARTERLY TARGETS: CHILD CARE AND PROTECTION

| | Output Indicators | Annual target 2025/26 | Quarterly targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-------|-------|-------|-------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 3.3.1 | Number of reported cases of child abuse | 48 | 15 | 9 | 15 | 9 | Cumulative year end |
| 3.3.2 | Number of children with valid foster care orders. | 1 933 | 2 114 | 2 119 | 2 129 | 1 933 | Cumulative year to date |
| 3.3.3 | Number of children placed in foster care. | 25 | 8 | 5 | 10 | 2 | Cumulative year end |
| 3.3.4 | Number of children in foster care re-unified with their families. | 2 | - | - | 2 | - | Cumulative year end |

2025/26 LOCAL SERVICE OFFICE TARGETS: CHILD CARE AND PROTECTION

| OUTPUT INDICATORS | QUEENSTOWN SDC | MOLTENO SDC | WHITLESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER | TARKASTAD SDC | THORNHILLS DC | 2025/26 CALCULATION TYPE | |
|--|-------------------|----------------|------------------|------------------|--------------------|----------|------------------|------------------|--------------------------|-------------------------|
| | | | | | | | | | LSM APP TARGET | Cumulative year end |
| 3.3.1 Number of reported cases of child abuse | 16 | 2 | 4 | 18 | 4 | 1 | 1 | 2 | 48 | |
| Q1 | 7 | - | 1 | 6 | 1 | - | - | - | 15 | |
| Q2 | 4 | 1 | 1 | 1 | 1 | - | - | - | 9 | |
| Q3 | 3 | - | 1 | 8 | 1 | 1 | 1 | - | 15 | |
| Q4 | 2 | 1 | 1 | 3 | 1 | - | - | 1 | 9 | |
| 3.3.2 Number of children with valid foster care orders. | 584 | 160 | 380 | 380 | 88 | 64 | 75 | 202 | 1 933 | |
| Q1 | 764 | 159 | 379 | 378 | 87 | 62 | 74 | 211 | 2 114 | Cumulative year to date |
| Q2 | 767 | 159 | 379 | 378 | 87 | 63 | 74 | 212 | 2 119 | |
| Q3 | 771 | 160 | 380 | 379 | 88 | 64 | 74 | 213 | 2 129 | |
| Q4 | 584 | 160 | 380 | 380 | 88 | 64 | 75 | 202 | 1 933 | |
| 3.3.3 Number of children placed in foster care. | 11 | 1 | 2 | 2 | 2 | 1 | 1 | 4 | 25 | |
| Q1 | 4 | - | 1 | 1 | 1 | - | - | 1 | 8 | |
| Q2 | 2 | - | - | - | - | 1 | 1 | 1 | 5 | |
| Q3 | 4 | 1 | 1 | 1 | 1 | - | - | 1 | 10 | |
| Q4 | 1 | - | - | - | - | - | - | 1 | 2 | |
| 3.3.4 Number of children in foster care reunified with their families. | 1 | 1 | - | - | - | - | - | - | 2 | |
| Q1 | - | - | - | - | - | - | - | - | - | |
| Q2 | - | - | - | - | - | - | - | - | - | |
| Q3 | 1 | 1 | - | - | - | - | - | - | 2 | |
| Q4 | - | - | - | - | - | - | - | - | - | |

SUB PROGRAMME: 3.4 PARTIAL CARE SERVICES

The primary focus of the sub-programme is to provide reception, protection, development and partial care to children on behalf of their parents or caregivers for a temporary period during the day and could include overnight. These services are provided through private school hostels, temporary respite care referred to as special day care Centres and after-school care. The programme also focuses more on prioritizing and providing care for children with disabilities, which are those children with cognitive impairments, hearing impairments, deafness, speech or language impairments, serious emotional disturbance,

orthopaedic impairments, severe or multiple disabilities, autism, traumatic brain injury, developmental delay, or specific learning disabilities and who by reason of qualifying disability require special education and care. The rationale for target setting is to ensure that Partial Care Facilities meet the expected levels of performance and are compliant to standards to ensure that children are protected. Partial care services will be rendered in partnership with other departments and NPO's. The aim is to ensure that children are developed to their full potential

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: PARTIAL CARE SERVICES

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | |
| Improved well-being of vulnerable groups and marginalized | Registered partial care facilities | 3.4.1 Number of registered partial care facilities | 7 | 7 | 2 | 2 | 2 | 2 | 2 |
| | Children accessing registered partial care facilities | 3.4.2 Number of children accessing registered partial care facilities | 102 | 102 | 30 | 31 | 20 | 10 | 10 |
| | Children benefiting from funded Special Day Centres | 3.4.3 Number of Children with disabilities funded | 0 | 0 | 46 | 46 | 56 | 56 | 56 |

QUARTERLY TARGETS: PARTIAL CARE SERVICES

| Output Indicators | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|---|-----------------------|-------------------|-----|-----|-----|-------------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 3.4.1 | Number of registered partial care facilities | 2 | - | 1 | - | 1 | Cumulative year-end |
| 3.4.2 | Number of children accessing registered partial care facilities | 20 | - | 10 | - | 10 | Cumulative year-end |
| 3.4.3 | Number of Children with disabilities funded | 56 | 56 | 56 | 56 | 56 | Non-cumulative highest figure |

2025/26 LOCAL SERVICE OFFICE TARGETS: PARTIAL CARE SERVICES

SUB PROGRAMME: 3.5 CHILD AND YOUTH CARE CENTRES (CYCC)

The sub-programme provides residential care and support services to vulnerable children through Child and Youth Care Centres. These services focus on children placed in registered state-owned Child and Youth Care Centres (CYCCs) and NPOs. Residential care is an alternative option to provide

developmental programmes to ensure that children are removed from restrictive institutions to families and communities of origin. The service will guarantee that children grow and develop to their full potential.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CHILD AND YOUTH CARE CENTRES

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|---|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | |
| Improved well-being of vulnerable groups and marginalized | Children in need of care and protection accessing services in funded Child and Youth Care Centres | 3.5.1 Number of children in need of care and protection accessing services in funded Child and Youth Care Centres | 26 | 26 | 25 | 30 | 30 | 30 | 30 |
| | Children in Child and Youth Care Centres re-unified with their families | 3.5.2 Number of children in Child and Youth Care Centres re-unified with their families | 5 | 5 | 4 | 3 | 1 | 1 | 1 |

QUARTERLY TARGETS: CHILD AND YOUTH CARE CENTRES

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-----|-----|-----|-------------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 3.5.1 | Number of children in need of care and protection accessing services in funded Child and Youth Care Centres | 30 | 30 | 30 | 30 | 30 | Non-Cumulative highest figure |
| 3.5.2 | Number of children in Child and Youth Care Centres re-unified with their families | 1 | - | - | 1 | - | Cumulative year end |

2025/26 LOCAL SERVICE OFFICE TARGETS: CHILD AND YOUTH CARE CENTRES

| OUTPUT INDICATORS | ENOCHE MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 LSM APP TARGET | CALCULATION TYPE |
|---|-------------------------------------|----------------|-----------------|------------------|---------------------|-----------------|------------------------|------------------|
| | QUEENSTOWN N SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROO M SDC | HOFMEYER SDC | TARKASTAD SDC | THORNHILLS DC |
| 3.5.1 Number of children in need of care and protection accessing services in funded Child and Youth Care Centres | - | - | - | - | - | - | 30 | - |
| Q1 | - | - | - | - | - | - | 30 | - |
| Q2 | - | - | - | - | - | - | 30 | - |
| Q3 | - | - | - | - | - | - | 30 | - |
| Q4 | - | - | - | - | - | - | 30 | - |
| 3.5.2 Number of children in Child and Youth Care Centres re-unified with their families | - | - | - | - | - | 1 | - | 1 |
| Q1 | - | - | - | - | - | - | - | - |
| Q2 | - | - | - | - | - | - | - | - |
| Q3 | - | - | - | - | - | 1 | - | 1 |
| Q4 | - | - | - | - | - | - | - | - |

Non-cumulative highest figure

SUB PROGRAMME: 3.6 COMMUNITY BASED CARE SERVICES FOR CHILDREN

The sub-programme provides protection, care and support to vulnerable children, including children with disabilities as enshrined in the Children's Act 38 of 2005. The programmes are implemented to Vulnerable Children with the aim of moving them from vulnerability to resilience through the delivery of core

package of services by RISIHA (Tsonga word meaning Resilience) and Drop-In Centres. The service will guarantee resilience, growth and development of children to their full potential

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS FOR: COMMUNITY BASED CARE SERVICES FOR CHILDREN

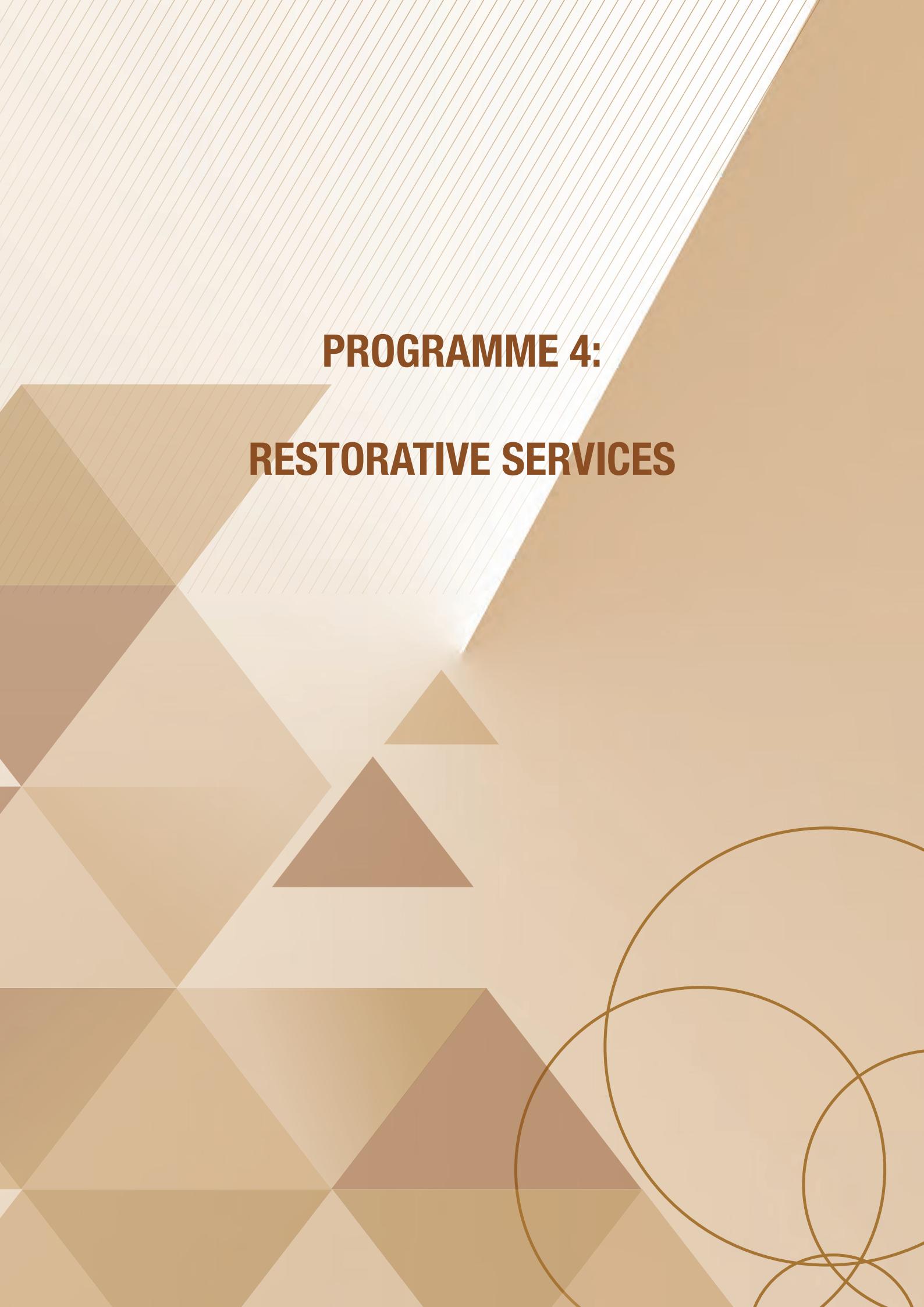
| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Target | | |
|--|---|---|----------------------------|---------|---------|-------------------------------|--------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and communities | | | | | | | | | |
| Enhanced Social Cohesion | Children reached through community-based Prevention and Early Intervention Programmes | 3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes | 2 796 | 2 796 | 2 796 | 4 000 | 1 500 | 1 500 | 1 500 |

QUARTERLY TARGETS: COMMUNITY BASED CARE SERVICES FOR CHILDREN

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-------|-------|-------|-------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 3.6.1 | Number of Children reached through community-based Prevention and Early Intervention Programmes | 1 500 | 1 000 | 1 150 | 1 300 | 1 500 | Cumulative year to date |

2025/26 LOCAL SERVICE OFFICE TARGETS: COMMUNITY BASED CARE SERVICES FOR CHILDREN

| OUTPUT INDICATORS | ENOCHE MGIJIMA LOCAL SERVICE OFFICE | | | | | 2025/26 LSM APP TARGET | CALCULATION TYPE |
|---|-------------------------------------|-------------|--------------|---------------|-----------------|------------------------|-------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | | |
| 3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes | 60 | 40 | - | 1 400 | - | - | Cumulative year to date |
| Q1 | 60 | 40 | - | 900 | - | - | 1 000 |
| Q2 | 60 | 40 | - | 1 050 | - | - | 1 150 |
| Q3 | 60 | 40 | - | 1 200 | - | - | 1 300 |
| Q4 | 60 | 40 | - | 1 400 | - | - | 1 500 |



PROGRAMME 4:

RESTORATIVE SERVICES

PROGRAMME 4: RESTORATIVE SERVICES

PURPOSE

To provide integrated developmental social crime prevention, anti-substance abuse services and victim empowerment and support services to the most vulnerable in partnership with stakeholders and Civil Society Organisations. There is no change in the programme structure.

| Programme | Sub-programme | Sub-programme Purpose |
|-------------------------|--|---|
| 4. Restorative Services | 4.1 Management and support | Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub-programmes of this programme |
| | 4.2 Crime Prevention and support | Develop and implement social crime prevention programmes and provide probation services targeting children, youth and adult offenders and victims within the criminal justice process |
| | 4.3 Victim empowerment | Design and implement integrated programmes and services (interventions, financial and management support, policy and legislation and governance) t support, care and empower victims of violence and crime in particular women and children |
| | 4.4 Substance Abuse, Prevention and Rehabilitation | Design and implement integrated services (prevention governance, establishment of support structures stakeholder management and capacity building) support for substance abuse, prevention, treatment and rehabilitation |

4.1 MANAGEMENT AND SUPPORT

The sub-programmes is driven by the Local Service Office Manager, it provides administration for Programme staff and coordinates professional development and ethics across all

sub-programmes of this programme. Plans and reports of the programme are also coordinated by the sub-programme.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: FOR MANAGEMENT AND SUPPORT

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual performance | | | Estimated performance 2025/26 | Medium-term targets | | |
|--|------------------------------|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised social protection for sustainable families and communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | Support services coordinated | 4.1.1 Number of support services coordinated | 20 | 20 | 20 | 24 | 24 | 24 | 24 |

OUTPUT INDICATORS, ANNUAL AND QUARTERLY TARGETS: MANAGEMENT AND SUPPORT

| Output Indicators | | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|--|--|-----------------------|-------------------|-----------------|-----------------|-----------------|---------------------|
| | | | | 1 st | 2 nd | 3 rd | 4 th | |
| 4.1.1 | Number of support services coordinated | | 24 | 5 | 7 | 5 | 7 | Cumulative year-end |

4.2 CRIME PREVENTION AND SUPPORT

The sub-programme implements social crime prevention programmes and provide probation services targeting

children, youth and adult offenders and victims within the criminal justice process.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CRIME PREVENTION AND SUPPORT

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|---|---|----------------------------|---------|---------|-------------------------------|---------------------|--------------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Enhanced human capabilities to advance social change | persons reached through social crime prevention programmes | 4.2.1 Number of persons reached through social crime prevention programmes | 2 850 | 2 850 | 2 945 | 2 945 | 3 496 | 3 496 | 3 496 |
| | Persons in conflict with the law who completed Diversion Programmes | 4.2.2 Number of persons in conflict with the law who completed Diversion Programmes | 30 | 30 | 47 | 47 | 28 | 28 | 28 |
| | Children in conflict with the law who accessed secure care programmes | 4.2.3 Number of children in conflict with the law who accessed secure care programmes | - | - | - | - | - | - | - |

QUARTERLY TARGETS FOR: CRIME PREVENTION AND SUPPORT

| Output Indicators | | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------------------|---|-------|-----------------------|-------------------|-----|-------|-----|-------------------------|
| | | | | 1st | 2nd | 3rd | 4th | |
| 4.2.1 | Number of persons reached through social crime prevention programmes | 3 496 | 766 | 790 | 856 | 1 084 | | Cumulative year end |
| 4.2.2 | Number of persons in conflict with the law who completed Diversion Programmes | 28 | 7 | 13 | 20 | 28 | | Cumulative year to date |
| 4.2.3 | Number of children in conflict with the law who accessed secure care programmes | 0 | - | - | - | - | | Cumulative year to date |

2025/26 LOCAL SERVICE OFFICE TARGETS: CRIME PREVENTION AND SUPPORT

| OUTPUT INDICATORS | | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 CALCULATION TYPE | |
|-------------------|---|------------------------------------|-------------|--------------|---------------|-----------------|------------------------|--------------------------|----------------|
| | | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER TARKASTAD SDC | THORNHILLS DC | LSM APP TARGET |
| 4.2.1 | Number of persons reached through social crime prevention programmes | 531 | 486 | 521 | 441 | 440 | 240 | 211 | 626 |
| | Q1 | 120 | 110 | 120 | 100 | 110 | 60 | 65 | 81 |
| | Q2 | 130 | 110 | 100 | 150 | 110 | 70 | 50 | 70 |
| | Q3 | 170 | 100 | 145 | 100 | 100 | 50 | 46 | 145 |
| 4.2.2 | Number of persons in conflict with the law who completed Diversion Programmes | 111 | 166 | 156 | 91 | 120 | 60 | 50 | 330 |
| | | 5 | 5 | 5 | 5 | 5 | 1 | 1 | 28 |
| | Q1 | 2 | 1 | 2 | 1 | 1 | - | - | 7 |
| | Q2 | 3 | 2 | 3 | 2 | 2 | 1 | - | 13 |
| 4.2.3 | Number of children in conflict with the law who accessed secure care programmes | 3 | 4 | 4 | 3 | 4 | 1 | 1 | 20 |
| | Q1 | 5 | 5 | 5 | 5 | 5 | 1 | 1 | 28 |
| | Q2 | - | - | - | - | - | - | - | - |
| | Q3 | - | - | - | - | - | - | - | - |
| | Q4 | - | - | - | - | - | - | - | - |

SUB PROGRAMME 4.3: VICTIM EMPOWERMENT PROGRAMME

The Sub-Programme implements integrated victim empowerment programme providing care, support, prevention and protection services and programmes to victims of crime

and violence inclusive of victims of trafficking in persons, sexual offence and victims of hate crimes.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: VICTIM EMPOWERMENT PROGRAMME

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | Victims of violence who accessed psychosocial support services | 4.3.1 Number of victims of violence who accessed psychosocial support services | 670 | 670 | 852 | 530 | 406 | 406 | 406 |
| | Victims of Gender Based Violence, Femicide and crime who accessed sheltering services | 4.3.2 Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services | 145 | 145 | 22 | 22 | 37 | 37 | 37 |
| | Persons reached through Gender Based Violence Prevention Programmes | 4.3.3 Number of persons reached through Gender Based Violence Prevention Programmes | 1 139 | 1 139 | 1760 | 4 850 | 5 264 | 5 264 | 5 264 |

QUARTERLY TARGETS: VICTIM EMPOWERMENT

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-------|-------|-------|-------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 4.3.1 | Number of victims of violence who accessed psychosocial support services | 406 | 102 | 200 | 301 | 406 | Cumulative year to date |
| 4.3.2 | Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services | 37 | 6 | 10 | 17 | 37 | Cumulative year to date |
| 4.3.3 | Number of persons reached through Gender Based Violence Prevention Programmes | 5 264 | 1 104 | 1 247 | 1 788 | 1 125 | Cumulative year end |

2025/26 LOCAL SERVICE OFFICE TARGETS: VICTIM EMPOWERMENT

| OUTPUT INDICATORS | ENOCHE MGIJIMA LOCAL SERVICE OFFICE | | | | | | CUMULATIVE YEAR TO DATE | CALCULATION TYPE |
|---|-------------------------------------|-------------|----------------|---------------|-----------------|--------------|-------------------------|------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITTLESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER SDC | TARKASTAD SDC | |
| 4.3.1 Number of victims of violence who accessed psychosocial support services | 86 | 10 | 63 | 88 | 20 | 20 | 99 | 406 |
| | Q1 | 26 | 2 | 15 | 13 | 5 | 5 | 30 |
| | Q2 | 53 | 5 | 40 | 33 | 7 | 10 | 102 |
| | Q3 | 60 | 7 | 56 | 66 | 11 | 15 | 200 |
| 4.3.2 Number of victims of Gender Based Violence (GBV) who accessed sheltering services | 86 | 10 | 63 | 88 | 20 | 20 | 99 | 301 |
| | Q1 | - | - | 37 | - | - | - | 406 |
| | Q2 | - | - | 6 | - | - | - | 6 |
| | Q3 | - | - | 10 | - | - | - | 10 |
| 4.3.3 Number of persons reached through Gender Based Violence Prevention Programmes | 1 043 | 200 | 640 | 1 260 | 400 | 380 | 580 | 5 264 |
| | Q1 | 237 | 50 | 150 | 300 | 86 | 50 | 101 |
| | Q2 | 263 | 50 | 200 | 300 | 74 | 80 | 150 |
| | Q3 | 293 | 50 | 160 | 360 | 185 | 150 | 400 |
| 4.3.4 Number of persons reached through Gender Based Violence Prevention Programmes | 250 | 50 | 130 | 300 | 55 | 100 | 130 | 110 |
| | Q1 | - | - | - | - | - | - | 1 125 |
| | Q2 | - | - | - | - | - | - | 1 247 |
| | Q3 | - | - | - | - | - | - | 1 788 |
| | Q4 | - | - | - | - | - | - | - |

SUB-PROGRAMME 4.4: SUBSTANCE ABUSE PREVENTION AND REHABILITATION

The Sub-Programme implements integrated services (prevention governance, establishment of support structures

stakeholder management and capacity building) support for substance abuse, prevention, treatment and rehabilitation

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: SUBSTANCE ABUSE PREVENTION AND REHABILITATION

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|--|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Enhanced human capabilities to advance social change | Victims of crime and violence accessing support services | 4.4.1 Number of people reached through substance abuse prevention programmes | - | 2 110 | 2 110 | 2620 | 2 540 | 2 540 | 2 540 |
| | Service users who accessed Substance Use Disorder (SUD) treatment services | 4.4.2 Number of service users who accessed Substance Use Disorder (SUD) treatment services | 24 | 144 | 144 | 124 | 100 | 100 | 100 |

QUARTERLY TARGETS: SUBSTANCE ABUSE PREVENTION AND REHABILITATION

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|--------------|--|-----------------------|-------------------|-----|-----|-----|-------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 4.4.1 | Number of people reached through substance abuse prevention programmes | 2 540 | 740 | 550 | 630 | 620 | Cumulative year end |
| 4.4.2 | Number of service users who accessed Substance Use Disorder (SUD) treatment services | 100 | 29 | 53 | 78 | 100 | Cumulative year to date |

2025/26 LOCAL SERVICE OFFICE TARGETS: SUBSTANCE ABUSE PREVENTION AND REHABILITATION

| OUTPUT INDICATORS | | ENOCHE MGIJIMA LOCAL SERVICE OFFICE | | | | | | CALCULATION TYPE | |
|-------------------|--|-------------------------------------|----------------|---------------|-----------------|----------|---------------|------------------|-------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITTLESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER | TARKASTAD SDC | THORNHILLS DC | 2025/26 LSM APP TARGET |
| 4.4.1 | Number of people reached through substance prevention programmes | 440 | 520 | 405 | 310 | 290 | 220 | 195 | 160 |
| | | | | | | | | | Cumulative year end |
| | Q1 | 110 | 145 | 120 | 85 | 100 | 70 | 70 | 40 |
| | Q2 | 60 | 125 | 70 | 85 | 60 | 50 | 50 | 550 |
| | Q3 | 160 | 105 | 120 | 85 | 60 | 30 | 40 | 30 |
| | Q4 | 110 | 145 | 95 | 55 | 70 | 70 | 35 | 40 |
| 4.4.2 | Number of service users who accessed Substance Use Disorder (SUD) treatment services | 13 | 13 | 14 | 13 | 13 | 11 | 11 | 100 |
| | | | | | | | | | Cumulative year to date |
| | Q1 | 4 | 3 | 5 | 4 | 3 | 4 | 3 | 29 |
| | Q2 | 7 | 7 | 8 | 7 | 6 | 6 | 6 | 53 |
| | Q3 | 10 | 10 | 11 | 10 | 10 | 9 | 9 | 78 |
| | Q4 | 13 | 13 | 14 | 13 | 13 | 11 | 11 | 100 |



The background features a minimalist abstract design. It consists of several large, overlapping triangles in shades of beige and light brown. A single, larger triangle is positioned in the center. To the right, there are three concentric circles drawn with a dark brown line.

PROGRAMME 5:

DEVELOPMENT AND RESEARCH

PROGRAMME 5: DEVELOPMENT AND RESEARCH

PROGRAMME PURPOSE

To provide sustainable development programmes which facilitate empowerment of communities based on demographic and evidence based information.

| Programme | Sub-Programme | Sub-Programme Purpose |
|-------------------------|--|---|
| 5. Development Research | 5.1 Management and Support | Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub-programmes of this programme. |
| | 5.2 Community Mobilisation | Building safe and sustainable communities through the creation of strong community networks, based on principles of trust and respect for local diversity, and nurturing a sense of belonging and confidence in local people through Financial and management support, Community Mobilization, Supporting socio-economic well-being of individuals and communities & People engagement and involvement. |
| | 5.3 Institutional capacity building and support for NPOs | To support NPO registration and compliance monitoring, NPO stakeholder liaison and communication, provide institutional capacity building, manage NPO funding and monitoring and create a conducive environment for all NPO to flourish. |
| | 5.4 Poverty Alleviation and Sustainable Livelihoods | To provide Programmes and Services through interventions such as Food for All (DSD feeding programmes included e.g. food parcels; soup kitchens; Drop-in-Centres etc.; Social Cooperatives; Income Generating Projects and Community Food Security |
| | 5.5 Community Based Research and Planning | To provide communities an opportunity to learn about the life and conditions their locality through household and community profiling and uplift the challenges and concerns facing their communities, as well as their strengths and assets to be leveraged to address their challenges. |
| | 5.6 Youth development | Create an environment to help young people to develop constructive, affirmative and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities through Leadership and Life-skills, National Youth Service, Youth Service Centres, Inter-generational programmes and Support Structures. |
| | 5.7 Women development | Create an environment to help women to develop constructive, affirmative and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities through Intervention Programmes and Services (Leadership and Life-skills, Service Centres, Inter-generational programmes and Support Structures). |

SUB PROGRAMME 5.1: MANAGEMENT AND SUPPORT

Provide policy coordination and administration for Community Development and Research programme

PROGRAMME PERFORMANCE INDICATORS AND ANNUAL TARGETS FOR MANAGEMENT AND SUPPORT

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| Outcome 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | Management support services coordinated | 5.1.1 Number of management support services coordinated | 20 | 20 | 20 | 24 | 24 | 24 | 24 |

QUARTERLY TARGETS: MANAGEMENT AND SUPPORT

| Output Indicators | | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type 1st |
|-------------------|---|-----------------------|-------------------|-----|-----|-----|----------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 5.1.1 | Number of management support services coordinated | 24 | 5 | 7 | 5 | 7 | Cumulative year end |

5.2 COMMUNITY MOBILIZATION

Community Mobilization aims to build safe and sustainable communities through the creation of strong community networks, based on principles of trust and respect for local diversity, and nurturing a sense of belonging and confidence in local people. This is done through Financial and

management support, Community Mobilization, Supporting socio-economic well-being of individuals and communities and involvement of individuals and communities in their own development.

PROGRAMME PERFORMANCE INDICATORS AND ANNUAL TARGETS: COMMUNITY MOBILIZATION

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Improved wellbeing of vulnerable and marginalized groups | People reached through Community Mobilization Programmes | 5.2.1 Number of people reached through Community Mobilization Programmes | 45 | 1270 | 1170 | 1410 | 1 690 | 1 690 | 1 690 |
| | Communities organised to coordinate their own Development | 5.2.2 Number of communities organised to coordinate their own Development | 2 | 12 | 11 | 13 | 14 | 14 | 14 |

QUARTERLY TARGETS: COMMUNITY MOBILIZATION

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-----|-------|-------|-------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 5.2.1 | Number of people reached through Community Mobilization Programmes | 1 690 | 421 | 781 | 1 272 | 1 690 | Cumulative year to date |
| 5.2.2 | Number of communities organized to coordinate their own Development | 14 | 4 | 4 | 4 | 2 | Cumulative year end |

2025/26 SDC QUARTERLY TARGETS: MANAGEMENT AND SUPPORT

| OUTPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | 2025/26 LSM APP TARGET | CUMULATIVE YEAR TO DATE |
|---|------------------------------------|-------------|--------------|---------------|-----------------|------------------------|-------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | | |
| 5.2.1 Number of people reached through Community Mobilization Programmes | 238 | 193 | 238 | 228 | 193 | 200 | 200 |
| | Q1 | 59 | 48 | 59 | 57 | 48 | 50 |
| | Q2 | 119 | 97 | 1129 | 114 | 97 | 100 |
| | Q3 | 179 | 145 | 179 | 174 | 145 | 150 |
| | Q4 | 238 | 193 | 238 | 228 | 193 | 200 |
| 5.2.2 Number of communities organized to coordinate their own Development | 2 | 1 | 2 | 1 | 2 | 2 | 14 |
| | Q1 | 1 | - | - | - | 1 | 1 |
| | Q2 | 1 | 1 | - | 1 | - | - |
| | Q3 | - | - | 1 | - | 1 | - |
| | Q4 | - | - | - | 1 | - | 1 |

5.3 INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

The sub-programme provides capacity building support to Community Based Organizations (i.e. Non-Profit Organisations and Cooperatives) and Social Service Practitioners to enhance the capacity of these organisations and practitioners with the aim of

improving services provided to the communities. The demand for these capacity building programmes requires more resources (financial and human) than is currently available.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS:: INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual performance | | | Estimated performance 2024/25 | Medium-term targets | | |
|--|---|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | NPOs capacitated | 5.3.1 Number of NPOs capacitated | 10 | 10 | 11 | 11 | 11 | 11 | 11 |
| | Cooperatives capacitated | 5.3.2 Number of Cooperatives capacitated | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| | Work Opportunities created through EPWP | 5.3.3 Number of work opportunities created through EPWP | 0 | 0 | 168 | 168 | 168 | 168 | 168 |

QUARTERLY TARGETS: INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

| Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|---|-----------------------|-------------------|-----|-----|-----|-------------------------------|
| | | 1st | 2nd | 3rd | 4th | |
| 5.3.1 Number of NPOs capacitated | 11 | 6 | 2 | 2 | 1 | Cumulative year end |
| 5.3.2 Number of Cooperatives capacitated | 4 | 4 | - | - | - | Cumulative year end |
| 5.3.3 Number of work opportunities created through EPWP | 168 | 168 | 168 | 168 | 168 | Non-cumulative highest figure |

2025/26 SDC QUARTERLY TARGETS: INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

| OUTPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 LSM APP TARGET | CALCULATION TYPE |
|--|------------------------------------|-------------|--------------|---------------|-----------------|--------------|------------------------|-------------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER SDC | | |
| 5.3.1 Number of NPOs capacitated | 1 | 1 | 2 | 1 | 1 | 2 | 1 | 11 |
| | Q1 | 1 | 2 | 1 | - | - | - | Cumulative Year to date |
| | Q2 | - | - | - | 1 | - | 1 | 6 |
| | Q3 | - | - | - | - | 2 | - | 2 |
| 5.3.2 Number of Cooperatives capacitated | - | - | - | - | - | - | 1 | 1 |
| | Q1 | 1 | 0 | 1 | 0 | 0 | 1 | 4 |
| | Q2 | - | - | - | - | - | - | - |
| | Q3 | - | - | - | - | - | - | - |
| 5.3.3 Number of work opportunities created through EPWP | - | - | - | - | - | - | - | - |
| | Q1 | 36 | 18 | 11 | 60 | 11 | 6 | 18 |
| | Q2 | 36 | 18 | 11 | 60 | 11 | 6 | 18 |
| | Q3 | 36 | 18 | 11 | 60 | 11 | 6 | 18 |
| | Q4 | 36 | 18 | 11 | 60 | 11 | 6 | 18 |

SUB PROGRAMME 5.4: POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOOD

Promote sustainable livelihood and self-reliance through building capabilities, improving access to food and nutrition security to vulnerable individuals and families as well as support to self-help initiative

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|---|---|----------------------------|---------|---------|----------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | People benefitting from poverty reduction initiatives. | 5.4.1 Number of people benefitting from poverty reduction initiatives | 184 | 184 | 160 | 160 | 160 | 160 | 160 |
| | Households accessing food through DSD food security programmes | 5.4.2 Number of households accessing food through DSD food security programmes | 24 | 24 | 0 | 0 | 0 | 0 | 0 |
| | Livelihood of people participating in Community, Nutrition and Development improved | 5.4.3 Number of people accessing food through DSD feeding programmes (centre based) | 160 | 160 | 160 | 160 | 150 | 150 | 150 |
| | CNDC participants involved in developmental initiatives | 5.4.4 Number of CNDC participants involved in developmental initiatives. | 10 | 10 | 10 | 10 | 14 | 14 | 14 |
| | Opportunities of linked Cooperatives increased | 5.4.5 Number of cooperatives linked to economic opportunities | 4 | 4 | 3 | 3 | 5 | 5 | 5 |

QUARTERLY TARGETS: POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS

| | Output Indicators | Annual Target 2024/25 | Quarterly Targets | | | | Calculation Type |
|-------|---|--------------------------|-------------------|-----|-----|-----|--------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 5.4.1 | Number of people benefitting from poverty reduction initiatives | 160 | 110 | 150 | 160 | 160 | Cumulative year to- date |
| 5.4.2 | Number of households accessing food through DSD food security programmes | 0 | 0 | 0 | 0 | 0 | Cumulative year to- date |
| 5.4.3 | Number of people accessing food through DSD feeding programmes (centre based) | 150 | 110 | 126 | 150 | 150 | Cumulative year to-date |
| 5.4.4 | Number of CNDC participants involved in developmental initiatives. | 14 | 3 | 5 | 4 | 2 | Cumulative year end |
| 5.4.5 | Number of cooperatives linked to economic opportunities | 5 | 1 | 3 | - | 1 | Cumulative year end |

2025/26 SDC QUARTERLY TARGETS: POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS

| OUTPUT INDICATORS | ENOCHE MGIJIMA LOCAL SERVICE OFFICE | | | | | | TARKASTAD | THORNHILLS | LSM APP TARGET | CALCULATION TYPE |
|--|-------------------------------------|---------|------------|-----------|-------------|-----------|-----------|------------|----------------|-------------------------|
| | QUEENSTOWN | MOLTENO | WHITTLESEA | EZIBELENI | STERKSTROOM | HOFFMEYER | | | | |
| | SDC | SDC | SDC | SDC | SDC | SDC | | | | |
| 5.4.1 Number of people benefitting from poverty reduction initiatives | - | - | 160 | - | - | - | - | - | 160 | Cumulative year-to-date |
| | Q1 | - | 110 | - | - | - | - | - | 110 | |
| | Q2 | - | 150 | - | - | - | - | - | 150 | |
| | Q3 | - | 160 | - | - | - | - | - | 160 | |
| | Q4 | - | 160 | - | - | - | - | - | 160 | |
| 5.4.2 Number of households accessing food through DSD food security programmes | - | - | - | - | - | - | - | - | 0 | Cumulative year-to-date |
| | Q1 | - | - | - | - | - | - | - | - | |
| | Q2 | - | - | - | - | - | - | - | - | |
| | Q3 | - | - | - | - | - | - | - | - | |
| | Q4 | - | - | - | - | - | - | - | - | |
| 5.4.3 Number of people accessing food through DSD feeding programmes (centre based) | - | - | 150 | - | - | - | - | - | 150 | Cumulative year-to-date |
| | Q1 | - | 110 | - | - | - | - | - | 110 | |
| | Q2 | - | 126 | - | - | - | - | - | 126 | |
| | Q3 | - | 150 | - | - | - | - | - | 150 | |
| | Q4 | - | 150 | - | - | - | - | - | 150 | |
| 5.4.4 Number of CNDC participants involved in developmental initiatives | - | - | 14 | - | - | - | - | - | 14 | Cumulative year-end |
| | Q1 | - | 3 | - | - | - | - | - | 3 | |
| | Q2 | - | 5 | - | - | - | - | - | 5 | |
| | Q3 | - | 4 | - | - | - | - | - | 4 | |

| OUTPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | CALCULATION TYPE |
|---|------------------------------------|---------|------------|-----------|-------------|----------|---------------------|
| | QUEENSTOWN | MOLTENO | WHITTLESEA | EZIBELENI | STERKSTROOM | HOFMEYER | |
| | SDC | SDC | SDC | SDC | SDC | SDC | SDC |
| Q4 | - | 2 | - | - | - | - | - |
| 5.4.5 Number of cooperatives linked to economic opportunities | 1 | - | - | 2 | - | - | - |
| Q1 | - | - | - | 1 | - | - | - |
| Q2 | 1 | - | - | 1 | - | - | - |
| Q3 | - | - | - | - | - | - | - |
| Q4 | - | - | - | - | - | - | - |
| | | | | | | | Cumulative year end |
| | | | | | | 1 | 5 |

SUB PROGRAMME 5.5: COMMUNITY BASED RESEARCH AND PLANNING

The sub-programme promotes identification and analysis of family and community needs to inform interventions through household, community profiling and community-based planning.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: COMMUNITY BASED RESEARCH AND PLANNING

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|--|--|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | Households profiled | 5.5.1 Number of households profiled | 60 | 1 296 | 1296 | 1 076 | 1 288 | 1 288 | 1 288 |
| | Community Based Plans developed | 5.5.2 Number of Community Based Plans developed | 2 | 6 | 6 | 8 | 10 | 10 | 10 |
| | Communities profiled in a ward | 5.5.3 Number of communities profiled in a ward | 3 | 6 | 6 | 8 | 10 | 10 | 10 |
| | Profiled households linked sustainable Livelihood programmes | 5.5.4 Number of profiled households linked sustainable Livelihood programmes | 0 | 0 | 108 | 108 | 128 | 128 | 128 |

QUARTERLY TARGETS: COMMUNITY BASED RESEARCH AND PLANNING

| Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|--|-----------------------|-------------------|-----|-----|-------|-------------------------|
| | | 1st | 2nd | 3rd | 4th | |
| 5.5.1 Number of households profiled | 1 288 | 304 | 548 | 916 | 1 288 | Cumulative year to date |
| 5.5.2 Number of Community Based Plans developed | 10 | - | 3 | 3 | 10 | Cumulative year to date |
| 5.5.3 Number of communities profiled in a ward | 10 | - | 4 | 5 | 1 | Cumulative year end |
| 5.5.4 Number of profiled households linked sustainable Livelihood programmes | 128 | 28 | 61 | 88 | 128 | Cumulative year to date |

2025/26 SDC QUARTERLY TARGETS: COMMUNITY BASED RESEARCH AND PLANNING

| OUTPUT INDICATORS | QUEENSTOWN SDC | MOLTENO SDC | WHITLESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER | TARKASTAD | THORNHILLS DC | 2025/26 | | CALCULATION TYPE |
|---|-------------------|----------------|------------------|------------------|--------------------|----------|-----------|------------------|-------------------|-------------------|-------------------------|
| | | | | | | | | | LSM APP TARGET | LSM APP ACTUAL | |
| 5.5.1 Number of households profiled | - | 276 | 184 | 160 | 92 | 92 | 184 | 276 | 1 288 | | |
| Q1 | - | 60 | 46 | 46 | 23 | 23 | 46 | 60 | 304 | | Cumulative year to date |
| Q2 | - | 136 | 92 | 92 | 46 | 46 | 92 | 136 | 548 | | |
| Q3 | - | 197 | 128 | 128 | 69 | 69 | 128 | 197 | 916 | | |
| Q4 | - | 276 | 184 | 160 | 92 | 92 | 184 | 276 | 1 288 | | |
| 5.5.2 Number of Community Based Plans developed | 3 | 0 | 2 | 3 | 1 | 0 | 1 | 0 | 10 | | |
| Q1 | - | - | - | - | - | - | - | - | - | | |
| Q2 | 1 | - | - | 1 | - | - | 1 | - | 3 | | |
| Q3 | 1 | - | 1 | 1 | - | - | - | - | 3 | | |
| Q4 | 3 | - | 2 | 3 | 1 | - | 1 | - | 10 | | |
| 5.5.3 Number of communities profiled in a ward | 3 | 0 | 2 | 3 | 1 | 0 | 1 | 0 | 10 | | |
| Q1 | - | - | - | - | - | - | - | - | - | | |
| Q2 | 1 | - | 1 | 1 | 1 | - | - | - | 4 | | |
| Q3 | 2 | - | 1 | 2 | - | - | - | - | 5 | | |
| Q4 | - | - | - | - | - | - | 1 | - | 1 | | |
| 5.5.4 Number of profiled households linked sustainable Livelihood programmes | 0 | 27 | 18 | 18 | 9 | 9 | 18 | 27 | 128 | | |
| Q1 | - | 7 | 4 | 4 | 3 | 3 | 4 | 7 | 28 | | |
| Q2 | - | 12 | 9 | 9 | 5 | 5 | 9 | 12 | 61 | | |
| Q3 | - | 19 | 12 | 12 | 7 | 7 | 12 | 19 | 88 | | |
| Q4 | - | 27 | 18 | 18 | 9 | 9 | 18 | 27 | 128 | | |

SUB PROGRAMME 5.6: YOUTH DEVELOPMENT

Youth Development Programme aims to create a conducive environment that enables young people to develop constructive, affirmative and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities.

| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|---|---|----------------------------|---------|---------|----------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | Youth participating in youth mobilisation Programmes | 5.6.1 Number of youth participating in youth mobilisation Programmes | 720 | 720 | 670 | 670 | 420 | 420 | 420 |
| | Youth development structures supported | 5.6.2 Number of youth development structures supported | 9 | 9 | 7 | 6 | 2 | 2 | 2 |
| | Youth participating in skills development Programmes. | 5.6.3 Number of youth participating in skills development Programmes. | 100 | 100 | 75 | 90 | 82 | 82 | 82 |
| | Youth linked to socio-economic opportunities | Number of Youth linked to socio-economic opportunities | | | | | 4 | 4 | 4 |

QUARTERLY TARGETS: YOUTH DEVELOPMENT

| Output Indicators | | Annual Target 2024/25 | Quarterly Targets | | | | Calculation Type |
|-------------------|---|--------------------------|-------------------|-----|-----|-----|-------------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 5.6.1 | Number of youth participating in youth mobilization Programmes | 420 | 74 | 94 | 116 | 136 | Cumulative year-end |
| 5.6.2 | Number of youth development structures supported | 2 | 2 | 2 | 2 | 2 | Non-cumulative highest number |
| 5.6.3 | Number of youth participating in skills development Programmes. | 82 | - | 47 | 27 | 8 | Cumulative year-end |
| 5.6.4 | Number of Youth linked to socio-economic opportunities | 4 | 1 | 1 | 1 | 1 | Cumulative year-end |

2025/26 SDC QUARTERLY TARGETS: YOUTH DEVELOPMENT

| OUTPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 LSM APP TARGET | CALCULATION TYPE | |
|---|------------------------------------|-------------|--------------|---------------|-----------------|--------------|------------------------|------------------|---------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITESEA SDC | EZIBELENI SDC | STERKSTROOM SDC | HOFMEYER SDC | TARKASTAD SDC | THORNHILLS DC | |
| 5.6.1 Number of youth participating in youth mobilization Programmes | 60 | 40 | 60 | 60 | 50 | 50 | 50 | 50 | 420 |
| Q1 | 10 | - | 10 | 14 | 10 | 10 | 10 | 10 | 74 |
| Q2 | 15 | 20 | 10 | 10 | 15 | 10 | - | - | 94 |
| Q3 | 20 | - | 15 | 10 | 10 | 15 | 20 | 26 | 116 |
| Q4 | 15 | 20 | 25 | 26 | 15 | 15 | 20 | 0 | 136 |
| 5.6.2 Number of youth development structures supported | - | - | - | - | 1 | - | 1 | 2 | Cumulative year end |
| Q1 | - | - | - | - | 1 | - | 1 | 2 | |
| Q2 | - | - | - | - | 1 | - | 1 | 2 | |
| Q3 | - | - | - | - | 1 | - | 1 | 2 | |
| Q4 | - | - | - | - | 1 | - | 1 | 2 | |
| 5.6.3 Number of youth participating in skills development Programmes | 9 | 8 | 8 | 10 | 8 | 10 | 10 | 18 | 82 |
| Q1 | - | - | - | - | - | - | - | - | Cumulative year end |
| Q2 | 9 | - | 8 | 10 | - | - | 10 | 10 | 47 |
| Q3 | - | 8 | - | - | 9 | 10 | - | - | 27 |
| Q4 | - | - | - | - | - | - | - | 8 | 8 |
| 5.6.4 Number of Youth linked to socio-economic opportunities | - | - | - | - | 2 | 1 | 1 | - | 4 |
| Q1 | - | - | - | - | 1 | - | - | - | 1 |
| Q2 | - | - | - | - | - | 1 | - | - | 1 |
| Q3 | - | - | - | - | 1 | - | - | - | 1 |
| Q4 | - | - | - | - | - | 1 | - | - | 1 |

5.7 WOMEN DEVELOPMENT

Women Development creates an environment to help women to develop constructive, affirmative and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage

as partners in their own development and that of their communities through Intervention Programmes and Services (Leadership and Life-skills, Service Centres, Inter-generational programmes and Support Structures).

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: WOMEN DEVELOPMENT

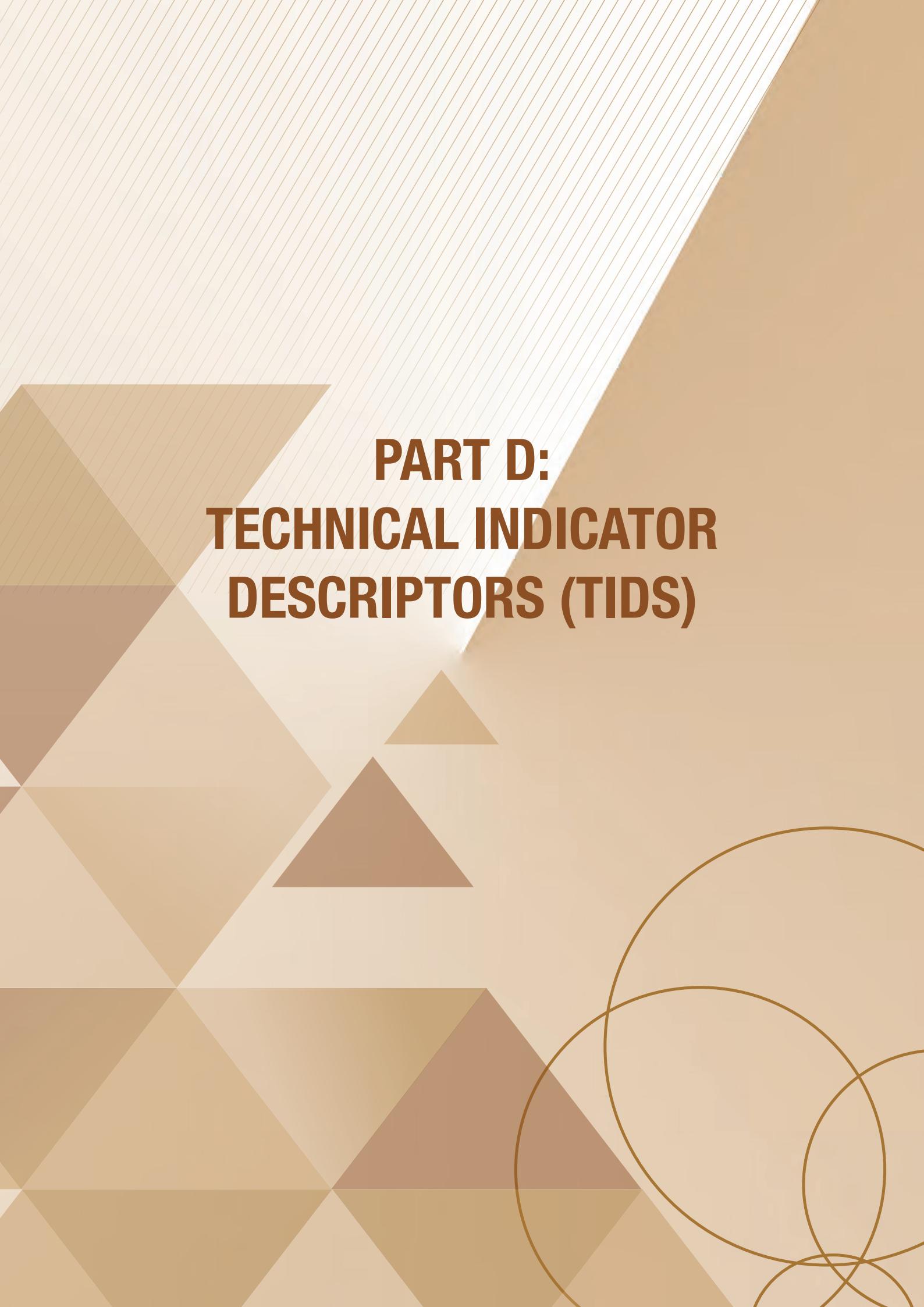
| Outcome Indicator | Outputs | Output Indicators | Audited/Actual Performance | | | Estimated Performance 2024/25 | Medium-term Targets | | |
|--|--|---|----------------------------|---------|---------|-------------------------------|---------------------|---------|---------|
| | | | 2021/22 | 2022/23 | 2023/24 | | 2025/26 | 2026/27 | 2027/28 |
| OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| Empowered, sustainable and self-reliant communities | Women's Rights Advocacy Capacity Building Programs conducted | 5.7.1 Number of Women's Rights Advocacy Capacity Building Programs conducted | - | - | - | - | 13 | 13 | 13 |
| | Women participating in women empowerment programmes | 5.7.2 Number of women participating in women empowerment programmes | 545 | 545 | 569 | 569 | 94 | 94 | 94 |
| | Women livelihood initiatives supported | 5.7.3 Number of women livelihood initiatives supported | 2 | 2 | 2 | 2 | - | - | - |
| | Child Support Grant beneficiaries linked to livelihood opportunities | 5.7.4 Number of Child Support Grant beneficiaries linked to sustainable livelihoods opportunities | 0 | 0 | 24 | 24 | 24 | 24 | 24 |

QUARTERLY TARGETS: WOMEN DEVELOPMENT

| | Output Indicators | Annual Target 2025/26 | Quarterly Targets | | | | Calculation Type |
|-------|---|-----------------------|-------------------|-----|-----|-----|-------------------------------|
| | | | 1st | 2nd | 3rd | 4th | |
| 5.7.1 | Number of Women's Rights Advocacy Capacity Building Programs conducted | 13 | 5 | 13 | 16 | 16 | Cumulative year to date |
| 5.7.2 | Number of women participating in women empowerment programmes | 94 | 30 | 60 | 70 | 94 | Cumulative year to date |
| 5.7.3 | Number of women livelihood initiatives supported | - | - | - | - | - | Non-Cumulative highest figure |
| 5.7.4 | Number of Child Support Grant beneficiaries linked to sustainable livelihoods opportunities | 24 | 24 | 24 | 24 | 24 | Non-cumulative highest number |

2025/26 SDC QUARTERLY TARGETS: WOMEN DEVELOPMENT

| TPUT INDICATORS | ENOCH MGIJIMA LOCAL SERVICE OFFICE | | | | | | 2025/26 LSM APP TARGET | CALCULATION TYPE |
|--|------------------------------------|-------------|----------------|----------------|-----------------|------------------------|------------------------|------------------|
| | QUEENSTOWN SDC | MOLTENO SDC | WHITTLESEA SDC | EZIBE LENI SDC | STERKSTROOM SDC | HOFMEYER TARKASTAD SDC | THORNHILLS DC | |
| 5.7.1 Number of Women's Rights Advocacy Capacity Building Programs conducted | 2 | 1 | 2 | | 1 | | 2 | 4 |
| Q1 | - | - | 1 | - | 0 | 1 | 1 | 2 |
| Q2 | 1 | 1 | 2 | 1 | 1 | 2 | 2 | 5 |
| Q3 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 13 |
| Q4 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 16 |
| 5.7.2 Number of women participating in women empowerment programmes | 12 | 10 | 10 | 12 | 10 | 10 | 10 | 94 |
| Q1 | - | - | - | - | 10 | - | 10 | 30 |
| Q2 | - | 10 | 10 | - | 10 | - | 10 | 60 |
| Q3 | - | 10 | 10 | - | 10 | 10 | 10 | 70 |
| Q4 | 12 | 10 | 10 | 12 | 10 | 10 | 10 | 94 |
| 5.7.3 Number of women livelihood initiatives supported | - | - | - | - | - | - | - | - |
| Q1 | - | - | - | - | - | - | - | - |
| Q2 | - | - | - | - | - | - | - | - |
| Q3 | - | - | - | - | - | - | - | - |
| Q4 | - | - | - | - | - | - | - | - |
| 5.7.4 Number of Child Support Grant beneficiaries linked to sustainable livelihoods opportunities | | | | | | | | |
| Q1 | - | 24 | - | - | - | - | - | 24 |
| Q2 | - | 24 | - | - | - | - | - | 24 |
| Q3 | - | 24 | - | - | - | - | - | 24 |
| Q4 | - | 24 | - | - | - | - | - | 24 |



PART D: TECHNICAL INDICATOR DESCRIPTORS (TIDS)

PART D: TECHNICAL INDICATOR DESCRIPTIONS (TIDS)

The Revised Framework for Strategic Plans and Annual Performance Plans (DPME, 2020) stipulates that the Technical Indicator Descriptions (TIDs) must be given for each output indicator. The Department has developed the TIDs in line with the Framework and has ensured that each Indicator has been defined for ease of understanding. The Source of data (indicating where the information is collected from) has been provided and data is divided into Primary and Secondary and the primary source will be kept at the point of data collection (i.e. Institutions, Organisations, Local Service Offices) for record keeping and to maintain confidentiality. The majority of the APP indicators are calculated quantitatively and expressed in numbers. It should be noted that for the majority of the Performance Indicators, it might not be possible to accurately disaggregate beneficiaries at intake entry level for the services because services are voluntary and accessible to everyone who needs them, without classification on gender, age, race and other classifications.

PROGRAMME 1: ADMINISTRATION

- OFFICE OF THE DEPUTY DIRECTOR

| | | CUMULATIVE TYPE: Cumulative year end | | | | | |
|---|--|--|--|---------------------------------------|---------------------|---|-----------------------------------|
| | | DEFINITION: The indicator strengthens integration within and across the Department for improved service delivery | | | | | |
| | | SPATIAL TRANSFORMATION: The Indicator will be implemented to Local Service Office Management, Staff and internal stakeholders | | | | | |
| DISAGREGGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | | QUARTER 1: | | QUARTER 2: | |
| INDICATOR TITLE: Number of corporate governance interventions implemented | INDICATOR DESCRIPTION: Integration will lead into effective service delivery and improved audit outcomes of the Department | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
| Stakeholders from vulnerable groups and relevant sectors (Women, Persons with Disabilities, Communities, etc) | frontline Engagement session reports with Attendance register Youth register NPOs, Stakeholder database | 1. Engagement session reports with Attendance Registers 2. Stakeholder database 3. 3x LSO monthly performance report report 4. LSO Quarterly Report 5. LSO Annual Performance Plan Report 6. LSO Annual Operational Plan First Draft | 1. Engagement session reports with Attendance Registers 2. Stakeholder database 3. 3x LSO monthly performance report report 4. LSO Quarterly report 5. LSO Half-Year report 6. 3x IYM report | Count all Quantitative (Simple Count) | Quarterly | Increase number of engagements by key stakeholder of the Department | Deputy Director of Administration |
| | | | | | | | District Director |

• NPO MANAGEMENT

| 1.2.3 | INDICATOR TITLE: Number of NPOs registered | | | | | CALCULATION TYPE: Cumulative year end | | | | |
|---|--|--|--|--|--|--|--|--|--|--|
| DEFINITION: Organizations are assisted with governance issues and registration as NPOs in line with the NPO Act 71 of 1997 | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | |
| ASSUMPTIONS: Organisations are operating as legal entities (NPOs). | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | | | | |
| NPOs | 1. Database of NPOs assisted with registration. | Count all NPOs assisted with registration. | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | | | | |
| NPOs | 1. Reports on compliance interventions undertaken. | Count all Compliance interventions undertaken. | | | | |

| 1.2.4 | INDICATOR TITLE: Number of Compliance interventions implemented | | | | | CALCULATION TYPE: Cumulative year end | | | | |
|---|--|--|--|--|--|--|--|--|--|--|
| DEFINITION: Organisations are assisted to comply with the NPO Act 71 of 1997 through SMSs, emails, one-on-one or workshops | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | |
| ASSUMPTIONS: Reduction in the number of non-compliant NPOs | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | | | | |
| NPOs | 1. Reports on compliance interventions undertaken. | 1. Reports on compliance interventions undertaken. | 1. Reports on compliance interventions undertaken. | 1. Reports on compliance interventions undertaken. | 1. Reports on compliance interventions undertaken. | Count all Compliance interventions undertaken. | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | | | | |
| NPOs | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | Count all the funded NPOs | | | | |

| 1.2.5 | INDICATOR TITLE: Number of funded NPOs | | | | | CALCULATION TYPE: Non-cumulative highest figure | | | | |
|---|---|----------------------------------|----------------------------------|----------------------------------|----------------------------------|---|--|--|--|--|
| DEFINITION: This refers to the total number of funded NPOs in line with the PFA | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | |
| ASSUMPTIONS: NPOs render services in line with legislative prescripts to the beneficiaries | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | | | | |
| NPOs | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | Quantitative (Simple Count) | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | | | | |
| NPOs | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | 1. List of funded organizations. | Count all the funded NPOs | | | | |

| 1.2.6 | INDICATOR TITLE: Number of funded organizations monitored | | | CALCULATION TYPE: Non-cumulative highest figure | | | | | | | | |
|---|--|---|---|--|-------------------------------------|---|--|--|--|--|--|--|
| DEFINITION: NPOs are monitored for compliance, through monitoring visits or SMS reports or emails. | | | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | | | |
| Assumptions: Improved compliance of NPOs. | | | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: QUARTER 2: QUARTER 3: QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY VALIDATION RESPONSIBILITY | | | | | | |
| NPOs | 1. List of monitored organizations & Monitoring report. | 1. List of monitored organizations & Monitoring report. | Count the number of funded organizations that were monitored. | Quantitative (Simple Count) | Quarterly | All NPOs monitored Manager: NPO District Director | | | | | | |

FINANCIAL MANAGEMENT

| 1.2.7 | INDICATOR TITLE: Audit opinion on financial statements obtained | | | CALCULATION TYPE: Non-cumulative highest figure | | | | | | | | |
|---|--|---|---|--|--|--|--|--|--|--|--|--|
| DEFINITION: To maintain and set all the processes in place with the assistance of all managers (joint accountability) to receive a clean audit report for the Department | | | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | | | |
| Assumptions: To obtain at least a clean audit report with no matters of emphasis for the Department from the AGSA for every financial year | | | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: QUARTER 2: QUARTER 3: QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY VALIDATION RESPONSIBILITY | | | | | | |
| N/A | - | - | 1. Signed final AGSA Management Letter on Audit Outcome | Signed final AGSA Management Letter on Audit Outcome | Qualitative – Audit Annual Outcome Auditor General South Africa | Finance Manager District Director | | | | | | |

| 1.2.8 | INDICATOR TITLE: Percentage of invoices paid within 30 days | | | CALCULATION TYPE: Non-cumulative highest figure | | | | | | | | |
|---|--|---|--|--|-------------------------------------|---|--|--|--|--|--|--|
| DEFINITION: Percentage of invoices and claims paid within 30 days | | | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | | | |
| Assumptions: Payment of invoices and claims with complete and valid documentation within 30 days of receipt of invoice and ensuring that the Department complies with the relevant prescripts. | | | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: QUARTER 2: QUARTER 3: QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY VALIDATION RESPONSIBILITY | | | | | | |
| N/A | 1. Payment cycle and age analysis reports. | 1. Payment cycle and age analysis reports. | Calculate the percentage of invoices and claims paid within 30 days. Invoice register | Quantitative (Simple Count) | Quarterly | Payment of invoices with complete and valid documentation within 30 days of receipt of invoice. Finance Manager District Director | | | | | | |

| 1.2.9 | INDICATOR TITLE: Percentage of procurement budget spent targeting local suppliers in terms of LED Framework | CALCULATION TYPE: Non-cumulative highest figure | | | | | | | | | |
|--|--|--|--|--|--|--|---|-----------------|--|--------------------------|---------------------------|
| DEFINITION: Percentage of budget spent on procurement benefiting the local suppliers to ensure that LED Framework objectives are realised | | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | | |
| ASSUMPTIONS: At least 100% of procurement budget spent targeting local suppliers in terms of LED Framework to ensure that procurement spend targets in terms of LED Framework are met | | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | QUARTER 1 | MEANS OF VERIFICATION/POE | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
| N/A | 1. Approved/ signed off Departmental LED Reports | 1. Approved/ signed off Departmental LED Reports | 1. Approved/ signed off Departmental LED Reports | 1. Approved/ signed off Departmental LED Reports | 1. Approved/ signed off Departmental LED Reports | Percentage of procurement budget spent | Quantitative (Percentage of procurement budget) | Quarterly | 85% of goods and services and capital expenditure spent on local supplier. | Finance Manager | District Director |

- CORPORATE SERVICES**

| 1.2.10 | INDICATOR TITLE: Number of Human Capital Management interventions implemented | CALCULATION TYPE: Non-cumulative highest figure | | | | | | | | | |
|--|---|---|--|--|--|----------------------|----------------------------------|-----------------|---|----------------------------|---------------------------|
| DEFINITION: This indicator measures effective recruitment, training and development of employees for improved delivery of services. | | | | | | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | | |
| ASSUMPTIONS: Compliance with all relevant Human Capital prescripts | | | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | QUARTER 1: | MEANS OF VERIFICATION/POE | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
| Woman / Youth Disability | 1. Employment Equity Report 2. HRD quarterly report 3. PMDS 4. Contracting 5. Recruitment Report 6. PERSAL Exception reports 6. EHW Reports | 1. Employment Equity Quarterly Report 2. HRD quarterly report 3. PMDS 3. Contracting 4. Recruitment Report 5. PERSAL Exception reports 6. EHW Reports | 1. Employment Equity Quarterly Report 2. HRD quarterly report 2. HRD quarterly report 3. PMDS 3. Contracting 4. Recruitment Report 5. PERSAL Exception reports 6. EHW Reports | 1. Employment Equity Quarterly Report 2. HRD quarterly report 2. HRD quarterly report 3. PMDS 3. Contracting 4. Recruitment Report 5. PERSAL Exception reports 6. EHW Reports | 1. Employment Equity Quarterly Report 2. HRD quarterly report 2. HRD quarterly report 3. PMDS 3. Contracting 4. Recruitment Report 5. PERSAL Exception reports 6. EHW Reports | Responsive workforce | Quantitative (Simple Count) | Quarterly | Improved organisation employee performance, development, capabilities and resources | Corporate Services Manager | District Director |

PROGRAMME 2: SOCIAL WELFARE SERVICES

2.1 MANAGEMENT AND SUPPORT

2.1.1 INDICATOR TITLE: Number of Support services coordinated

DEFINITION: The indicator strengthens integration within and across the Department for improved service delivery

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

Assumptions: Integration will lead into effective service delivery and improved audit outcomes of the Department

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|---|--|--|---------------------------------|-------------------------------------|-----------------|---|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Stakeholders from vulnerable groups and performance sectors report (Women, Youth, Persons with Disabilities, Communities, etc) | 1.3x LSO monthly performance report 2.LSO 1 st quarter report 3.LSO Annual Performance Plan 4 th Quarterly Report 3LSO Report | 1.3x LSO monthly performance report 2.LSO 2 nd Quarter report 3.LSO report 4. Final LSO Annual Operational Plan 5.Final LSO Budget Plan | 1.3x LSO monthly performance report 2.Final LSO Annual Performance Plan 3.Final LSO Annual Operational Plan 4.Final LSO Budget Plan | all Quantitative (Simple Count) | Count engagement sessions of the DM | Quarterly | Increase number of engagements by DM with key stakeholder of the Department | Social Work Supervisor | Deputy Administration |

2.1.2 INDICATOR TITLE: Number of Comprehensive assessments conducted by Social Workers

DEFINITION: This indicator counts the number of comprehensive assessments conducted by Social Workers in a quarter with special focus on assessment of individuals or family needs, strengths, challenges and available resources to inform the development of an intervention plan.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office with special focus on the poorest wards inclusive of Children, Women, Youth, Adults and Older Persons.

Assumptions: Services provided to beneficiaries meet and even exceed expectations and, in a manner which demonstrate a developmental approach and respect for human rights.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|--|--|--|--|--|-----------------|---|---|---|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| (Children, youth, adults and older persons) | 1. Signed consolidated database of comprehensive assessments conducted | 1. Signed consolidated database of comprehensive assessments conducted | 1. Signed consolidated database of comprehensive assessments conducted | Beneficiary files with completed CW 09 | Count the total number of beneficiaries assessed for therapeutic services by Social Workers. | Quarterly | Improved client-centred, ethical, and culturally sensitive approach and professional expertise. | Social Work Policy Manager: Service Standards and Quality Assurance | Chief Director: Developmental Social Welfare Services |

2.1.3. INDICATOR TITLE: Number of Supervision Sessions conducted in line with the Supervision Framework

DEFINITION: This indicator counts the number of structured supervision sessions between supervisor and supervisees in alignment with Supervision Framework with special focus on professional development, case management support, reflective practice to enhance the supervisees skills, knowledge and overall effectiveness

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office with special focus on the SSP's.

ASSUMPTIONS: Improved supervision for Professional Development and Improved quality of Service to beneficiaries.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/QOE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|--|--|--|---|-----------------|--|---|---|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Social Work Supervisors, Social Workers and Social Auxiliary Workers | 1. Database Supervision sessions conducted. | of 1. Database Supervision sessions conducted. | of 1. Database Supervision sessions conducted. | Attendance Registers & Supervision report. | Count the number of supervision sessions conducted. | Quarterly | To promote effective supervision for improvement of quality social work services | Social Work Policy Manager, Service Standards and Quality Assurance | Chief Director: Developmental Social Welfare Services |

CALCULATION TYPE: Cumulative year end

2.2 SERVICES TO OLDER PERSONS

2.2.1 INDICATOR TITLE: Number of Older Persons accessing Residential Facilities

DEFINITION: This indicator counts the number of Older Persons (60 years and above) who access services (stimulation, nutrition, and health care services) in residential facilities rendering 24-hour care services to frail older persons and older persons who need special attention as proclaimed by Chapter 4 section 17 of the Older Persons Act 13 of 2006.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Improved wellbeing, prolonged life span and protection of rights of Older Persons accessing Residential Facilities and Optimal utilisation of funded residential facilities for older persons.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|---|---|---|---|-----------------------------|---------------------|---|--|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| 80 % Women 2 % Persons with Disabilities: | 1. Signed consolidated database of Older Persons accessing Residential Facilities | 1. Signed consolidated database of Older Persons accessing Residential Facilities | 1. Signed consolidated database of Older Persons accessing Residential Facilities | 1. Signed consolidated database of Older Persons accessing Residential Facilities | Attendance Registers of Older Persons accessing services in funded Residential Facilities | Quantitative (Simple Count) | Quarterly | To maintain and promote the status, well-being, safety and security of older persons. | Social Work Manager District Director |

2.2.2 INDICATOR TITLE: Number of Older Persons accessing Community Based Care and Support Services

DEFINITION: This indicator counts the number of Older Persons (60 years and above) who are receiving care, protection, home-based care and support services to ensure that frail older persons receive maximum care within their communities in funded service centers as proclaimed by Chapter 3 section 11 of the Older Persons Act 13 of 2006.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Improved wellbeing, prolonged life span and protection of rights of Older Persons to ensure that Older Persons remain in their homes within their communities for as long as possible.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|---|---|---|---|-----------------------------|---------------------|--|--|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| 80 % Women 2 % Persons with Disabilities: | 2. Signed consolidated database of Older Persons accessing Community Based Care and Support Services. | 2. Signed consolidated database of Older Persons accessing Community Based Care and Support Services. | 2. Signed consolidated database of Older Persons accessing Community Based Care and Support Services. | 2. Signed consolidated database of Older Persons accessing Community Based Care and Support Services. | Attendance Registers of Older Persons accessing services in Community Based Care and Support Services in funded Facilities. | Quantitative (Simple Count) | Quarterly | To maintain and promote the status, well-being, safety and security of older persons | Social Work Manager District Director |

| 2.2.3 INDICATOR TITLE: Number of Older Persons accessing Community Based Care and Support Services in Non-Funded Facilities | | DEFINITION: This indicator counts the number of Older Persons (60 years and above) who are receiving care, protection, home-based care and support services to ensure that frail older persons receive maximum care within their communities in non-funded centres as proclaimed by Chapter 3 section 11 of the Older Persons Act 13 of 2006. | | CALCULATION TYPE: Non-cumulative highest figure | |
|---|--|---|--|--|-----------------------------|
| SPATIAL TRANSFORMATION: This Indicator will be implemented in Enoch Mgijima Local Service Office | | ASSUMPTIONS: Improved wellbeing, prolonged life span and protection of rights of Older Persons to ensure that Older Persons remain in their homes within their communities for as long as possible. | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: |
| 80 % Women 2% Persons with Disabilities: | 2. Signed consolidated database of Older Persons accessing Community Based Care and Support Services | 2. Signed consolidated database of Older Persons accessing Community Based Care and Support Services | 2. Signed consolidated database of Older Persons accessing Community Based Care and Support Services | Attendance Registers of Older Persons accessing Community Based Care and Support Services in Non-Funded Facilities | Quantitative (Simple Count) |

2.3 SERVICES TO PERSONS WITH DISABILITIES

2.3.1 INDICATOR TITLE: Number of Persons with Disabilities accessing Residential Facilities

DEFINITION: This indicator counts the number of Persons with severe disabilities who access services (stimulation, nutrition, care and support services) in funded Residential Facilities rendering 24hour care services in terms of Chapter 2 of the White Paper on the rights of Persons with disabilities (2015)

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of persons with disabilities.

| DISAGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | | | METHOD OF CALCULATION/ ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--------------------------------|---|---|---|---|--|---|---|---------------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | |
| 80 % Women 50 % Youth | 1. Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities | 1. Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities | 1. Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities | 1. Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities | Attendance Registers of Persons with Disabilities accessing Residential Facilities | Count the number of Quarterly all Persons with Disabilities accessing services in funded Residential Facilities | To promote the rights of persons with severe disabilities | Social Work Manager District Director |

2.3.2 INDICATOR TITLE: Number of Persons with Disabilities accessing services in funded Protective Workshops

DEFINITION: This indicator counts the number of the number of Persons with Disabilities participating in Skills Development Programmes and Psycho- social support (e.g. carpentry, sewing etc.) in funded Protective Workshops

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Improved socio-economic status of Persons with disabilities

| DISAGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | | | METHOD OF CALCULATION/ ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--------------------------------|---|---|---|---|---|---------------------|--|---------------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | |
| 80 % Women 50 % Youth | 1. Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops. | 1. Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops. | 1. Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops. | 1. Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops. | Attendance Registers of Persons with Disabilities accessing services in funded Protective Workshops | Quarterly | To promote the socio-economic empowerment of persons with disabilities | Social Work Manager District Director |

| 2.3.3 INDICATOR TITLE: Number of Persons accessing Community Based Rehabilitation services. | | CALCULATION TYPE: Cumulative year end | | | |
|--|--|--|--|--|--|
| DEFINITION: This indicator counts the number of Persons with and without disabilities accessing Community Based Rehabilitation services, (psychosocial support -counselling, assessment and material support, home based care, life skills programmes, integrated and rehabilitation services) within their communities in line with the White Paper on the rights of Persons with disabilities (2015) | | SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | |
| ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of persons with disabilities. | | DISAGREGATION OF BENEFICIARIES | | SOURCE OF DATA/ MEANS OF VERIFICATION | |
| DISAGREGATION OF BENEFICIARIES | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | |
| 80 % Women 50 % Youth | 1. Signed consolidated database of Persons accessing Community Based Rehabilitation Services | 1. Signed consolidated database of Persons accessing Community Based Rehabilitation Services | 1. Signed consolidated database of Persons accessing Community Based Rehabilitation Services | 1. Signed consolidated database of Persons accessing Community Based Rehabilitation Services | |

| 2.3.4 INDICATOR TITLE: Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support services | | CALCULATION TYPE: Cumulative year end | | | |
|---|---|--|---|---|--|
| DEFINITION: This indicator counts the number of families caring for children and adults with disabilities who have access to a well-defined basket of social support services, (integrated and rehabilitation services) within their communities in line with the White Paper on the rights of Persons with disabilities (2015) | | SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | |
| ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of persons with disabilities. | | DISAGREGATION OF BENEFICIARIES | | SOURCE OF DATA/ MEANS OF VERIFICATION | |
| DISAGREGATION OF BENEFICIARIES | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | |
| 80 % Women Youth | 1.Signed consolidated database of families caring for children and adults with disabilities | 1.Signed consolidated database of families caring for children and adults with disabilities | 1.Signed consolidated database of families caring for children and adults with disabilities | 1.Signed consolidated database of families caring for children and adults with disabilities | |

| 2.3.5 Number of Persons with disabilities receiving personal assistance services support | | CALCULATION TYPE: Cumulative year end | |
|--|--|--|--|
| DEFINITION: This indicator counts the number of Persons with disabilities receiving personal assistance services support, (psychosocial support -counselling, assessment and material support, home based care, life skills programmes, prevention programmes, integrated and rehabilitation services) within their communities in line with the White Paper on the rights of Persons with disabilities (2015) | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | |
| ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of Persons with disabilities. | | | |
| DISAGGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | SOURCE OF DATA | METHOD OF CALCULATION/ ASSESSMENT |
| QUARTER 1: | QUARTER 2: | QUARTER | QUARTER 4: |
| 80 % Women 50 Youth | 1.Signed consolidated database of Persons with disabilities receiving personal assistance services support | 1.Signed consolidated database of Persons with disabilities receiving personal assistance services support | Beneficiary files |
| | 1.Signed consolidated database of Persons with disabilities receiving personal assistance services support | 1.Signed consolidated database of Persons with disabilities receiving personal assistance services support | Count the number of all Persons with disabilities receiving personal assistance services support |
| | | | To enable persons with disabilities to live independently and participate fully in all aspects of life |
| | | | Social Work Manager |
| | | | District Director |

2.4 HIV & AIDS

2.4.1 INDICATOR TITLE: Number of implementers trained on Social and Behaviour Change Programmes.

| DEFINITION: This indicator counts the total number of implementers trained on social and Behaviour change programmes (Implementers refers to Social Workers, Social Auxiliary Workers, and Child and Youth Care workers, Community Care Givers, Student Support from TVET Colleges) | | | | | |
|--|--|--|--|--|--|
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | |
| ASSUMPTIONS: Implementers capacitated on Social and Behaviour Change Programmes so that there is change in behaviour patterns to combat new HIV infections. Increase access of the Psycho-social support services. | | | | | |
| DISAGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | QUARTER 1: | QUARTER 2: | QUARTER 4: | |
| Social Workers, Social Auxiliary Workers, and Child and Youth Care workers, Community Care Givers, Student Support from TVET Colleges and Universities) | 1. Consolidated data base of implementers trained on social and behaviour change programmes. | 1. Consolidated Count the total number of implementers trained on social and behaviour change. | 1. Consolidated data base of implementers trained on social and behaviour change programmes. | 1. Consolidated Attendance Registers of implementers trained on social and behaviour change. | CALCULATION TYPE: Cumulative year end |

2.4.2 INDICATOR TITLE: Number of beneficiaries reached through Social and Behaviour Change Programmes.

| DEFINITION: This indicator counts all beneficiaries participating in community dialogues and awareness programmes focusing on behavior change for the quarter. Beneficiaries refers to children, youth and adults reached through the Social and Behaviour Change Programmes. Social and Behaviour Change Programmes include You Only Live Once (YOLO), Families Matter Programme (FMP), Men Champion Change (MCC), Traditional Leaders Programme (TLP), Community Capacity Enhancement (CCE) and any other behaviour change programmes. | | | | | |
|---|--|--|--|--|--|
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | |
| ASSUMPTIONS: Increase in the coverage of beneficiaries sensitized and made aware of HIV and AIDS issues to reduce new HIV infections. | | | | | |
| DISAGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: |
| Sex Workers, Older Persons, Persons with disabilities, Lesbian, Gay, Bi-sexual, Trans-gender, Inter-sexual, Queer, Asexual plus (LGBTQIA+’s) and Families experiencing Gender Based Violence | 1. Consolidated database of beneficiaries reached through Social and Behavior Change Programmes. | 1. Consolidated database of beneficiaries reached through Social and Behavior Change Programmes. | 1. Consolidated database of beneficiaries reached through Social and Behavior Change Programmes. | 1. Consolidated database of beneficiaries reached through Social and Behavior Change Programmes. | CALCULATION TYPE: Cumulative year end |

| DISAGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | REPORTING CYCLE | METHOD OF CALCULATION/ ASSESSMENT | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY | VALIDATION |
|---|--|--|--|--|--|-----------------|--|--|--------------------------|---------------------------|--|
| Social Workers, Social Auxiliary Workers, and Child and Youth Care workers, Community Care Givers, Student Support from TVET Colleges and Universities) | 1. Consolidated data base of implementers trained on social and behaviour change programmes. | 1. Consolidated data base of implementers trained on social and behaviour change programmes. | 1. Consolidated data base of implementers trained on social and behaviour change programmes. | 1. Consolidated data base of implementers trained on social and behaviour change programmes. | 1. Consolidated Attendance Registers of beneficiaries reached through Social and Behavior Change Programmes. | Quarterly | Count the number of beneficiaries who were reached through social and behaviour change programmes. | Beneficiaries sensitized and made aware of HIV and AIDS issues to reduce new HIV infections. | Social Work Manager | District Director | CALCULATION TYPE: Cumulative year end |

| 2.4.3 INDICATOR TITLE: Number of beneficiaries receiving Psychosocial Support Services | | CALCULATION TYPE: Cumulative year end | |
|---|--|--|---|
| DEFINITION: This indicator counts all beneficiaries (Children, Youth and Adults) receiving Psychosocial Support Services from DSD Service Points, NPOs and all other implementing partners. | | SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | |
| ASSUMPTIONS: Increase and Improved well-being of children, youth and adults participating in psychosocial support services. Increase in the coverage of beneficiaries in need of Psychosocial support services. | | | |
| DISAGGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | QUARTER 1: | QUARTER 2: |
| Sex Workers, Older Persons, Persons with disabilities, Lesbian, Gay, Bi-sexual, Trans-gender, Inter-sexual, Queer, Asexual plus (LGBTQIA+’s) and Families experiencing Gender Based Violence | 1. Consolidated Database of beneficiaries who received psychosocial support services | 1. Consolidated Database of beneficiaries who received psychosocial support services. | 1. Consolidated Database of beneficiaries who received psychosocial support services. |
| | | | |
| DISAGGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION | QUARTER 3: | QUARTER 4: |
| Sex Workers, Older Persons, Persons with disabilities, Lesbian, Gay, Bi-sexual, Trans-gender, Inter-sexual, Queer, Asexual plus (LGBTQIA+’s) and Families experiencing Gender Based Violence | 1. Consolidated Database of beneficiaries who received psychosocial support services | 1. Consolidated Database of beneficiaries who received psychosocial support services | 1. Consolidated Database of beneficiaries who received psychosocial support services |
| | | | |

2.5: SOCIAL RELIEF

| 2.5.1 INDICATOR TITLE: Number of beneficiaries who benefited from DSD Social Relief Programmes | | CALCULATION TYPE: Cumulative year end | |
|---|--|---|---|
| DEFINITION: This indicator counts the number of reported people who experience undue hardships (due to poverty and natural disasters) receiving counselling and material aid (uniform, clothing, food parcels etc.) | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | |
| ASSUMPTIONS: More people were reached leading to improved wellbeing of beneficiaries who are experiencing undue hardship | | | |
| DISAGREGATION OF BENEFICIARIES | | SOURCE OF DATA/ MEANS OF VERIFICATION | |
| QUARTER 1: | | QUARTER 2: | QUARTER 3: |
| Vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Child headed households) | | 1. Consolidated database of beneficiaries who benefited from DSD Social Relief Programmes | 1. Consolidated database of beneficiaries who benefited from DSD Social Relief Programmes |
| | | 1. Consolidated database of beneficiaries who benefited from DSD Social Relief Programmes | 1. Consolidated database of beneficiaries who benefited from DSD Social Relief Programmes |
| | | QUARTER 4: | |
| | | | |

| 2.5.2 INDICATOR TITLE: Number of learners who benefitted through Integrated School Health Programmes | | CALCULATION TYPE: Cumulative year end | |
|--|--|---|--|
| DEFINITION: This indicator counts the number of learners in Quintile 1,2 & 3 schools provided with material support as outlined in the Integrated School Health Programme. | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | |
| ASSUMPTIONS: Improved educational outcomes in identified schools | | | |
| DISAGREGATION OF BENEFICIARIES | | SOURCE OF DATA/ MEANS OF VERIFICATION | |
| QUARTER 1: QUARTER 2: | | QUARTER 3: | QUARTER 4: |
| Youth at school - | | 1. Consolidated database of learners who received material support through Integrated School health Programme | 1. Consolidated database of learners who received material support through Integrated School health Programme. |
| | | | |

PROGRAMME 3: CHILDREN & FAMILIES

3.1 MANAGEMENT AND SUPPORT

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|--|--|---|----------------------------------|-----------------|---|--------------------------|--------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Stakeholders from vulnerable groups and relevant sectors (Women, Youth, Persons with Disabilities, NPOs, Communities, etc) | 1.3x LSO monthly performance report 2.LSO 1 st quarterly report 2.LSO 4 th Quarterly report | 1.3x LSO monthly performance report 2.LSO 2 nd Quarterly report 3.LSO Annual Performance Plan | 1.3x LSO monthly performance report 2.Final LSO Annual Performance Plan 3.Final LSO Annual Operational Plan 4.Final LSO Budget Plan | Count all engagement sessions of the DM | Quantitative (Simple Count) | Quarterly | Increase in the number of engagements by DM with key stakeholders of the Department | Social Work Supervisor | Deputy Administration Director |

3.2 CARE AND SERVICES TO FAMILIES

3.2.1 INDICATOR TITLE: Number of family members participating in family preservation services

DEFINITION: This indicator counts the total number of family members participating in family preservation services as outlined in the norms and standards for services to families. These include 24-hour intensive family support, youth mentorship and support, community conferencing, marriage preparation and marriage enrichment as outlined in the White Paper for Families (2013) and Manual for family preservation. These are services rendered by both governments, NPO's and NGOs.

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Increased number of family members accessing preservation services towards keeping children, youth and adults at home/ community with their families

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF QUALIFICATION/ ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|--|--|--|--|---|-----------------------------|---------------------|--|---------------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| All Family Members inclusive of vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Children) | 1. Signed consolidated standardized Database of family members participated in family preservation services and programmes | 1. Signed consolidated standardized Database of family members participated in family preservation services and programmes | 1. Signed consolidated standardized Database of family members participated in family preservation services and programmes | 1. Signed consolidated Standardized Database of family members participated in family preservation services and programmes | Attendance Registers of all family members who participated in family preservation services and programmes. | Quantitative (Simple Count) | Quarterly | Preserved, improved wellbeing and well-functional families | Social Work Manager District Director |

3.2.2 INDICATOR TITLE: Number of family members re-united with their families

DEFINITION: This indicator counts the number of all family members reunited with their families and refers to family members who were removed or displaced and are successfully reunited with their families or communities as stipulated in the Guidelines on Reunification Services for Families. These are services rendered by NGOs, NPOs and Government

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Increased number of family members reunited with their families receiving support from their families.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|--|--|--|--|--|-----------------------------|---------------------|---|---------------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| All Family Members inclusive of vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Children) | 1. Signed consolidated standardized Database of Family members reunited with their families. | 1. Signed consolidated standardized Database of Family members reunited with their families. | 1. Signed consolidated standardized Database of Family members reunited with their families. | 1. Signed consolidated Standardized Database of Family members participated in family preservation services and programmes | Attendance Registers of all family members reunited with their families. | Quantitative (Simple Count) | Quarterly | To keep families together and encourage families to take responsibility of their family or community members. | Social Work Manager District Director |

| 3.2.3 INDICATOR TITLE: Number of family members participating in Parenting Programmes | | | | CALCULATION TYPE: Cumulative year end |
|---|---|---|---|--|
| DEFINITION: This indicator counts the number of family members participated in parenting programmes such as Positive parenting, Teenage parents and Parenting skills. These services are rendered by Government, NPOs and NGO's | | | | Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office |
| ASSUMPTIONS: Increased number of family members participating in parenting programmes to enhance parent-child bonding and lessen the chances of children growing up with behavioral problems | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/PDE | QUARTER 1: | QUARTER 2: | QUARTER 3: |
| All Family Members inclusive of vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Children) | 1. Signed consolidated standardized Database of families participated in parenting programmes | 1. Signed consolidated standardized Database of families participated in parenting programmes | 1. Signed consolidated standardized Database of families participated in parenting programmes | 1. Signed consolidated standardized Database of families participated in parenting programmes |

3.3 CHILD CARE AND PROTECTION

| 3.3.1 INDICATOR TITLE: Number of reported cases of child abuse | | DEFINITION: This refers to the number of children reported to have been abused in line with section 110 as well as 11 - 128A of the Children's Act 38 of 2005 as amended. | | CALCULATION TYPE: Cumulative year end | |
|--|---|---|---|---------------------------------------|---|
| DISAGGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | | VALIDATION RESPONSIBILITY | |
| QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | REPORTING CYCLE | INDICATOR RESPONSIBILITY |
| All children under the age of 18 in need of care and protection. | 1. Consolidated standardized database of reported cases of child abuse. | 1. Consolidated standardized database of reported cases of child abuse. | 1. Consolidated standardized database of reported cases of child abuse. | Quarterly | <p>Reporting of abused children so that they receive therapeutic interventions.</p> <p>Determine extent of the different forms of abuse and ensure appropriate prevention and early intervention programmes.</p> <p>Registering of perpetrators of child abuse in Part B of Child Protection Register (CPR)</p> |

| 3.3.2 INDICATOR TITLE: Number of children placed with valid foster care orders | | | | | | | | CALCULATION TYPE: Cumulative year to date |
|---|--|--|--|--|--|--|-------------------------------------|---|
| DEFINITION: This indicator counts the number of children 0-18 years of age, placed in foster care with valid foster care orders as well as persons whom were placed in foster care and have been approved to remain in Foster Care in terms of Section 176 of the Children's Act, 38 of 2005. | | | | | | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | |
| ASSUMPTIONS: To protect and nurture children by providing safe, healthy environment with positive support and promote the goals of permanency planning. | | | | | | | | |
| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF QUALIFICATION/ ASSESSMENT | REPORTING CYCLE |
| All children under the age of 18 years in need of care and protection including those persons who still require extension of their placement beyond 18 years of age until they turn age 21 years old. | 1. Consolidated standardized database of children placed with valid foster care orders | 1. Consolidated standardized database of children placed with valid foster care orders | 1. Consolidated standardized database of children placed with valid foster care orders | 1. Consolidated standardized database of children placed with valid foster care orders | 1. Consolidated standardized database of children placed with valid foster care orders | Process files with valid foster care court orders (to be strictly in the office to maintain confidentiality) | Quantitative (Simple Count) | Quarterly |
| | | | | | | | | Desired Performance |
| | | | | | | | | Indicator Responsibility |
| | | | | | | | | Validation Responsibility |
| | | | | | | | | District Director |
| | | | | | | | | Social Work Manager |
| | | | | | | | | |

Footnote: This number will go up and down in every quarter and at the end of the year due to application of the following Sections of the Children's Act, 38 of 2005:

- Sections 156 & 186: New placement
- Section 171: transfer of a child from one alternative care to another
- Section 175: discharge of a child from foster care placement
- Section 187: re-unification of a child with his/her biological parent(s) or family
- Section 189: termination of foster care
- Death of a child in a foster care placement

| 3.3.3 INDICATOR TITLE: Number of children placed in Foster Care | | | | | | | CALCULATION TYPE: Cumulative year end | | | | | | | | | | | |
|---|--|--|--|--|--|--|--|---------------------------|--|--------------------------|---------------------------|------------|----------------|----------------------------------|-----------------|---------------------|--------------------------|---------------------------|
| DEFINITION: This indicator counts the number of children in need of care and protection newly placed in the Foster Care in line with the Children's Act 38 of 2005. | | | | | | | | | | | | | | | | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | | | | | | | | | |
| ASSUMPTIONS: To provide access to foster care services towards promotion of permanency planning as well as connecting children to other safe and nurturing family relationships intended to last a lifetime. Improvement in the effectiveness of foster care services. | | | | | | | | | | | | | | | | | | |
| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY | | | | | | | |
| Children found to be in need of Care and Protection under the age of 18. | 1. Consolidated standardized database of children placed in Foster Care. | 1. Consolidated standardized database of children placed in Foster Care. | 1. Consolidated standardized database of children placed in Foster Care. | 1. Consolidated standardized database of children placed in Foster Care. | 1. Consolidated standardized database of children placed in Foster Care. | Process files for children placed in Foster Care (to be strictly kept in the service office to maintain confidentiality) | Quantitative (Simple Count) | Quarterly | To safeguard all children in need of Care and Protection within the Eastern Cape Province through placement in stable families | Social Work Manager | District Director | | | | | | | |
| 3.3.4 INDICATOR TITLE: Number of children in foster care re-unified with their families | | | | | | | CALCULATION TYPE: Cumulative year end | | | | | | | | | | | |
| DEFINITION: This indicator counts the number of children in foster care reunited with their families in line with the Children's Act, 38 of 2005. | | | | | | | | | | | | | | | | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | | | | | | | | | | |
| ASSUMPTIONS: Increased number of children placed in Foster Care who are being reunited with their families | | | | | | | DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
| Children in need of care and protection under 18 years requiring permanent care | 1. Consolidated database of children in foster care re-unified with their families | 1. Consolidated database of children in foster care re-unified with their families | 1. Consolidated database of children in foster care re-unified with their families | 1. Consolidated database of children in foster care re-unified with their families | 1. Consolidated database of children in foster care re-unified with their families | Process files for children in foster care re-unified with their families (to be strictly kept in the service office to maintain confidentiality) | Quantitative (Simple Count) | Quarterly | Stable and permanent care with families for children in need of care and protection | Social Work Manager | District Director | | | | | | | |

3.4 PARTIAL CARE SERVICES

3.4.1 INDICATOR TITLE: Number of registered partial care facilities

DEFINITION: This indicator counts the number of registered partial care (funded and un-funded) facilities (excluding ECD centers) for that quarter including after school care, private hostels and temporary respite care)

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Increase in number of registered Partial Care Facilities that are complying with norms and standards as stipulated in the Children's Act No 38 of 2005.

| DISAGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION/POE | | | METHOD OF CALCULATION/ ASSESSMENT | SOURCE OF DATA | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--------------------------------|---|---|--|---|---|-----------------------------|---------------------|--|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Children 0-18 | 1. Dated and signed database registered Partial Care facilities | 1. Dated and signed database of signed registered Partial Care facilities | 1.Dated and signed database registered Partial Care facilities | Dated and signed database of registration of registered Partial Care facilities | Dated and signed certificates of registration of registered Partial Care facilities | Quantitative (Simple Count) | Quarterly | Increased number of Registered Partial Care facilities | District Director |

3.4.2 INDICATOR TITLE: Number of children accessing registered Partial Care facilities

DEFINITION: This indicator counts the number of children (0-18 years) accessing registered Partial Care facilities (funded and un-funded)

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Increase in number of children accessing registered Partial Care facilities and are complying with norms and standards as stipulated in the Children's Act No 38 of 2005.

| DISAGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION/POE | | | METHOD OF CALCULATION/ ASSESSMENT | SOURCE OF DATA | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--------------------------------|--|--|--|--|-----------------------------|-----------------|---|--------------------------|--------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Children 0-18 | 1.Dated and signed database of children accessing registered Partial Care facilities | 1.Dated and signed database of children accessing registered Partial Care facilities | 1.Dated and signed database of children accessing registered Partial Care facilities | Dated and signed database of children accessing registered Partial Care facilities | Quantitative (Simple Count) | Quarterly | Increased number of children accessing registered Partial Care facilities | Social Work Supervisor | Deputy Director Administration |

| 3.4.3 INDICATOR TITLE: Number of children with disabilities funded | | | | | | | | CALCULATION TYPE: Non - Cumulative Highest Figure |
|---|--|--|--|--|--|---|-----------------------------------|--|
| DEFINITION: This indicator counts the number of children (0-18 years) with disabilities funded | | | | | | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | |
| DISAGGREGATION OF BENEFICIARIES | SOURCE OF DATA/ MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ ASSESSMENT | REPORTING CYCLE |
| Children 0-18 | 1.Dated and signed database of children with disabilities funded | 1.Dated and signed database of children with disabilities funded | 1.Dated and signed database of children with disabilities funded | 1.Dated and signed database of children with disabilities funded | 1.Dated and signed database of children with disabilities funded | Attendance registers of children with disabilities funded | Quantitative (Simple Count) | Quarterly |
| | | | | | | | | Protected and well-developed children with disabilities |
| | | | | | | | | Social Work Supervisor |
| | | | | | | | | Deputy Director Administration |

3.5 CHILD AND YOUTH CARE CENTRES

3.5.1 INDICATOR TITLE: Number of children in need of care and protection accessing services in funded Child and Youth Care Centres

DEFINITION: This indicator counts the total number of children currently placed in Government-owned and funded NPO Child and Youth Care Centers. It includes children placed with court orders and form 36.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Care and protection of children in need of care and protection

| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|---|---|---|----------------------------------|-----------------|--|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | |
| All children under the age of eighteen in need of care and protection including those persons who still require extension beyond eighteen years as well as continued stay until age 21 | 1. Consolidated standardized database of children in need of care and protection accessing services in funded Child and Youth Care Centers. | 1. Consolidated standardized database of children in need of care and protection accessing services in funded Child and Youth Care Centers. | 1. Consolidated standardized database of children in need of care and protection accessing services in funded Child and Youth Care Centers. | Register of children through Process File (to be strictly kept in the CYCC to maintain confidentiality) | Quantitative (Simple count) | Quarterly | To protect children through promoting access in Child and Youth Care Centres | Social Work Manager | District Director |

3.5.2 INDICATOR TITLE: Number of children in CYCCs re-unified with their families

DEFINITION: This indicator counts the number of children in CYCCs care re-united with their families during that quarter.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Care and protection of children in need of care and protection

| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|--|--|--|---|----------------------------------|-----------------|--|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | |
| Children under the age of eighteen and database beyond 21 years children in CYCCs reunified with their families | 1.Consolidated database of children in CYCCs reunified with their families | 1.Consolidated database of children in CYCCs reunited in CYCCs with their families | 1.Consolidated database of children in CYCCs reunited in CYCCs with their families | Process File (to be strictly in the service office to maintain confidentiality) | Quantitative (Simple Count) | Quarterly | To protect children through promoting access in Child and Youth Care Centres | Social Work Manager | District Director |

3.6 COMMUNITY BASED CARE SERVICES FOR CHILDREN

| 3.6.1 INDICATOR TITLE: Number of children reached through Community Based Prevention and Early Intervention Programmes | | | | CALCULATION TYPE: Cumulative year to date | | | |
|--|---|---|---|--|--|-----------------------------|--|
| DEFINITION: This indicator counts the number of children reached through community-based prevention and early intervention programmes. | | | | SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | |
| ASSUMPTIONS: Increase in number of children and youth accessing services community-based Prevention and early Intervention Programmes | | | | | | | |
| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | REPORTING CYCLE | VALIDATION RESPONSIBILITY |
| Children under eighteen including of children between 18 – 24 years. | Standardized database of children accessing services through Community Based PEIP | Standardized database of children accessing services through Community Based PEIP | Standardized database of children accessing services through Community Based PEIP | Standardized database of children accessing services through Community Based PEIP | Standardized database of Youth accessing services through community based PEIP | Quantitative (Simple Count) | Children protected through access to Community Based Prevention and Early Intervention Programmes. |

PROGRAMME 4: RESTORATIVE SERVICES

4.1: MANAGEMENT AND SUPPORT

4.2 CRIME PREVENTION AND SUPPORT

4.2.1 INDICATOR TITLE: Number of persons reached through Social Crime Prevention Programmes

DEFINITION: This indicator counts the number of persons (children and adults) reached through developmental life skills programmes, Community dialogues, outreach, door-to-door, awareness programmes, conferencing and seminars in line with the Integrated Social Crime Prevention Strategy (2011)

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: People will participate in crime awareness and life skills programmes. Increase in the number of persons reached through social crime prevention programmes

| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---------------------------------|---|---|---|---|---|-----------------------------|---------------------|--|---------------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Children, youth, women and men. | 1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes | 1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes | 1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes | 1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes | Attendance Registers of all persons (children and adults) | Quantitative (Simple Count) | Quarterly | Create awareness and reduce levels of crime and violence | Social Work Manager District Director |

4.2.2 INDICATOR TITLE: Number of persons in conflict with the law who completed Diversion Programmes

DEFINITION: This indicator counts the number of persons (children and adults) in conflict with the law who completed diversion programmes.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Persons in conflict with the law who are referred to diversion programmes complete the programme.

| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|------------------------------------|---|---|---|---|---------------------------------------|-----------------------------|---------------------|---|---------------------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Children in conflict with the law. | 1. Consolidated database of persons in conflict with the law who completed diversion programmes | 1. Consolidated database of persons in conflict with the law who completed diversion programmes | 1. Consolidated database of persons in conflict with the law who completed diversion programmes | 1. Consolidated database of persons in conflict with the law who completed diversion programmes | Diversion orders Attendance Registers | Quantitative (Simple Count) | Quarterly | All persons in conflict with the law who access diversion programmes are empowered with life skills that will make them productive members of the society | Social Work Manager District Director |

| 4.2.3 INDICATOR TITLE: Number of children in conflict with the law who accessed secure care programmes | | | | CALCULATION TYPE: Cumulative year to date | | | |
|--|---|---|---|---|---|---|---|
| DEFINITION: The indicator reports on the number of children in conflict with the law awaiting trial or sentenced in Secure Care Centres. | | | | SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | |
| ASSUMPTIONS: Children in conflict with the law awaiting trial or sentenced in Child and Youth Care Centres participate in therapeutic and vocational skills programmes | | | | | | | |
| DISAGREGGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ ASSESSMENT |
| | | | | | | REPORTING CYCLE | DESIRED PERFORMANCE |
| | | | | | | Quarterly | Children in conflict with the law awaiting trial or sentenced in Child and Youth Care Centres accessed vocational and life skills training programmes |
| Children and youth in conflict with the laws. | 1. Consolidated standardised database of children in conflict with the law who accessed secure care centres | 1. Consolidated standardised database of children in conflict with the law who accessed secure care centres | 1. Consolidated standardised database of children in conflict with the law who accessed secure care centres | 1. Consolidated standardised database of children in conflict with the law who accessed secure care centres | 1. Consolidated standardised database of children in conflict with the law who accessed secure care centres | Attendance registers. Beneficiary files | Quantitative (Simple Count) |

4.3 VICTIM EMPOWERMENT PROGRAMME

4.3.1 INDICATOR TITLE: Number of victims of violence who accessed Psychosocial support services

DEFINITION: The indicator counts all the individuals that suffer harm due to acts of physical, emotional, sexual abuse, including domestic and gender-based violence and femicide who accessed support services in Victim Empowerment Programme service centres. These include services rendered at Shelters, Green and White Doors Houses, Welfare Organizations, NPOs, NGOs, Social Service Practitioners, DSD service points and Thuthuzela Care Centres and other service organisations funded by DSD.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: All victims of crime and violence access care and support services.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|---|---|---|-------------------|----------------------------------|-----------------|---|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Vulnerable groups (women and children) (Youth men, Older Persons, Persons with disabilities, LGBTIQA persons) | 1. Consolidated database of victims of violence accessing psychosocial support services | 1. Consolidated database of victims of violence accessing psychosocial support services | 1. Consolidated database of victims of violence accessing psychosocial support services | Beneficiary Files | Quantitative (Simple Count) | Quarterly | All survivors are empowered, their dignity restored and are self-reliant. | Social Work Manager | District Director |

4.3.2 INDICATOR TITLE: Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services.

DEFINITION: This indicator counts the number of victims of gender-based violence and crime and their children, accessing sheltering services (Khuseleka/shelters and white doors).

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: All victims of gender-based violence and crime in need of shelter accommodation access protection, care and support services

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|-----------------------------------|---|---|---|-------------------|----------------------------------|-----------------|--|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Women and men with their children | 1. Consolidated database of victims of GBVF and crime of GBVF and crime who accessed sheltering services. | 1. Consolidated database of victims of GBVF and crime who accessed sheltering services. | 1. Consolidated database of victims of GBVF and crime who accessed sheltering services. | Beneficiary Files | Quantitative (Simple Count) | Quarterly | All survivors admitted in shelters are empowered, their dignity restored and are self-reliant. | Social Work Manager | District Director |

| 4.3.3 | INDICATOR TITLE: Number of persons reached through Gender Based Violence Prevention Programmes | CALCULATION TYPE: Cumulative year end | | | | | | | |
|---|---|---|---|---|-------------------------------------|---------------------|--|---------------------------|-------------------|
| DEFINITION: This indicator counts the number of persons (children and adults) reached through Gender Based Violence Prevention Programmes (developmental life skills programmes, dialogues, outreach, door-to-door, awareness programmes, conferencing and seminars) | | | | | | | | | |
| SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | | | | |
| ASSUMPTIONS: All people empowerment through Gender Based Violence prevention programmes in communities | | | | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE QUARTER 1: | QUARTER 2: QUARTER 3: QUARTER 4: QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY | |
| Women, men, children and Youth | 1.Consolidated database of persons reached through Gender Based Violence Prevention Programmes | 1. Consolidated database of persons reached through Gender Based Violence Prevention Programmes | 1. Consolidated database of persons reached through Gender Based Violence Prevention Programmes | 1. Consolidated database of persons reached through Gender Based Violence Prevention Programmes | Attendance Registers (Simple Count) | Quarterly | Create awareness and reduce levels of gender-based violence and crime. | Social Work Manager | District Director |

4.4 SUBSTANCE ABUSE PREVENTION AND REHABILITATION

4.4.1. INDICATOR TITLE: Number of people reached through Substance Abuse Prevention Programmes

DEFINITION: The indicator relates to prevention programmes implemented by NPOs and Government in addressing issues of substance abuse through awareness and educational programmes targeting hot spot areas, schools and Institutions of Higher Learning

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: People participate in drug prevention and educational awareness campaigns.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---------------------------------|--|--|--|--|-----------------------|----------------------------------|-----------------|--|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | | |
| Children, youth, women and man. | 1. Consolidated database of people reached through Substance Abuse Prevention Programmes | 1. Consolidated database of people reached through Substance Abuse Prevention Programmes | 1. Consolidated database of people reached through Substance Abuse Prevention Programmes | 1. Consolidated database of people reached through Substance Abuse Prevention Programmes | Attendance Registers. | Quantitative (Simple Count) | Quarterly | Increased awareness on the effects of substance abuse. | Social Work Manager | District Director |

4.4.2. INDICATOR TITLE: Number of service users who accessed Substance Use Disorder (SUD) treatment services

DEFINITION: The indicator refers to people who have accessed a residential and non-residential treatment and Rehabilitation services at Treatment or / community based centre providing a specialized social, psychological and medical services to service users and to persons affected by substance abuse with a view to addressing the social and health consequences associated therewith.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Service users will access treatment and rehabilitation programmes.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---------------------------------|---|---|---|---|----------------------|----------------------------------|-----------------|---|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | | |
| Children, youth, women and man. | 1. Database of service users who accessed Substance Use Disorder (SUD) treatment services | 1. Database of service users who accessed Substance Use Disorder (SUD) treatment services | 1. Database of service users who accessed Substance Use Disorder (SUD) treatment services | 1. Database of service users who accessed Substance Use Disorder (SUD) treatment services | Attendance Registers | Quantitative (Simple Count) | Quarterly | Treatment and rehabilitation services are accessible to people who are need of the service. | Social Work Manager | District Director |

PROGRAMME 5: DEVELOPMENT AND RESEARCH

5.1 MANAGEMENT AND SUPPORT

| DISAGREGGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: QUARTER 2: | QUARTER 3: QUARTER 4: | CALCULATION TYPE: Cumulative year end | | | |
|--|--|---|---|---|----------------------------------|-----------------|---|
| | | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE |
| Stakeholders from vulnerable groups and relevant sectors (Women, Persons with Disabilities, NPOs, Communities etc) | 1.3x LSO monthly performance report 2.LSO 1 st quarterly Youth 2.LSO 4 th Quarterly Report 3.LSO Annual Performance Plan 4.LSO First Draft 5.LSO First Budget Plan | 1.3x LSO monthly performance report 2.LSO 2 nd Quarterly report 3.LSO Annual Performance Plan 4.LSO Annual Operational Plan First Draft 5.LSO First Budget Plan | 1.3x LSO monthly performance report 2.Final LSO Annual Performance Plan Half-Year3.Final LSO Annual Operational Plan 4.Final LSO Budget Plan | Count all engagement sessions of the DM | Quantitative (Simple Count) | Quarterly | Increase in the number of engagements by DM with key stakeholders of the Department |

5.2. COMMUNITY MOBILIZATION

5.2.1 INDICATOR TITLE: Number of people reached through Community Mobilization Programmes

DEFINITION: This indicator counts the number of people attending a mobilization session which may be a dialogue, advocacy, campaign, information sharing session. This may include Ministerial programmes such as Imikhonzo, Mayoral outreach programmes and limbizos.

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: People attending mobilization sessions are capacitated by information received and empowered to access service delivery from government

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|--|--|--|----------------------|----------------------------------|-----------------|---|-------------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | |
| Members of designated groups such as Women, Youth, Persons with Disabilities Vulnerable Communities and households which may fall within the .39 poorest wards | 1. Report on the nature and proceedings of the mobilization session conducted. 2. Signed Attendance registers | 1. Report on the nature and proceedings of the mobilization session conducted. 2. Signed Attendance registers | 1. Report on the nature and proceedings of the mobilization session conducted. 2. Signed Attendance registers | Attendance Registers | Quantitative (Simple Count) | Quarterly | Increase in number of people reached through Community Mobilization Programmes. | Community Development Manager | District Director |
| CALCULATION TYPE: Cumulative year to date | | | | | | | | | |

5.2.2 INDICATOR TITLE: Number of communities organized to coordinate their own Development

DEFINITION: This indicator counts the number of communities mobilized and organized into community development structures at village or ward levels in line with existing Policy Frameworks and Practice Guidelines

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Improved conscientization and organisation of communities contributing to active citizenry

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|---|---|---------------------|----------------------------------|-----------------|---|--------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | |
| Vulnerable Communities | Consolidated database of community development structures | Consolidated database of community development structures | Consolidated database of community development structures | List of communities | Quantitative (Simple Count) | Quarterly | Increase in the number of communities organised to coordinate their own Development | Community Manager | District Director |
| CALCULATION TYPE: Cumulative year end | | | | | | | | | |

5.3 INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

5.3.1 INDICATOR TITLE: Number of NPOs capacitated

DEFINITION: Non-Profit Organizations are capacitated in identified interventions. This includes formal, accredited or non-accredited training facilitated to NPOs by accredited training providers and/or Departmental staff as well as mentorship and incubation in line with NPO Act, PFMA, Skills Development Act and GAAP. This indicator is implemented in partnership with other institutions such as Government Departments and Agencies, Private Sector and Civil Society.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Capacitation of NPOs improves functionality, governance, and compliance.

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|---|---|--|----------------------------------|-----------------|--|-------------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | |
| Registered and registered NPOs that operate in local communities. Members of leadership structures of NPOs are provided with training in areas that facilitate compliance of the NPO with the NPO Act. | 1. Consolidated Database of capacitated NPOs 2. Attendance registers, 3. Consolidated Capacity Building Reports | 1. Consolidated Database of capacitated NPOs 2. Attendance registers, 3. Consolidated Capacity Building Reports | 1. Consolidated Database of capacitated NPOs 2. Attendance registers, 3. Consolidated Capacity Building Reports | Attendance Registers Training Material | Quantitative (Simple Count) | Quarterly | Improved performance and compliance of NPOs. | Community Development Manager | District Director |

5.3.2 INDICATOR TITLE: Number of Cooperatives capacitated

DEFINITION: Cooperatives are capacitated in identified interventions. This refers to formal, accredited, or non-accredited training facilitated by accredited training providers and/or Departmental staff to Cooperatives as well as mentorship and incubation in line with Cooperative Act, PFMA, Skills Development Act and GAAP. This indicator is implemented in partnership with other institutions such as Government Departments and Agencies, Private Sector and Civil Society.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Cooperatives capacity is strengthened thereby increasing self-reliance and sustainability among the Cooperatives

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF QUALIFICATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|---|---|---|---|---------------------------------------|------------------------------------|-----------------|--|-------------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | | | | | | |
| Registered and non-registered Coops that operate in local communities. Members of leadership structures of Coops are provided with training in areas that facilitate compliance of the NPO with the NPO Act. Members of Coops are also provided with skills training in technical areas that improve quality of their produce | 1. Consolidated Database of trained Cooperatives 2. Attendance registers, 3. Consolidated capacity building Reports | 1. Consolidated Database of trained Cooperatives 2. Attendance registers, 3. Consolidated capacity building Reports | 1. Consolidated Database of trained Cooperatives 2. Attendance registers, 3. Consolidated capacity building Reports | Attendance Registers Training Manuals | Quantitative (Simple Count) | Quarterly | Improved performance and compliance of Cooperatives. | Community Development Manager | District Director |

| 5.3.3 | | INDICATOR TITLE: Number of work opportunities created through EPWP | | DEFINITION: This indicator counts the number of work opportunities created for youth, women and Persons with disabilities through Equitable share budget, EPWP incentive and Integrated grants. | | CALCULATION TYPE: Non-Cumulative Highest Figure | |
|--|--|--|--|---|--|--|----------------------------------|
| DISAGGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | | QUARTER 1: | | QUARTER 2: | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | Assumptions: Employability resulting to access to income which will translate to a better life for all. | | Quarter 3: | | Quarter 4: | |
| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT |
| Unemployed young people (including Graduates) Women Persons with disabilities | Signed database of all participants (young people and women) that received stipend through Equitable share budget, EPWP incentive and Integrated grants. | Signed database of all participants (young people and women) that received stipend received through Equitable budget and EPWP incentive and Integrated grants. | Signed database of all participants (young people and women) that received stipend received through Equitable budget and EPWP incentive and Integrated grants. | Signed database of all participants (young people and women) that received stipend received through Equitable budget and EPWP incentive and Integrated grants. | Signed database of all participants (young people and women) that received stipend received through Equitable budget and EPWP incentive and Integrated grants. | Beneficiary Files (young people and women) that Attendance Registers | Quantitative (Simple Count) |
| | | | | | | Increased access for job opportunities for young people and women. | Quarterly |
| | | | | | | Community Development Manager | Community Development Manager |
| | | | | | | District Director | District Director |

5.4 POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS

| DISAGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|--|--|--|--|--|--|--|-----------------|----------------------------------|-----------------|--|-------------------------------|---------------------------|
| Members of designated groups such as Women, Youth, Persons with Disabilities | Vulnerable Communities and households which may fall within the 39 poorest wards | 1. Consolidated database of people benefiting from poverty reduction initiatives | 1. Consolidated database of people benefiting from poverty reduction initiatives | 1. Consolidated database of people benefiting from poverty reduction initiatives | 1. Consolidated database of people benefiting from poverty reduction initiatives | 1. Consolidated database of people benefiting from poverty reduction initiatives | 1. Consolidated database of people benefiting from poverty reduction initiatives | Signed Register | Quantitative (Simple Count) | Quarterly | Improved access to food at household level | Community Development Manager | District Director |
| | | | | | | | | | | | | | |

| DISAGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|--|---|---|---|---|---|---|--|----------------------------------|-----------------|--|-------------------------------|---------------------------|
| Poorest Households including designated groups such as Women, Youth, Persons with Disabilities | Vulnerable Communities and households which may fall within the 39 poorest wards | 1. Consolidated database of households accessing food | Signed list of households accessing food | Quantitative (Simple Count) | Quarterly | Improved access to food at household level | Community Development Manager | District Director |
| | | | | | | | | | | | | | |

5.4.1 INDICATOR TITLE: Number of people benefiting from poverty reduction initiatives
DEFINITION: This indicator counts the total number of people who benefitted from poverty reduction initiatives during the quarter. Initiatives refer to projects i.e., that covers families, income generating projects and cooperatives, linking of poor households to livelihood opportunities such as support to change agents etc. Support means training, funding, capacity building, coaching, and mentoring in line National Food and Nutrition Policy, Cooperative Act and NPO Act.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office
Assumptions: Food security programmes enhance living conditions of vulnerable individuals.

| DISAGGREGATION OF BENEFICIARIES | | | | | | | | MEANS OF VERIFICATION/POE | | | | SOURCE OF DATA | | | | METHOD OF CALCULATION/ASSESSMENT | | REPORTING CYCLE | | DESIRED PERFORMANCE | | INDICATOR RESPONSIBILITY | | VALIDATION RESPONSIBILITY | |
|--|-----------|---|---|---|---|----------------|-----------------|---------------------------|----------|-----------|-------------------------------------|-------------------------------|-------------------|-------------------|--|----------------------------------|--|-----------------|--|---------------------|--|--------------------------|--|---------------------------|--|
| QUARTER 1: | | QUARTER 2: | | QUARTER 3: | | QUARTER 4: | | | | | | | | | | | | | | | | | | | |
| Members designated such as Women, Youth, Persons with Disabilities | of groups | 1. Consolidated database of individuals served with food through DSD feeding Programs | 1. Consolidated database of individuals served with food through DSD feeding Programs | 1. Consolidated database of individuals served with food through DSD feeding Programs | 1. Consolidated database of individuals served with food through DSD feeding Programs | CNDC Registers | CNDC Attendance | Quantitative Count | (Simple) | Quarterly | Improved access to nutritious food. | Community Development Manager | District Director | District Director | | | | | | | | | | | |
| Vulnerable Communities and households which may fall within the 39 poorest wards | | | | | | | | | | | | | | | | | | | | | | | | | |

| DISAGGREGATION OF BENEFICIARIES | | | | | | | | MEANS OF VERIFICATION/POE | | | | SOURCE OF DATA | | | | METHOD OF QUALIFICATION/ASSESSMENT | | REPORTING CYCLE | | DESIRED PERFORMANCE | | INDICATOR RESPONSIBILITY | | VALIDATION RESPONSIBILITY | |
|--|-----------|---|---|---|---|-----------------------------|--|---------------------------|--|-------------------------------|-------------------|-------------------|-------------------|-------------------|--|------------------------------------|--|-----------------|--|---------------------|--|--------------------------|--|---------------------------|--|
| QUARTER 1: | | QUARTER 2: | | QUARTER 3: | | QUARTER 4: | | | | | | | | | | | | | | | | | | | |
| Members designated such as Women, Youth, Persons with Disabilities | of groups | 1. Consolidated databases of individuals participants involved in developmental initiatives | 1. Consolidated databases of participants involved in developmental initiatives | 1. Consolidated databases of participants involved in developmental initiatives | 1. Consolidated databases of participants involved in developmental initiatives | Skills Attendance Registers | Audit Report Quantitative (Simple Count) | Quarterly | CNDCC participants linked to developmental activities have improved self-reliance. | Community Development Manager | District Director | District Director | District Director | District Director | | | | | | | | | | | |
| Vulnerable Communities and households which may fall within the 39 poorest wards | | | | | | | | | | | | | | | | | | | | | | | | | |

5.4.3 INDICATOR TITLE: Number of people accessing food through DSD feeding programmes (centre based)

DEFINITION: This indicator counts the number of people who accessed nutritious food through DSD centre-based feeding programmes such as CNDCs and shelters for homeless people in line with Integrated Food Security and Nutrition Policy (2000) and NPO Act (1996)

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Continuous access to nutritious food improves well-being of people.

5.4.4 INDICATOR TITLE: Number of CNDC participants involved in developmental initiatives

DEFINITION: The indicator counts the number of people participating in CNDCs who have benefited through developmental programmes (income generation, skills development, life and interpersonal skills) in line with Skills Development Strategy 111, Integrated Food Security and Nutrition Policy 2002.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Increased number of CNDC participants linked to developmental programmes.

| DISAGGREGATION OF BENEFICIARIES | | | | | | | | MEANS OF VERIFICATION/POE | | | | SOURCE OF DATA | | | | METHOD OF QUALIFICATION/ASSESSMENT | | REPORTING CYCLE | | DESIRED PERFORMANCE | | INDICATOR RESPONSIBILITY | | VALIDATION RESPONSIBILITY | |
|--|-----------|---|---|---|---|-----------------------------|--|---------------------------|--|-------------------------------|-------------------|-------------------|-------------------|-------------------|--|------------------------------------|--|-----------------|--|---------------------|--|--------------------------|--|---------------------------|--|
| QUARTER 1: | | QUARTER 2: | | QUARTER 3: | | QUARTER 4: | | | | | | | | | | | | | | | | | | | |
| Members designated such as Women, Youth, Persons with Disabilities | of groups | 1. Consolidated databases of individuals participants involved in developmental initiatives | 1. Consolidated databases of participants involved in developmental initiatives | 1. Consolidated databases of participants involved in developmental initiatives | 1. Consolidated databases of participants involved in developmental initiatives | Skills Attendance Registers | Audit Report Quantitative (Simple Count) | Quarterly | CNDCC participants linked to developmental activities have improved self-reliance. | Community Development Manager | District Director | District Director | District Director | District Director | | | | | | | | | | | |
| Vulnerable Communities and households which may fall within the 39 poorest wards | | | | | | | | | | | | | | | | | | | | | | | | | |

| | | | | | | CALCULATION TYPE: Cumulative year end |
|--|--------------------------------------|---|--|--|---|---|
| DEFINITION: This indicator counts the number of cooperatives which are registered in the county that have been linked to economic opportunities in line with Cooperative Act 2004, Skills Development Act 2008 and GAAP 2019. | | | | | | |
| Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office | | | | | | |
| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE QUARTER 1: | MEANS OF VERIFICATION/POE QUARTER 2: | MEANS OF VERIFICATION/POE QUARTER 3: | MEANS OF VERIFICATION/POE QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT |
| Cooperatives facilitated and funded by DSD that benefit unemployed youth, women and people with disabilities. | - | 1.Consolidated databases of linked cooperatives | 1. Consolidated databases of linked cooperatives | 1. Consolidated databases of linked cooperatives | 1. Signed contracts of Cooperatives linked to CNDCs | Quantitative (Simple Count) |
| | | | | | | Quarterly |
| | | | | | | Quarterly |
| | | | | | | Increased number of cooperatives linked to economic opportunities |
| | | | | | | Community Development Manager |
| | | | | | | District Director |

5.5. COMMUNITY BASED RESEARCH AND PLANNING

5.5.1 INDICATOR TITLE: Number of households profiled

DEFINITION: This indicator counts the number of household profiles as well as administration of household profiling tool in each targeted household to determine level of poverty according to the Norms and Standards 2019, Social Service Professions Practice Policy 2017 and Community Development Practice Policy 2017

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF QUALIFICATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|--|--|--|--|-------------------------------------|-----------------------------|--|-------------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Vulnerable households that may fall within the 39 poorest wards. | 1. Consolidated database of profiled households. 2. Approved Narrative report of profiled households in a village | 1. Consolidated database of profiled households. 2. Approved Narrative report of profiled households in a village | 1. Consolidated database of profiled households. 2. Approved Narrative report of profiled households in a village | 1. Consolidated database of profiled households. 2. Approved Narrative report of profiled households in a village | Completed Household Profiling Tools | Quantitative (Simple Count) | Improved service delivery to poor households through relevant interventions. | Community Development Manager | District Director |

5.5.2 INDICATOR TITLE: Number of Community Based Plans developed

DEFINITION: This indicator counts the number of community-based plans that were developed to facilitate action planning of the communities to address socio-economic challenges in each ward in line with Norms and Standards 2019, Social Service Professions Practice Policy 2017 and Community Development Practice Policy 2017.

SPATIAL TRANSFORMATION: This indicator will be implemented in Enoch Mgijima Local Service Office

| DISAGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|---|---|---|----------------------------------|-----------------------------|----------------------------------|--|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Communities targeted for and participated in the mobilization activities of DSD. | 1. Signed Community Based Plans 2. Database of community-based plans developed | 1. Signed Community Based Plans 2. Database of community-based plans developed | 1. Signed Community Based Plans 2. Database of community-based plans developed | 1. Signed Community Based Plans 2. Database of community-based plans developed | Community-based plans. | Quantitative (Simple Count) | Informed decisions interventions | planning,Community and Development Manager | District Director |

| 5.5.3 INDICATOR TITLE: Number of communities profiled in a ward | | DEFINITION: This indicator counts the number of communities profiled in a ward through participatory rural appraisal as a form of community profiling tool in each targeted ward to determine levels of poverty according to the Norms and Standards 2019. Social Service Professions Practice Policy 2017 and Community Development Practice Policy 2017. | | | | |
|--|--|--|--|--|--|--|
| DISAGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: |
| Vulnerable Communities and that may fall within the 39 poorest wards | 1. Attendance register of community members. 2. Consolidated database of profiled communities | 1. Attendance register of community members. 2. Consolidated database of profiled communities | 1. Attendance register of community members. 2. Consolidated database of profiled communities | 1. Attendance register of community members. 2. Consolidated database of profiled communities | 1. Attendance register of community members. 2. Consolidated database of profiled communities | 1. Attendance register of community members. 2. Consolidated database of profiled communities |
| | | | | | | |

| 5.5.4 INDICATOR TITLE: Number of profiled households linked to sustainable livelihood programmes | | DEFINITION: This indicator counts the number of Profiled households accessing sustainable livelihoods initiatives empowered through sustainable Livelihood programmes | | | | |
|--|---|---|---|---|------------------|--------------------|
| DISAGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: |
| Vulnerable and profiled households | Consolidated database of linked profiled households | Consolidated database of linked profiled households | Consolidated database of linked profiled households | Consolidated database of linked profiled households | Assessment Tools | Quantitative Count |
| | | | | | | |

5.6 YOUTH DEVELOPMENT

5.6.1 INDICATOR TITLE: Number of Youth participating in youth mobilization programmes

DEFINITION: This indicator counts the number of youth participating in mobilization programmes (awareness campaigns, outreach programs, youth dialogues , intergenerational dialogues, youth camps, social behaviour change programmes, workshops and commemorations) in line with National Youth Policy (2015-2020), Youth Employment Accord 2013, Provincial Youth Development Strategy, Skills Development Strategy 111 and DSD Youth Development Policy (2016-2021).

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Active participation of youth in mobilization programmes.

| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|--|--|--|--|----------------------------------|-----------------|---|-------------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Youth with Disabilities, Not in Education, Employment or Training (NEET) focusing on those located in poorest wards. | 1 Consolidated database of youth development structures 2 Youth Development Structures Report | 1. Consolidated database of youth development structures 2. Youth Development Structures Report | 1. Consolidated database of youth development structures, 2. Youth Development Structures Report | 1. Register of youth development structures Masterlist 2. Youth Development Structures Report | Quantitative (Simple Count) | Quarterly | Increase in number of youth structures supported. | Community Development Manager | District Director |

5.6.2 INDICATOR TITLE: Number of youth development structures supported

DEFINITION: This indicator counts the number of youth development structures supported through training, capacity building, funding, coaching and mentoring in line with National Youth Policy (2015-2020), Youth Employment Accord 2013, EC Youth Development Strategy 2015, Skills Development Strategy 111, DSD Youth Development Policy (2016-2021), NPO Act, Cooperative Act, 2005 and PFMA. Youth development structures include youth development clubs, youth forums, youth NPOs, youth cooperatives, and youth development centres targeting youth.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Support to youth structures promotes self-reliance and improves capacity of young people.

| DISAGGREGATION OF BENEFICIARIES | MEANS OF VERIFICATION/POE | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|--|--|--|--|----------------------------------|-----------------|---|-------------------------------|---------------------------|
| | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | | | | |
| Youth with Disabilities, Not in Education, Employment or Training (NEET) focusing on those located in poorest wards. | 3 Consolidated database of youth development structures 4 Youth Development Structures Report | 3. Consolidated database of youth development structures 4. Youth Development Structures Report | 3. Consolidated database of youth development structures, 4. Youth Development Structures Report | 3. Register of youth development structures Masterlist 4. Youth Development Structures Report | Quantitative (Simple Count) | Quarterly | Increase in number of youth structures supported. | Community Development Manager | District Director |

| DISAGREGGATION OF BENEFICIARIES | | | | | | | MEANS OF VERIFICATION/POE | | | | | | | SOURCE OF DATA | | | | | | | METHOD OF CALCULATION/ASSESSMENT | | REPORTING CYCLE | | DESIRED PERFORMANCE | | INDICATOR RESPONSIBILITY | | VALIDATION RESPONSIBILITY | |
|---|--------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|-----------------------------|-----------|--|-------------------------------|-------------------------------|-------------------|-------------------|----------------------------------|--|-----------------|--|---------------------|--|--------------------------|--|---------------------------|--|
| QUARTER 1: | | | QUARTER 2: | | | QUARTER 3: | | | QUARTER 4: | | | | | | | | | | | | | | | | | | | | | |
| Youth with disabilities, Not in Education, Employment or Training (NEET) especially those in poorest wards. | 1. Signed Attendance registers | 1. Signed Attendance registers, | Attendance Registers | Quantitative (Simple Count) | Quarterly | Improved skills among young people for employment and creation of entrepreneurial opportunities. | Community Development Manager | Community Development Manager | District Director | District Director | | | | | | | | | | |
| | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | | | | | | | | | | | | | | | | | | |

| DISAGREGGATION OF BENEFICIARIES | | | | | | | MEANS OF VERIFICATION/POE | | | | | | | SOURCE OF DATA | | | | | | | METHOD OF CALCULATION/ASSESSMENT | | REPORTING CYCLE | | DESIRED PERFORMANCE | | INDICATOR RESPONSIBILITY | | VALIDATION RESPONSIBILITY | |
|---------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--------------------------------|-----------------------------|-----------|--|-------------------------------|-------------------------------|-------------------|-------------------|----------------------------------|--|-----------------|--|---------------------|--|--------------------------|--|---------------------------|--|
| QUARTER 1: | | | QUARTER 2: | | | QUARTER 3: | | | QUARTER 4: | | | | | | | | | | | | | | | | | | | | | |
| Youth Development beneficiaries | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | Database of Youth participants | Quantitative (Simple Count) | Quarterly | Improved socio-economic status of youth linked to opportunities. | Community Development Manager | Community Development Manager | District Director | District Director | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

5.6.3 INDICATOR TITLE: Number of youth participating in skills development programmes.

DEFINITION: This indicator counts the number of youth participating in skills development programmes. Out-of-school unemployed graduates, youth in conflict with the law, youth with disabilities and direct beneficiaries of social assistance are capacitated on technical and non-technical skills and other relevant training programmes in partnership with other stakeholders as outlined in the National Youth Policy (2015-2020), Youth Employment Accord 2013, Provincial Youth Development Strategy, Skills Development Strategy 1/1 and DSD Youth Development Policy (2016-2021). Skills development programmes refer to programmes such as the National Youth Services Programme, Learnerships, training in vocational skills i.e. entrepreneurship, chefs/culinary skills, designing and sewing, welding and motor mechanic and others.

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Participation in skills development programmes promotes socio economic empowerment and employability of young people

| DISAGREGGATION OF BENEFICIARIES | | | | | | | MEANS OF VERIFICATION/POE | | | | | | | SOURCE OF DATA | | | | | | | METHOD OF CALCULATION/ASSESSMENT | | REPORTING CYCLE | | DESIRED PERFORMANCE | | INDICATOR RESPONSIBILITY | | VALIDATION RESPONSIBILITY | |
|---|--------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|-----------------------------|-----------|--|-------------------------------|-------------------------------|-------------------|-------------------|----------------------------------|--|-----------------|--|---------------------|--|--------------------------|--|---------------------------|--|
| QUARTER 1: | | | QUARTER 2: | | | QUARTER 3: | | | QUARTER 4: | | | | | | | | | | | | | | | | | | | | | |
| Youth with disabilities, Not in Education, Employment or Training (NEET) especially those in poorest wards. | 1. Signed Attendance registers | 1. Signed Attendance registers, | Attendance Registers | Quantitative (Simple Count) | Quarterly | Improved skills among young people for employment and creation of entrepreneurial opportunities. | Community Development Manager | Community Development Manager | District Director | District Director | | | | | | | | | | |
| | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | 2. Training reports | | | | | | | | | | | | | | | | | | |

5.6.4 INDICATOR TITLE: Number of youth linked to socio-economic opportunities

DEFINITION: This indicator counts the number of youth linked to socio-economic opportunities. This refers to youth who participated in youth mobilization programs, unemployed youth, out-of-school unemployed graduates, youth in conflict with the law, youth with disabilities and direct beneficiaries of social assistance are linked on funding opportunities, accredited and non-accredited capacity building programs or skills programs, bursary opportunities

programmes and employment opportunities in partnership with other stakeholders

Spatial Transformation: This indicator will be implemented in Enoch Mgijima Local Service Office

ASSUMPTIONS: Youth Development beneficiaries linked to socio-economic opportunities

| DISAGREGGATION OF BENEFICIARIES | | | | | | | MEANS OF VERIFICATION/POE | | | | | | | SOURCE OF DATA | | | | | | | METHOD OF CALCULATION/ASSESSMENT | | REPORTING CYCLE | | DESIRED PERFORMANCE | | INDICATOR RESPONSIBILITY | | VALIDATION RESPONSIBILITY | |
|---------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--------------------------------|-----------------------------|-----------|--|-------------------------------|-------------------------------|-------------------|-------------------|----------------------------------|--|-----------------|--|---------------------|--|--------------------------|--|---------------------------|--|
| QUARTER 1: | | | QUARTER 2: | | | QUARTER 3: | | | QUARTER 4: | | | | | | | | | | | | | | | | | | | | | |
| Youth Development beneficiaries | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities | Database of Youth participants | Quantitative (Simple Count) | Quarterly | Improved socio-economic status of youth linked to opportunities. | Community Development Manager | Community Development Manager | District Director | District Director | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

5.7 WOMEN DEVELOPMENT

| MEANS OF VERIFICATION/POE | | | | CALCULATION TYPE: Cumulative year-to-date | | | |
|--|---|---|---|---|----------------------------------|-----------------|---|
| DISAGGREGATION OF BENEFICIARIES | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | REPORTING CYCLE | DESIRED PERFORMANCE |
| | | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | | |
| Unemployed Women including 2% of Women with Disabilities | Consolidated Report on empowerment programs, Consolidated database programmes/sessions conducted. | Consolidated Report on empowerment programs, Consolidated database programmes/sessions conducted. | Consolidated Report on empowerment programs, Consolidated database programmes/sessions conducted. | Attendance Registers | Quantitative (Simple Count) | Quarterly | Active participation of women in Women's Rights Advocacy Capacity Building programmes |

| MEANS OF VERIFICATION/POE | | | | CALCULATION TYPE: Cumulative year-to-date | | | |
|--|---|---|---|---|----------------------------------|-----------------|---|
| DISAGGREGATION OF BENEFICIARIES | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | | REPORTING CYCLE | DESIRED PERFORMANCE |
| | | | | SOURCE OF DATA | METHOD OF CALCULATION/ASSESSMENT | | |
| Unemployed Women including 2% of Women with Disabilities | 1. Consolidated Report on empowerment programs, 2. Consolidated database for women. | 1. Consolidated Report on empowerment programs, 2. Consolidated database for women. | 1. Consolidated Report on empowerment programs, 2. Consolidated database for women. | Attendance Registers. | Quantitative (Simple Count) | Quarterly | Active participation of women in socio economic development programmes and social inclusion |

| DISAGGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|--|---|---|---|---|---|---|---|--|-----------------------------------|-----------------|--|-------------------------------|---------------------------|
| Unemployed Women including Women 2% of Women with Disabilities | 1. Consolidated Monitoring report, 2. Consolidated database of women Livelihoods initiatives | 1. Consolidated Monitoring report, 2. Consolidated database of women Livelihoods initiatives | 1. Consolidated Monitoring report, 2. Consolidated database of women Livelihoods initiatives | 1. Consolidated Monitoring report, 2. Consolidated database of women Livelihoods initiatives | 1. Consolidated Monitoring report, 2. Consolidated database of women Livelihoods initiatives | 1. Consolidated Monitoring report, 2. Consolidated database of women Livelihoods initiatives | 1. Consolidated Monitoring report, 2. Consolidated database of women Livelihoods initiatives | List of funded Women livelihood initiatives Masterlist | Quantitative (Simple Count) | Quarterly | Improved women livelihood initiatives provide opportunities for economic participation and inclusion of women in the mainstream economy. | Community Development Manager | District Director |

| DISAGGREGATION OF BENEFICIARIES | | MEANS OF VERIFICATION/POE | | QUARTER 1: | QUARTER 2: | QUARTER 3: | QUARTER 4: | SOURCE OF DATA | METHOD OF CALCULATION/ ASSESSMENT | REPORTING CYCLE | DESIRED PERFORMANCE | INDICATOR RESPONSIBILITY | VALIDATION RESPONSIBILITY |
|-----------------------------------|---|---|---|---|---|---|---|-----------------------------------|-----------------------------------|-----------------|--|-------------------------------|---------------------------|
| Child Support grant beneficiaries | 1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives | 1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives | 1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives | 1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives | 1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives | 1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives | 1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives | Assessment Tool Beneficiary Files | Quantitative (Simple Count) | Quarterly | Improved women livelihood initiatives provide opportunities for economic participation and inclusion of women in the mainstream economy. | Community Development Manager | District Director |

PROGRAMME 1:

ADMINISTRATION

1.1 OFFICE OF THE DEPUTY DIRECTOR: ADMINISTRATION

| OUTCOME | OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | | | | | | | |
|-------------------|---|---|------|---------|-----------|-----------|---------|---------------------|----------|---------|--------------|-------|----------------|------------|---|---|
| OUTCOME INDICATOR | 1.1 Effective, efficient and developmental administration for good governance | | | | | | | | | | | | | | | |
| OUTPUT | Support service coordinated | | | | | | | | | | | | | | | |
| OUTPUT INDICATOR | 1.1.1 Number of Corporate governance interventions implemented | | | | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | | | | | |
| ANNUAL TARGET | 44 | | | | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 10 | | | Q2 = 12 | | | Q3 = 10 | | | Q4 = 12 | | | | | | |
| MONTHLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH | | | | |
| | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 4 | 4 | | | | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | TIMEFRAME | | | BUDGET PER ACTIVITY | | | DEPENDENCIES | | RESPONSIBILITY | VALIDATION | | |
| 01. | Facilitate development and submission of Local Service Office Monthly Reports | Consolidated and signed Monthly Local Service Office Performance Reports | | | A | M | J | J | A | S | O | N | D | J | F | M |
| 02. | Conduct Performance Review Sessions | Report with signed Attendance Registers | | | | | | | | | | | | | | |
| 03. | Facilitate development and submission of Local Service Office Quarterly, Half yearly & Annual Reports | Consolidated and signed Quarterly, Half Yearly and Annual Reports | | | | | | | | | | | | | | |
| 04. | Conduct Local Service Office Planning Engagement Sessions | Signed Local Service Office Annual Performance Plans and signed Operational Plans | | | | | | | | | | | | | | |
| 05. | Prepare and present Business Plans to the District Panel | Masterlist of received and presented Business Plans | | | | | | | | | | | | | | |
| 06. | Participate in External Stakeholder Engagements | Attendance registers | | | | | | | | | | | | | | |
| 07. | Conducting Quarterly Local Service Staff Meetings | Attendance registers and minutes | | | | | | | | | | | | | | |
| 08. | Conduct Local Service Management Meetings | Attendance registers and minutes | | | | | | | | | | | | | | |
| 09. | Participate in District Management and Budget Advisory Meetings | Attendance register | | | | | | | | | | | | | | |
| 10. | Input and report Risk Management Implementation plans/Action | Quarterly Risk Progress Report | | | | | | | | | | | | | | |
| 11. | Conduct meetings with Organized Labour | Attendance Registers and minutes of meetings | | | | | | | | | | | | | | |

District Director

Deputy Director: Administration

1.2 NPO MANAGEMENT

| | | | | | | | | | | | | |
|--------------------------|---|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME | OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | | | |
| OUTCOME INDICATOR | 1.1 Effective, efficient and developmental administration for good governance | | | | | | | | | | | |
| OUTPUT | Registration of NPOs | | | | | | | | | | | |
| OUTPUT INDICATOR | 1.2.3 Number of NPOs registered | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | |
| ANNUAL TARGET | 26 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1=6 | | | | | | | | | | | |
| MONTHLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|--|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Identify officials for training on NPO registration and compliance | Database of identified officials to be trained | | | | | | | | | | | | | - | Availability of officials, | | |
| 02. | Develop database of officials to be trained on online registration and compliance | Training database Attendance register | | | | | | | | | | | | | - | Availability of officials, Network availability, Disaster Recovery | | |
| 03. | Assessment and processing of registration applications | Assessment report | | | | | | | | | | | | | - | Issuing of certificates by Provincial DSD, Disaster recovery | | |
| 04. | Monitor NPO help desks for registration and capturing of reports | Monitoring reports | | | | | | | | | | | | | - | Availability of officials | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---------------------------|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Facilitate identification of officials to be trained on compliance issues | Database | | | | | | | | | | | | | - | Availability of officials | | |
| 02. | Develop and maintain database of compliant and non-compliant organisations. | Database/ compliance report | | | | | | | | | | | | | - | Response from the NPO | | |
| 03. | Implementation of compliance interventions. | Reports and signed Attendance registers | | | | | | | | | | | | | - | Cooperation by NPOs | | |
| 04. | Assist NPC's with compliance issues. | Database, acknowledgement letters | | | | | | | | | | | | | - | Budget availability | | |

| OUTCOME | OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | | | | |
|-------------------|--|--|-----|------|---------|------|--------|-----------|---------|----------|----------|---------|---|
| OUTCOME INDICATOR | 1.1 Effective, efficient and developmental administration for good governance | | | | | | | | | | | | |
| OUTPUT | Funding of NPOs | | | | | | | | | | | | |
| OUTPUT INDICATOR | 1.2.5 Number of funded NPOs | | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | | |
| ANNUAL TARGET | 48 | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 48 | APRIL | MAY | JUNE | Q2 = 48 | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | Q4 = 48 | |
| MONTHLY TARGETS | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | F | M |
| 01. | Prepare and submit inputs in needs analysis report. | Reports Attendance registers | | | | | | | | | | | - |
| 02. | Distribute call for proposals and coordinate application process by NPOs | Advert Issuing and Submission registers | | | | | | | | | | | - |
| 03. | Conduct consultation of NPOs on service specifications | Service Specifications Attendance registers | | | | | | | | | | | - |
| 04. | Coordinate the process of assessment and evaluation of Business Plans | Attendance registers Master lists Minutes Business Plan Files | | | | | | | | | | | - |
| 05. | Consolidate Master list of submitted, Assessed Recommended Not Recommended and approved Business Plans | Signed and approved Master lists Payment report | | | | | | | | | | | - |
| 06. | Coordinate capturing of files to the system | Electronic version of business plans | | | | | | | | | | | - |
| 07. | Co-ordinate signing of contracts by NPO's | Signed SLAs, Synopsis, allocation Letter | | | | | | | | | | | - |
| 08. | Coordinate the implementation of workshops | Attendance register Reports | | | | | | | | | | | - |
| 09. | Coordinate submission of required documents preparation of files and submission to the district office for payment | Payment report | | | | | | | | | | | - |

Deputy Director: Administration

NPO Coordinator

| | | | | | | | | | | | | |
|--------------------------|---|-----|------|--------|------|--------|-----------|---------|---------|----------|----------|---------|
| OUTCOME | OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | | | |
| OUTCOME INDICATOR | 1.1 Effective, efficient and developmental administration for good governance | | | | | | | | | | | |
| OUTPUT | Funded organisations monitored | | | | | | | | | | | |
| OUTPUT INDICATORS | 1.2.6 Number of funded organisations monitored | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | |
| ANNUAL TARGET | 48 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1=48 | | | | | | | | | | | |
| MONTHLY TARGETS | APRIL | MAY | JUNE | Q2 =48 | JULY | AUGUST | SEPTEMBER | Q3 = 48 | OCTOBER | NOVEMBER | DECEMBER | Q4 = 48 |
| | 16 | 16 | 16 | | 16 | 16 | 16 | | 16 | 16 | 16 | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---------------------|-----------------|---------------------------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Monitor compliance of funded organisations on departmental pre scripts (NPO ACT 71 of 1997) | Database and consolidated monitoring reports | | | | | | | | | | | | | - | Cooperation by NPOs | NPO Coordinator | Deputy Director: Administration |

EXPENDITURE MANAGEMENT

| OUTCOME | OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | | | |
|-------------------|---|-------|------|------|-----------|------|--------|-----------|-----------|---------|----------|----------|
| OUTCOME INDICATOR | 1.1 Effective, efficient and developmental administration for good governance | | | | | | | | | | | |
| OUTPUT | Days taken to pay stakeholders | | | | | | | | | | | |
| OUTPUT INDICATORS | 1.2.8 Percentage of invoices paid within 30 days | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | |
| ANNUAL TARGET | 100% | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1=100% | APRIL | MAY | JUNE | Q2 = 100% | JULY | AUGUST | SEPTEMBER | Q3 = 100% | OCTOBER | NOVEMBER | DECEMBER |
| MONTHLY TARGETS | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|-------------------------------|-----------|---|---|---|---|---|---|---|---|---|---|---|--|--------------|----------------|------------|
| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Receive invoices from service providers and submit for payment to District Office | Invoice Register and GRVs | | | | | | | | | | | | | - Submission from service providers | | | |
| 02. | Monitor trend analysis on all unpaid payments and rejections. | Report of rejections and GRVs | | | | | | | | | | | | | - Availability of MIS reports/Connectivity | | | |
| 03. | Confirm and signing of payroll | Signed Payroll | | | | | | | | | | | | | - Availability of payrolls | | | |

SUPPLY CHAIN MANAGEMENT

| OUTCOME | OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | | | | | | | | | | | |
|-------------------|--|-------|-----|------|----------|------|--------|-----------|----------|---------|----------|----------|--------|---------|----------|-------|
| OUTCOME INDICATOR | 1.1 Effective, efficient and developmental administration for good governance | | | | | | | | | | | | | | | |
| OUTPUT | Procurement budget spend targeting local suppliers | | | | | | | | | | | | | | | |
| OUTPUT INDICATORS | 1.2.9 Percentage of procurement budget spent targeting local suppliers in terms of LED Framework | | | | | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | | | | | |
| ANNUAL TARGET | 75% | | | | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 75% | APRIL | MAY | JUNE | Q2 = 75% | JULY | AUGUST | SEPTEMBER | Q3 = 75% | OCTOBER | NOVEMBER | DECEMBER | Q4=75% | JANUARY | FEBRUARY | MARCH |
| MONTHLY TARGETS | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% | 75% |

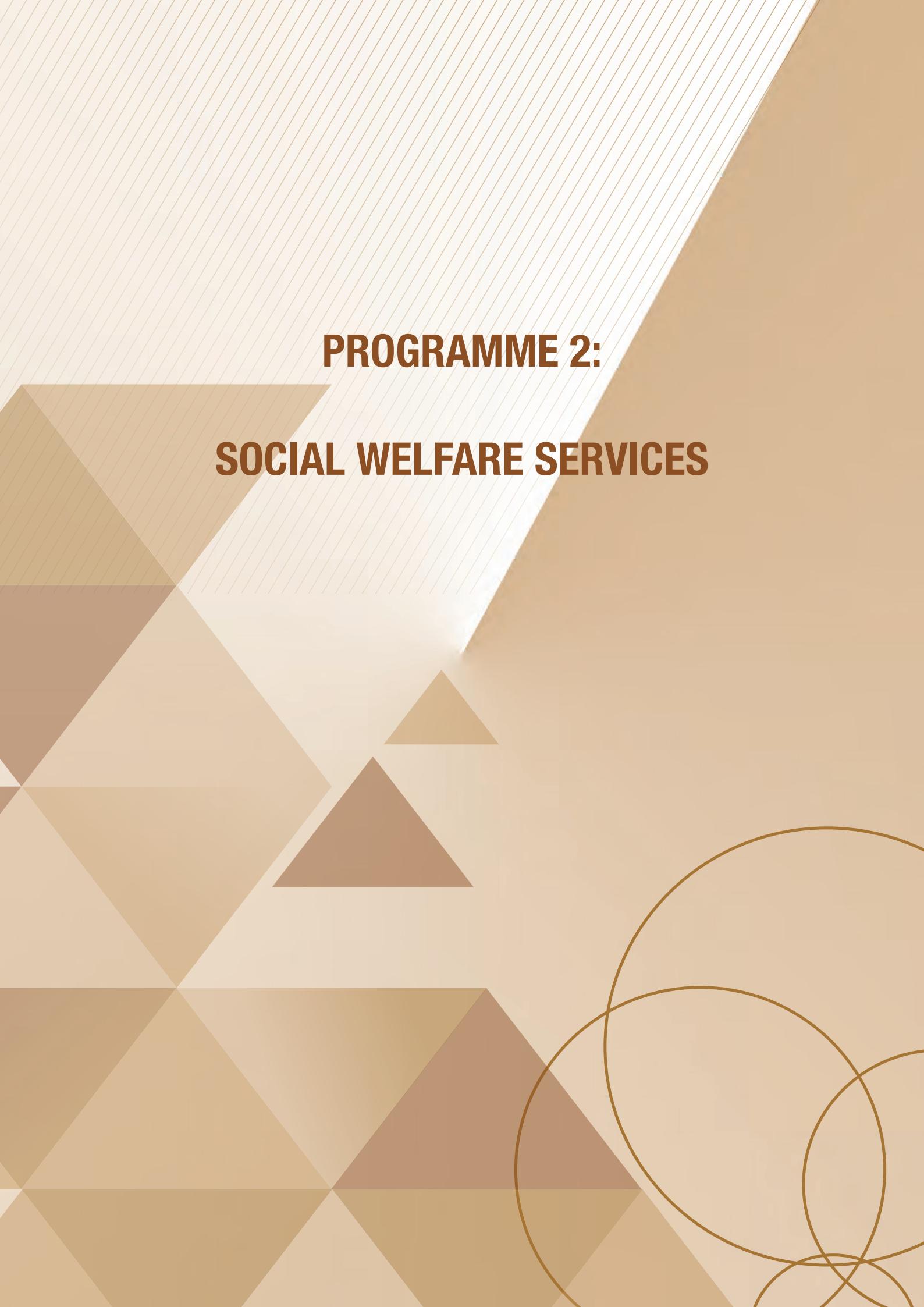
| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|---|-----------|---|---|---|---|---|---|---|---|---|---|---|--|--------------|----------------|------------|
| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01 | Compile quarterly statutory progress reports on procurement transactions for submission to District Office | Quarterly report | | | | | | | | | | | | | - Availability of MIS reports/Connectivity | | | |
| 02. | Compile LSO procurement reports for empowerment in terms of LED Framework and submit to District Office | Approved / signed off Procurement reports | | | | | | | | | | | | | - Availability of MIS reports/Connectivity | | | |

CORPORATE SERVICES

| | | | | | | |
|--------------------------|---|-------------|--------------|------------|-------------|------------------|
| OUTCOME | OUTCOME 3: Functional, Efficient and Integrated Sector | | | | | |
| OUTCOME INDICATOR | 1.1 Effective, efficient and developmental administration for good governance | | | | | |
| OUTPUT | Human Capital Management interventions implemented | | | | | |
| OUTPUT INDICATORS | 1.2.10 Number of Human Capital Management interventions implemented. | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | |
| ANNUAL TARGET | 4 | Q1=4 | APRIL | MAY | JUNE | Q2 = 4 |
| QUARTERLY TARGETS | 4 | 4 | 4 | 4 | 4 | AUGUST |
| MONTHLY TARGETS | 4 | 4 | 4 | 4 | 4 | SEPTEMBER |
| | | | | | | Q3 = 4 |
| | | | | | | OCTOBER |
| | | | | | | NOVEMBER |
| | | | | | | DECEMBER |
| | | | | | | JANUARY |
| | | | | | | Q4 = 4 |
| | | | | | | FEBRUARY |
| | | | | | | MARCH |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---------------------|--|----------------|------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Facilitate the filling of vacant funded posts in line HR prescriptions. | Updated Recruitment Report | | | | | | | | - Availability of COE budget | | |
| 02. | Administer the timeous implementation of conditions of service and payments of benefits of employees. | Update reports for the number of beneficiaries paid. Confirmation report of cleared leave transactions | | | | | | | | - HR Practitioners and Budget | | |
| 03 | Management and maintenance of HR files in line with NMR | Availability of new personnel database of all HR files | | | | | | | | - HR Records Practitioners | | |
| 04. | Administer compliance with Safety Health Environment Risk and Quality Management programmes | SHE Representatives Reports | | | | | | | | - Reported health and environmental risk | | |
| 05 | Administrator implementation of PMDS Processes at LSO level | List of contracted employees Attendance Registers & Minutes of PMDS Review Sessions | | | | | | | | - Cooperation by responsible Supervisors | | |
| 06 | Nominate employees and facilitate attendance to training and development Programme | Nomination register, | | | | | | | | - Invitation of officials for Training and Development | | |

Deputy Director: Administration



PROGRAMME 2:

SOCIAL WELFARE SERVICES

2.1 MANAGEMENT AND SUPPORT SERVICES

| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | |
|--------------------|--|---|------|------|-----------|-----------|---------|---------------------|----------|---------|----------------|-------|
| OUTCOME INDICATOR | 1.1 Improved well-being of vulnerable groups and marginalized | | | | | | | | | | | |
| OUTPUT: | Support services coordinated | | | | | | | | | | | |
| OUTPUT INDICATORS: | 2.1.1. Number of Support services coordinated | | | | | | | | | | | |
| ANNUAL TARGET: | 24 | | | | | | | | | | | |
| QUARTERLY TARGETS: | Q1=5 | | | | | | | | | | | |
| MONTHLY TARGETS: | APRIL 2 | | | | | | | | | | | |
| | Q1=5 | | | Q2=7 | | | Q3 = 5 | | | Q4 = 7 | | |
| | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 2 | 1 | 2 | 3 | 1 | 3 | 2 | 1 | 2 | 1 | 2 | 4 |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | TIMEFRAME | | | BUDGET PER ACTIVITY | | | DEPENDENCIES | |
| 01 | Conduct Programme monthly meetings | Attendance Registers and Minutes of management meetings | | | A M J | | | J A S | | | RESPONSIBILITY | |
| 02 | Conduct Programme quarterly review sessions | Attendance Registers | | | O N D | | | O N D | | | VALIDATION | |
| 03 | Compile and present half yearly Report | Half yearly report | | | J F M | | | J F M | | | RESPONSIBILITY | |
| 04 | Facilitate development and submission of Programme Performance Reports | Consolidated Programme Monthly reports | | | A M J | | | J A S | | | VALIDATION | |
| 05 | Facilitate development of Annual Performance Plans | Draft Annual Plan | | | O N D | | | O N D | | | RESPONSIBILITY | |
| 06 | Facilitate development of Operational Plans | Draft Annual Operational Plan | | | J F M | | | J F M | | | VALIDATION | |
| 07 | Monitor implementation of the Risk Register | Programme Risk Register | | | A S O | | | A S O | | | RESPONSIBILITY | |
| 08 | Attend District Office Performance Review Sessions | Programme Review Report | | | N D | | | N D | | | VALIDATION | |

| | | | | | | | | | | | | | |
|---------------------------|---|--------------|------------|-------------|-------------|---------------|------------------|----------------|-----------------|-----------------|----------------|-----------------|--------------|
| OUTCOME | Outcome 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | | |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Districts supported for implementation of service standards | | | | | | | | | | | | |
| OUTPUT: | | | | | | | | | | | | | |
| OUTPUT INDICATORS: | | | | | | | | | | | | | |
| ANNUAL TARGET: | 2.1.2 Number of Comprehensive assessments conducted by Social Workers | | | | | | | | | | | | |
| QUARTERLY TARGETS: | 1,296 | | | | | | | | | | | | |
| MONTHLY TARGETS | Q1= 324 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|-------------------------|-----------|---|---|---|---|---|---------------------|--------------|------------------------------------|------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Facilitate implementation of Generic Intervention Process Tools by Social Service Practitioners. | Approved Report | | | | | | | | - | Availability of staff | |
| 02. | Submission of consolidated monthly reporting tools. | Monthly reporting tools | | | | | | | | - | Availability of guiding Frameworks | |

| | | | | | | | | | | | | | |
|---------------------------|---|--------------|------------|-------------|-------------|---------------|------------------|----------------|-----------------|-----------------|----------------|-----------------|--------------|
| OUTCOME | Outcome 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | | |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Developmental Quality Assurance Assessments conducted | | | | | | | | | | | | |
| OUTPUT: | 2.1.3 Number of Supervision sessions completed in line with Supervision framework | | | | | | | | | | | | |
| OUTPUT INDICATORS: | Cumulative year end | | | | | | | | | | | | |
| CALCULATION TYPE | 216 | | | | | | | | | | | | |
| ANNUAL TARGET: | Q1= 54 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| QUARTERLY TARGETS: | | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| MONTHLY TARGETS | | | | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|----|---|-----------------------------|-----------|---|---|---|---|---|---------------------|--------------|--|-------------------|
| | | | A | M | J | J | A | S | | | | |
| 01 | Monitor development of Supervision contract between Supervisor and Supervisee | Supervision session reports | | | | | | | | - | Cooperation from Management | |
| 02 | Monitor compliance with the Supervision framework | Monitoring report | | | | | | | | - | Availability of Social Service Practitioners | District Director |

2.2 SERVICES TO OLDER PERSONS

| | | | | | | | | | | | | |
|-------------------|--|-------|-----|------|--------|------|--------|-----------|---------|----------|----------|---------|
| OUTCOME | OUTCOME 2: Inclusive, responsive & comprehensive social protection system Improved well-being of vulnerable groups and marginalized | | | | | | | | | | | |
| OUTCOME INDICATOR | Older persons accessing Community Based Care and Support Services | | | | | | | | | | | |
| OUTPUT INDICATOR | 2.2.1 Number of older persons accessing Residential facilities | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | |
| ANNUAL TARGET | 121 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1=121 | APRIL | MAY | JUNE | Q2=121 | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | Q4= 121 |
| MONTHLY TARGET | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---------------------|--------------|--|------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Conduct pre-funding on-site visits to Residential Facilities | Site visit reports | | | | | | | | - | Timely submission of reports | |
| 02. | Collate and consolidate data base of persons in funded residential facilities | Approved updated and consolidated database | | | | | | | | - | Availability of stakeholders | |
| 03. | Conduct pre-implementation workshops in funded residential facilities | Pre implementation report and attendance registers | | | | | | | | - | Cooperation by funded residential facilities | |
| 04. | Monitor the implementation of Programs in funded and non-funded residential facilities in line with Older Persons Act | Monitoring Reports | | | | | | | | - | Cooperation by funded residential facilities | |
| 05. | Conduct household profiling to all family households of funded beneficiaries. | Eligibility tool | | | | | | | | - | Transport availability | |
| 06. | Register residential facilities in terms of the Older Persons Act no 13 of 2006 | Completed form 4 | | | | | | | | - | Availability of stakeholders | |
| 07. | Register Care Givers in terms of the Older Persons Act no 13 of 2006 | Completed form 8 | | | | | | | | - | Availability of stakeholders | |
| 08. | Identify and refer Older Persons to suitable residential facilities | Database of Older Persons | | | | | | | | - | Cooperation of stakeholders | |

Deputy Director: Administration

Programme 2 Social Work Supervisor

| OUTCOME | OUTCOME 2: Inclusive, responsive & comprehensive social protection system Improved well-being of vulnerable groups and marginalized | | | | | | | | | | | | |
|--------------------------|--|-----------------------|-----------|------|--------|-----------|---------|----------|----------|---------|----------|-------|-----------------------------------|
| OUTPUT INDICATOR | Older persons accessing Community Based Care and Support Services in Non -Funded Facilities | | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.2.3 Number of older persons accessing Community Based Care and Support Services in Non -Funded Facilities | | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | | |
| ANNUAL TARGET | 0 | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 0 | | | Q2=0 | | | Q3=0 | | | Q4=0 | | | |
| MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH | |
| | - | - | - | - | - | - | - | - | - | - | - | - | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | |
| | | | A | M | J | J | A | S | O | N | D | F | M |
| 01. | Monitor the implementation of community-based care programmes in non- funded centres in line with norms and standards | Monitoring reports | | | | | | | | | | | Transport availability |
| 02. | Conduct awareness programmes on issues affecting Older Persons (Elder Abuse, Alzheimers, Dementia) in partnership with stakeholders | Attendance registers | | | | | | | | | | | Transport and budget availability |
| 03. | Register Community Based Care and Support Centres in terms of the Older Persons Act no 13 of 2006 | Form 8 | | | | | | | | | | | Cooperation by stakeholders |
| 04. | Register Caregivers in terms of the Older Persons Act no 13 of 2006 | Form 4 | | | | | | | | | | | Cooperation by stakeholders |

2.3 SERVICES TO PERSONS WITH DISABILITIES

| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Persons with disabilities accessing Residential Facilities | | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.3.1 Number of Persons with disabilities accessing Residential Facilities | | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | | |
| ANNUAL TARGET | - | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 0 | | | | | | | | | | | | |
| MONTHLY TARGET | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH | | | | | | | | | | | | |
| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | | |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Persons with disabilities accessing services in funded Protective Workshops | | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.3.2 Number of Persons with disabilities accessing services in Protective Workshops | | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | | |
| ANNUAL TARGET | 102 | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 102 APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH | | | | | | | | | | | | |
| MONTHLY TARGET | 102 102 102 102 102 102 102 102 102 102 102 102 | | | | | | | | | | | | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | | | | | | | | | |
| | | TIME FRAME | | | | | | | | | | | |
| | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Conduct pre-funding On-site visits to funded Protective Workshops | Onsite visit reports | | | | | | | | | | | |
| 02. | Collate and consolidate data base of persons with disabilities in funded Protective Workshops | Database of persons with Disabilities accessing services in funded Protective Workshops | | | | | | | | | | | |
| 03. | Conduct pre-implementation workshops in funded protective workshops | Attendance registers | | | | | | | | | | | |
| 04. | Conduct skills audit on Persons with disabilities. | List of Persons with disabilities to be placed in EPWP Programmes | | | | | | | | | | | |
| 05. | Monitor work opportunities created through EPWP | Database of work opportunities created | | | | | | | | | | | |
| Social Work Manager Programme 2 Social Work Supervisor | | | | | | | | | | | | | |

| | | | | | | | | | | |
|--------------------------|---|-------|-----|------|---------|------|--------|-----------|---------|----------|
| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Persons accessing Community Based Rehabilitation Services | | | | | | | | | |
| OUTPUT INDICATORS | 2.3.3 Number of Persons accessing Community Based Rehabilitation Services | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | |
| ANNUAL TARGET | 766 | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 190 | APRIL | MAY | JUNE | Q2= 190 | JULY | AUGUST | SEPTEMBER | Q3= 200 | DECEMBER |
| MONTHLY TARGET | 49 | 75 | 86 | 75 | 49 | 49 | 86 | 86 | 50 | 100 |
| | | | | | | | | | | Q4= 186 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---------------------|--------------|--|------------|
| | | | A | M | J | J | A | S | O | | | | |
| 01. | Establish and strengthen existing structures and self-help groups for Persons with disabilities (including parents of children with disabilities) | Minutes and Attendance Register | | | | | | | | | - | Co-operation of Stakeholders | |
| 02. | Conduct awareness on disability issues affecting Persons with disabilities | Attendance registers | | | | | | | | | - | Transport availability and Human resources | |
| 03. | Mobilise communities to participate in instituted days for Persons with disabilities | Minutes and Attendance Register | | | | | | | | | - | Transport availability and Human resources | |
| 04. | Monitor work opportunities created through EPWP | Database of work opportunities created | | | | | | | | | - | Cooperation of stakeholders | |
| | | | | | | | | | | | - | Human Resources | |

| | | | | | | | | | | | | | |
|--------------------------|---|---|--|--|--|--|--|--|--|--|--|--|--|
| OUTCOME | OUTCOME INDICATOR | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | |
| OUTPUT | Improved well-being of vulnerable groups and marginalized Families caring for children and adults with disabilities who have access to a well-defined basket of social support services | | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.3.4 Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support services | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | | |
| ANNUAL TARGET | 20 | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 2 | | | | | | | | | | | | |
| MONTHLY TARGET | APRIL 0 | | | | | | | | | | | | |
| | MAY 1 | | | | | | | | | | | | |
| | JUNE 1 | | | | | | | | | | | | |
| | JULY 2 | | | | | | | | | | | | |
| | AUGUST 2 | | | | | | | | | | | | |
| | SEPTEMBER 3 | | | | | | | | | | | | |
| | OCTOBER 1 | | | | | | | | | | | | |
| | NOVEMBER 2 | | | | | | | | | | | | |
| | DECEMBER 3 | | | | | | | | | | | | |
| | JANUARY 1 | | | | | | | | | | | | |
| | FEBRUARY 2 | | | | | | | | | | | | |
| | MARCH 2 | | | | | | | | | | | | |

| | | | | | | | | | | | | | | |
|-----------|---|---|------------------|---|---|---|---|---|---|---|---|---|---|---|
| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | |
| | | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Identification of families caring for children and adults with disabilities | Approved, updated and consolidated database | | | | | | | | | | | | |
| 02. | Determine the number as well as nature of disability in each identified family | Approved, updated and consolidated database | | | | | | | | | | | | |
| 03. | Collaborate with Local Disability Forum to facilitate inclusive and responsive programmes for Persons with disabilities | Minutes and Attendance register | | | | | | | | | | | | |

| | | | | | | | | | | | | | | |
|-----------|---|---|------------------|---|---|---|---|---|---|---|---|---|---|---|
| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | |
| | | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Identify and refer Persons with disabilities in need of assistive devices | Approved, updated and consolidated database LDF minutes Attendance register | | | | | | | | | | | | |
| 02. | Collaborate with Local Disability Forum to facilitate inclusive and responsive programmes for Persons with disabilities | | | | | | | | | | | | | |

2.4 HIV AND AIDS

| | | | | | | | | | | | | |
|-------------------|--|--------|------|--------|--------|-----------|---------|----------|----------|----------|----------|-------|
| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized | | | | | | | | | | | |
| OUTPUT | Implementers trained on Social and Behaviour Change Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.4.1 Number of Implementers trained on Social and Behaviour Change Programmes | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | |
| ANNUAL TARGET | 67 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 13 | Q2= 23 | | Q3= 21 | | Q4= 10 | | JANUARY | DECEMBER | FEBRUARY | MARCH | |
| MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 3 | 5 | 5 | 7 | 7 | 9 | 10 | 11 | 0 | 0 | 0 | 10 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|--------------------------------------|-----------|---|---|---|---|---|---------------------|--|----------------|------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Identification of implementers to be trained on Social Behavioural Change Programmes | Training Report, Attendance Register | | | | | | | | - Transport availability and Human resources | | |
| 02. | Facilitate Rollout training of Social Service Practitioners and Stakeholders to attend training on Chommy, YOLO, BCC, MCC, CCE, FMP, TLP | Training Report, Attendance Register | | | | | | | | - Transport, budget availability and Human resources | | |
| 03. | Facilitate the orientation of Social Service Practitioners and Stakeholders on the interpretation and translation of the Policy Framework on HIV, TB and STI's (NSP 2017-22) etc | Attendance register | | | | | | | | - Cooperation with SSSP and stakeholders | | |
| 04. | Identification of Traditional Leaders to be trained on Traditional Leaders Programme | Training Report, Attendance Register | | | | | | | | - Cooperation with stakeholders | | |
| 05. | Facilitate the Rollout training of Traditional Leaders as change agents to assist in HV, STIs and TB programme | Training Report, Attendance Register | | | | | | | | - Budget and Cooperation of Stakeholders | | |

| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | | | | | | | | |
|-------------------|---|--|---|---|---|---|---|---|---|---|---|---|---|---|-----------|--|--------------|----------------|------------|
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Beneficiaries reached through Social and Behaviour Change Programmes | | | | | | | | | | | | | | | | | | |
| OUTPUT | 2.4.2 Number of beneficiaries reached through Social and Behaviour Change Programmes | | | | | | | | | | | | | | | | | | |
| OUTPUT INDICATORS | | | | | | | | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | | | | | | | | |
| ANNUAL TARGET | 1916 | | | | | | | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 477 | | | | | | | | | | | | | | | | | | |
| MONTHLY TARGET | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH | | | | | | | | | | | | | | | | | | |
| | Q2=477 Q3=482 Q4=480 | | | | | | | | | | | | | | | | | | |
| | 100 100 277 100 277 100 200 182 100 100 180 200 | | | | | | | | | | | | | | | | | | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | J | F | M | TIMEFRAME | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
| 01. | Conduct Social Mobilisation towards implementation of Social Behaviour Change Programme. | COW01 Attendance Register | | | | | | | | | | | | | - | - Transport availability and Cooperation of Stakeholders | | | |
| 02. | Implement Social Behaviour Change Programmes including YOLO, Chommy, BCC, MCC, Family Matters Programme, CCE, & Traditional Leaders Programme. | Dialogue report and COW2 and COW3 form, Attendance Register and Database | | | | | | | | | | | | | - | - Transport availability and Cooperation of Stakeholders | | | |
| 03. | Conduct Community Capacity Enhancement programme as an integral part of Social Behaviour Change. | Reports on Social and Behaviour Change Programmes conducted | | | | | | | | | | | | | - | - Transport availability and Cooperation of Stakeholders | | | |
| 04. | Conduct dialogues targeting men as “change agents on how to alleviate any social and structural drivers of HIV, STIs, TB and Gender Based Violence. | SWS 9 & 10, Dialogue reports and attendance register | | | | | | | | | | | | | - | - Transport availability and Cooperation of Stakeholders | | | |
| 05. | Conduct Youth dialogues on Social Behaviour Change as build up events towards World AIDS Day. | SWS 9 & 10, Dialogue reports and attendance register | | | | | | | | | | | | | - | - Transport availability and Cooperation of Stakeholders | | | |
| 06. | Strengthen and maintain partnerships with CSO including Men's Forum, People Living with HIV. | Minutes and attendance registers | | | | | | | | | | | | | - | - Cooperation of Stakeholders | | | |
| 07. | Collate and consolidate data base of beneficiaries reached through Social and Behaviour Change Programmes | Approved and endorsed Consolidated data base of beneficiaries. | | | | | | | | | | | | | - | - Cooperation of Stakeholders | | | |
| 08. | Monitor work opportunities created through EPWP | Database of work opportunities created | | | | | | | | | | | | | - | - Human Resources | | | |

Deputy Director: Administration

Programme 2 Social Work Supervisor

| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services Enhanced coping mechanisms for people experiencing social distress | | | | | | | | | | | |
|-------------------|--|---|------|------|-----------|-----------|---------|---------------------|----------|---------|----------------|---|
| OUTCOME INDICATOR | Beneficiaries receiving Psychosocial Support Services | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.4.3 Number of beneficiaries receiving Psychosocial Support Services | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | |
| ANNUAL TARGET | 2269 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 591 | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| MONTHLY TARGET | 200 | 200 | 191 | 200 | 200 | 304 | 150 | 100 | 100 | 200 | 200 | 224 |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | TIMEFRAME | | | BUDGET PER ACTIVITY | | | RESPONSIBILITY | VALIDATION |
| | | A | M | J | J | A | S | O | N | D | F | M |
| 01. | Conscientize communities on psychosocial support as a critical intervention for people experiencing behavioural disturbances. | Data Base of beneficiaries receiving psychosocial support services Implementation report | | | | | | | | | | - Human resources and commitment of officials |
| 02. | Provide Psychosocial Support Services to infected and affected individuals, families and communities. | Data Base of beneficiaries receiving psychosocial support services Implementation report | | | | | | | | | | - Human resources and commitment of officials |
| 03. | Facilitate referrals to health care centres for HIV testing services and treatment. | Database of people referred for testing and treatment, referral register | | | | | | | | | | - Human resources and commitment of officials |
| 04. | Conduct pre-funding on-site visits to funded HCBC | On-site visit report | | | | | | | | | | - Transport/ budget availability |
| 05. | Collate and consolidate data base of HCBC Beneficiaries | Database of beneficiaries | | | | | | | | | | - Human resources and commitment of officials |
| 06. | Conduct pre-implementation workshops in funded HCBC | Attendance register | | | | | | | | | | - Budget availability |
| 07. | Strengthen and establish support groups for people infected and affected with HIV&AIDS | Attendance registers and group work report | | | | | | | | | | - Cooperation by stakeholders |
| 08. | Conduct workshops on succession planning, guidelines on Psychosocial support and establishment of support groups for children and adults living with HIV and AIDS and other Chronic conditions to Social Service Practitioners | Attendance registers and Training reports | | | | | | | | | | - Cooperation by stakeholders |
| 09. | Monitor compliance of HCBCs to minimum norms and standards | Monitoring reports and attendance registers | | | | | | | | | | - Cooperation by stakeholders |
| 10. | Monitor work opportunities created through EPWP | Database of work opportunities created | | | | | | | | | | - Cooperation by stakeholders |

2.5 SOCIAL RELIEF

| | | | | | | | | | | | | |
|--------------------------|--|--------|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | |
| OUTCOME INDICATOR | Enhanced coping mechanisms for people experiencing social distress | | | | | | | | | | | |
| OUTPUT | Beneficiaries who benefited from DSD Social Relief Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.5.1 Number of beneficiaries who benefited from DSD Social Relief Programmes | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | |
| ANNUAL TARGET | 124 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 28 | Q2= 45 | | | | | | | | | | |
| MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 0 | 0 | 28 | 15 | 15 | 15 | 20 | 20 | 0 | 0 | 5 | 6 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Conduct means test assessment utilising the SRD Eligibility Tool for individuals experiencing undue hardships | SRD Eligibility Tool | | | | | | | | | | | | | - | Human resources | | |
| 02. | Provide material support including food parcels, schools uniform, blankets and mattresses etc | Approved and endorsed Database | | | | | | | | | | | | | - | Human resources and Adequate funding | | |
| 03. | Conduct verification of beneficiaries on Social Relief of Distress Programme | Monitoring reports and attendance registers | | | | | | | | | | | | | - | Human resources | | |
| 04. | Provision of psych-social interventions to beneficiaries of Social Relief of Distress | Database of beneficiaries receiving psych-social support | | | | | | | | | | | | | - | Human resources, Adequate funding and cooperation of stakeholders | | |

Deputy Director: Administration

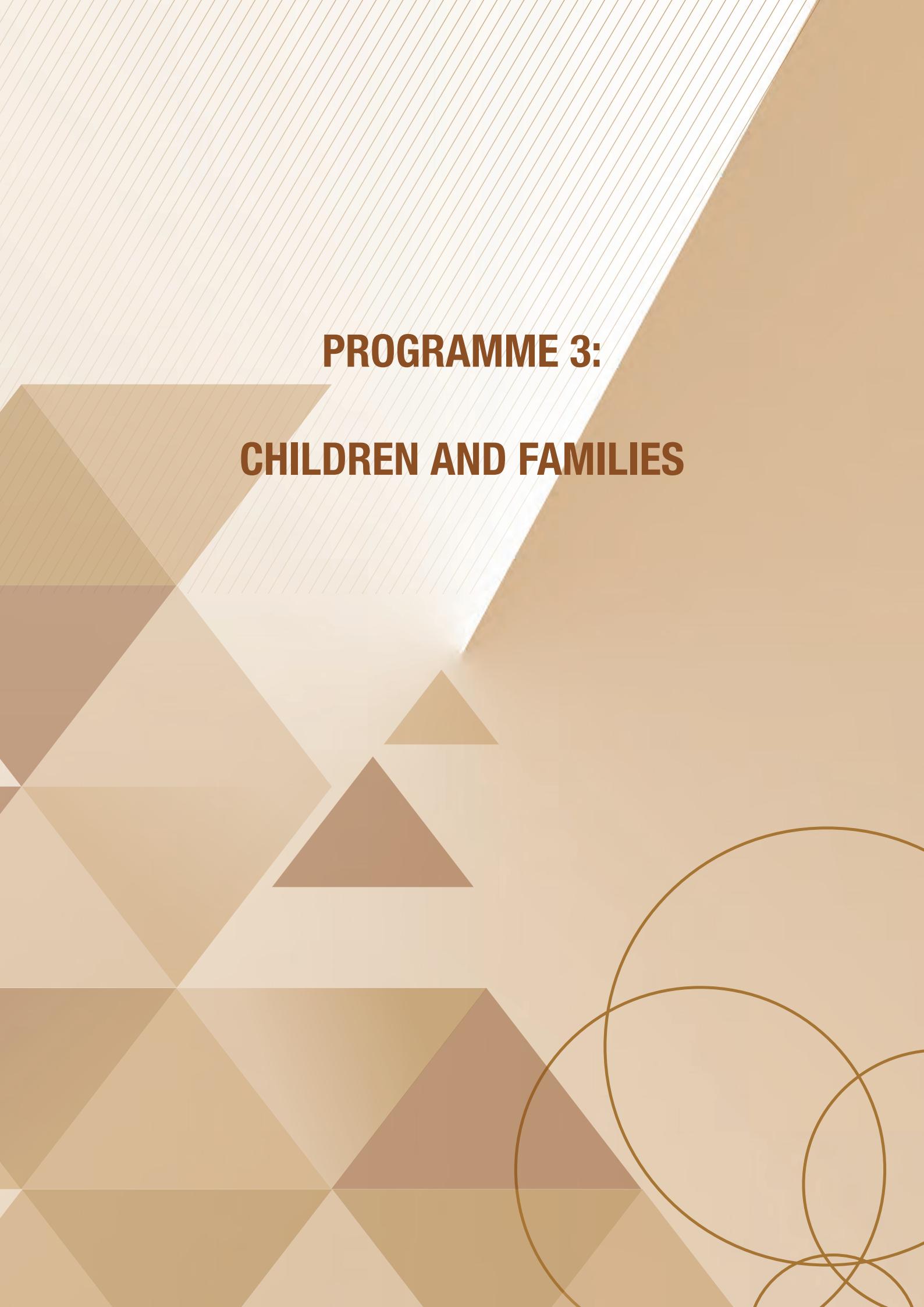
Supervisor
Programme 2 Social Work

| | | | | | | | | | | | | |
|--------------------------|---|-------|-----|------|-----------|------|--------|-----------|---------|----------|----------|-------|
| OUTCOME | OUTCOME 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | |
| OUTCOME INDICATOR | Enhanced coping mechanisms for people experiencing social distress | | | | | | | | | | | |
| OUTPUT | Leaners who benefitted through Integrated School Health Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | 2.5.2 Number of leaners who benefitted through Integrated School Health Programmes | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative year end | | | | | | | | | | | |
| ANNUAL TARGET | 3 941 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 0 | APRIL | MAY | JUNE | Q2= 2 000 | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | Q4= 0 |
| MONTHLY TARGET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 000 | 1 941 | 0 | 0 | 0 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION | |
|-----|--|---|-----------|---|---|---|---|---|---------------------|--------------|----------------|------------|---|
| | | | A | M | J | J | A | S | O | N | D | F | |
| 01. | Assess learners in identified schools eligible to receive sanitary dignity packs | Assessment report | | | | | | | | | | | - Cooperation of stakeholders |
| 02. | Establish and strengthen Sanitary Dignity Committees comprised of DOE, DSD, DOH Local Municipalities | Minutes Attendance registers | | | | | | | | | | | - Cooperation of stakeholders |
| 03. | Facilitate capacity building of Sanitary Dignity Committees on Sanitary Dignity Implementation Framework | Attendance registers | | | | | | | | | | | - Availability of funding, Human resource and transport |
| 04. | Distribute sanitary dignity packs to learners through integrated School Health Programmes | Approved Database of learners who received sanitary pads Signed receipt register Monitoring reports | | | | | | | | | | | - Availability of funding, Human resource and transport |
| 05. | Monitor the distribution of the Sanitary Dignity Programme | | | | | | | | | | | | - Human resource |
| 06. | Provide psycho-social interventions to beneficiaries of sanitary dignity packs | Approved Database of Beneficiaries receiving Psycho-social support Verification report | | | | | | | | | | | - Cooperation of stakeholders |
| 07. | Conduct verification of beneficiaries on Sanitary Dignity Programme | | | | | | | | | | | | - Cooperation of stakeholders |

Deputy Director: Administration

Programme 2 Social Work Supervisor



PROGRAMME 3:

CHILDREN AND FAMILIES

3.1 MANAGEMENT AND SUPPORT

| | | | | | | | | | | |
|--------------------------|--|-----|------|--------|--------|-----------|---------|----------|----------|---------|
| OUTCOME | OUTCOME 3: Functional, reliable, efficient & economically viable families | | | | | | | | | |
| OUTCOME INDICATOR | Reduction in families at risk Increase in functional and restored families | | | | | | | | | |
| OUTPUT | Support services coordinated | | | | | | | | | |
| OUTPUT INDICATORS | 3.1.1 Number of Support services coordinated | | | | | | | | | |
| ANNUAL TARGET | 24 | | | | | | | | | |
| QUARTERLY TARGETS | Q1 = 5 | | | Q2 = 7 | | | Q3 = 5 | | | Q4 = 7 |
| MONTHLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY |
| | 2 | 1 | 2 | 3 | 1 | 3 | 2 | 1 | 2 | 2 |
| | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|--|----------------------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Compilation, collation and consolidation of performance information reports | Consolidated Programme 3.2 Monthly report with POE Consolidated Programme 3.2 Quarterly report with POE Consolidated Programme 3.2 Half Yearly report with POE Consolidated Programme 3.2 Annual report with POE Attendance Register and Quality Assured Reports and POE Attendance Register | | | | | | | | | | | | | - | Timeous submission of accurate information | | |
| 02. | Conduct Quality Assurance Session | Planning Engagement Session Reports | | | | | | | | | | | | | - | Timeous submission of accurate information | | |
| 03. | Conduct District Office Planning Engagement Sessions | | | | | | | | | | | | | | - | Cooperation from SDP Staff | Cooperation from SDP Staff | |
| 04. | Facilitate development of Annual Performance Plans and Operational Plans | Signed Local Service Office Annual Performance Plans and signed Operational Plans | | | | | | | | | | | | | - | Cooperation from Local Programme 3.2 Staff | | |
| 05. | Conduct Programme meetings | Attendance Registers and Minutes of management meetings | | | | | | | | | | | | | - | Availability of staff | | |
| 07. | Facilitate District Performance Review Sessions | Attendance register | | | | | | | | | | | | | - | Invitation from District and Area level | | |
| 08. | Conduct capacity building and in-service training | Attendance Register | | | | | | | | | | | | | - | Adequate budget | | |
| 09. | Preparation for Audit | Attendance Registers | | | | | | | | | | | | | - | Adequate budget | | |

3.2 CARE AND SUPPORT SERVICES TO FAMILIES

| | | |
|-------------------|--------------------------|--|
| OUTCOME | OUTCOME INDICATOR | OUTCOME 3: Functional, reliable, efficient & economically viable families |
| OUTPUT | OUTPUT INDICATORS | Reduction in Families at risk Increase in functional and restored families |
| CALCULATION TYPE | ANNUAL TARGET | Family members participating in Family Preservation service |
| QUARTERLY TARGETS | MONTHLY TARGETS | 3.2.1 Number of family members participating in Family Preservation Services |
| | | Cumulative year end |
| | | 350 |
| | | Q1 = 81 |
| | APRIL | MAY |
| | 25 | 30 |
| | JUNE | JULY |
| | 26 | 30 |
| | AUGUST | SEPTEMBER |
| | 40 | 40 |
| | OCTOBER | NOVEMBER |
| | 25 | 30 |
| | DECEMBER | Q3 = 98 |
| | 30 | 38 |
| | JANUARY | Q4 = 76 |
| | 20 | 30 |
| | FEBRUARY | 26 |
| | MARCH | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIME-FRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION | |
|------|---|---|------------|---|---|---|---|---|---------------------|--------------|----------------|------------|--|
| | | | A | M | J | J | A | S | O | N | D | J | M |
| 01. | Monitor disbursement and procurement of funds to funded NPO delivering services to families. | Payment Stubs | | | | | | | | | | | - Availability and timeous submission of monthly reports and consolidated database (POE) from the five Local Service Offices |
| 02 . | Monitor implementation of programmes in Subsidized Non-Governmental Organizations | Monitoring Reports Attendance Register | | | | | | | | | | | - Cooperation and submission of reports by the subsidised Non-Governmental Organisations |
| 03. | Monitor commemoration of International Day of Families in all 6 Local Service office (15 May) | Monthly Reports | | | | | | | | | | | - Cooperation by District Stakeholders and submission of Reports. |
| 04 . | Coordinate commemoration of Marriage Week in all 6 Local Service Office | Attendance Register | | | | | | | | | | | - Availability of funds |
| 05. | Co-ordinate Implementation of Marriage Preparation and Enrichment Programmes in 6 Local Service Office. | Monthly Reports | | | | | | | | | | | - Submission of monthly reports by the Local Service Offices. |
| 06. | Consolidate monthly , quarterly performance reports , POE and database of Family Members participating in Family Preservation Services. | POE, Reports ,Approved, updated and consolidated data base Family Members participating in Family Preservation Services | | | | | | | | | | | - Databases with omissions and duplicates Cooperation by Area Stakeholders Submission of scheduled programmes Availability of funds |
| 07. | Coordinate establishment and functioning of Area and District services Fora and attend Provincial Forum meetings | Quarterly Reports | | | | | | | | | | | - Cooperation by Area stakeholders and submission of Area Plans |
| 08. | District Assessment of business plans recommended by 6 Local Service Areas and presentation of recommended Organisations to the Provincial Business Plans Adjudication Panel. | Minutes of District assessment meeting District presentation of recommended organisation Master list | | | | | | | | | | | - Cooperation from five Local service office. |

| OUTCOME INDICATOR | | OUTCOME 3: Functional, reliable, efficient & economically viable families | | | | | | | | | | | |
|-------------------|-------------------|---|--------|---------|--------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTPUT | OUTPUT INDICATORS | Reduction in families at risk | | | | | | | | | | | |
| CALCULATION TYPE | ANNUAL TARGET | Increase in functional and restored families | | | | | | | | | | | |
| QUARTERLY TARGETS | MONTHLY TARGETS | 3.2.2 Number of family members re-united with their families | | | | | | | | | | | |
| ANNUAL TARGET | MONTHLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| 27 | 1 | 1 | 1 | 5 | 1 | 1 | 6 | 6 | 2 | 2 | 1 | 1 | - |
| | | Q1 = 7 | Q2 = 8 | Q3 = 10 | Q4 = 2 | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---|---|---|---|---|---|--------------|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Coordinate and monitor implementation of guidelines on re-unification services | Monitoring tools Attendance registers | | | | | | | | | | | | | - Delays in implementation of intervention strategies | | | |
| 02. | Consolidate database of family members reunified with their families | Consolidate, verified and Approved, data base of family members reunited with their families | | | | | | | | | | | | | - Accuracy of data submitted | | | |
| 03. | Validate Performance Quarterly Reports and Portfolio of Evidence (POE) in the Areas in the District | Validation report | | | | | | | | | | | | | - Accuracy of data submitted | | | |

| OUTCOME | OUTCOME 3: Functional, reliable, efficient & economically viable families | | | | | | | | | | | | | | | | | |
|-------------------|---|--|----|----|----|----|----|----|----|----|----|----|---|---|---------------------|---|-------------------|------------------------|
| OUTCOME INDICATOR | Reduction in families at risk Increase in functional and restored families | | | | | | | | | | | | | | | | | |
| OUTPUT | Family members participating in parenting programmes | | | | | | | | | | | | | | | | | |
| OUTPUT INDICATORS | 32.3 Number of family members participating in parenting programmes. | | | | | | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative year end | | | | | | | | | | | | | | | | | |
| ANNUAL TARGET | 669 | | | | | | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 170 | | | | | | | | | | | | | | | | | |
| MONTHLY TARGETS | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH | | | | | | | | | | | | | | | | | |
| | 55 | 60 | 55 | 50 | 65 | 60 | 60 | 60 | 80 | 49 | 40 | 50 | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | J | F | M | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
| 01. | Facilitate identification of Social Workers and other Stakeholders to be trained on the implementation of Men Care + Programme in all Local Service Offices | Database of Social Workers and other Stakeholders to be trained | | | | | | | | | | | | | - | Timeous submissions of monthly reports and database POE in all Six Areas in the District | Deputy - Director | Social Work Supervisor |
| 02. | Facilitate identification of Social Workers and other Stakeholders to be trained on the implementation of Sinovuyo teen parenting Programme in all Local Service Offices | Database of Social Workers and other Stakeholders to be trained | | | | | | | | | | | | | - | Timeous submissions of monthly reports and database POE in all Six Areas in the District | Deputy - Director | Social Work Supervisor |
| 03. | Coordinate implementation of Fatherhood Programmes (Men Care Programmes, Fatherhood programmes and commemoration of International Men's Day) | Implementation Report and Attendance Register | | | | | | | | | | | | | - | Delays in implementation of intervention strategies | Deputy - Director | Social Work Supervisor |
| 04. | Coordinate implementation of preventative programmes (Awareness campaigns, Build-up events & Commemoration of the International Day of Families in liaison with other stakeholders) | Implementation Report and Attendance Register | | | | | | | | | | | | | - | Cooperation by Areas, Stakeholders in provision of implementation plans and submission of reports | Deputy - Director | Social Work Supervisor |
| 05. | Facilitate implementation of Men Care 50/50 parenting Programme in the 6 Local Service office. | Implementation Report and Attendance Register | | | | | | | | | | | | | - | Cooperation by Areas, Stakeholders in provision of implementation plans and submission of reports | Deputy - Director | Social Work Supervisor |
| 06. | Facilitate implementation of Sinovuyo teen parenting Programme in the 6 Local Service office. | Implementation Report and Attendance Register | | | | | | | | | | | | | - | Cooperation by Areas, Stakeholders in provision of implementation plans and submission of reports | Deputy - Director | Social Work Supervisor |
| 07. | Coordinate implementation of Parenting Programmes in all 6 Local Service Offices | Database of Family Members Participating in Parenting Programmes | | | | | | | | | | | | | - | Cooperation of Participants and Areas schedules of implementation plans and timeous submission of reports | Deputy - Director | Social Work Supervisor |

03- Cultural stereotypes that women can't talk about initiation.

04 Difficulty in implementation due to unavailability of budget.

05 Difficulty in implementation due to unavailability of budget.

3.3 CHILD CARE AND PROTECTION SERVICES

| | |
|--------------------------|---|
| OUTCOME | Outcome 1: Increased universal access to Developmental Social Welfare Services |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Children placed in foster care |
| OUTPUT | |
| OUTPUT INDICATORS | 3.3.1 Number of reported cases of child abuse |
| CALCULATION TYPE | |
| ANNUAL TARGET | Cumulative Year End |
| QUARTERLY TARGETS | Q1 = 15 |
| MONTHLY TARGETS | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER |
| | Q2 = 9 |
| | Q3 = 15 |
| | Q4 = 9 |
| | JANUARY FEBRUARY MARCH |
| | 48 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAMES | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|--|------------|---|---|---|---|---|---|---------------------|--------------|--|------------|
| | | | A | M | J | J | A | S | O | N | | | |
| 01. | Co-ordinate approval of registration of Safety Parents by the Head of Department in terms of section 167 of the Childrens Act no. 38 of 2005 | Database of prospective safety parents | | | | | | | | | - | Cooperation of the community and commitment of DSD personnel | |
| 02. | Co-ordinate monitoring of reported cases of child abuse | Database of reported child abuse cases | | | | | | | | | - | Cooperation and the commitment of DSD personnel | |
| 03. | Co-ordinate monitoring of placement of children in temporary safety care | Database of children placed in temporary safe care | | | | | | | | | - | Cooperation and commitment of DSD personnel | |
| 04. | Co-ordinate monitoring of provision of psychosocial support services to children in need of care and protection | Database of children received psychosocial support services | | | | | | | | | - | Cooperation of affected families | |
| 05. | Co-ordinate provision of Prevention and Early Intervention Programmes (PEIP) | Database of children accessing Prevention and Early Intervention Programmes (PEIP) | | | | | | | | | - | Cooperation of stakeholders | |

Deputy Director: Administration

Programme 3 Social Work Supervisor

| | |
|--------------------------|---|
| OUTCOME | Outcome 1: Increased universal access to Developmental Social Welfare Services |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Children placed with valid foster care orders |
| OUTPUT | 3.3.2 Number of children placed with valid foster care orders |
| OUTPUT INDICATORS | |
| CALCULATION TYPE | Cumulative Year to Date |
| ANNUAL TARGET | 1 933 |
| QUARTERLY TARGETS | Q1= 2 114 |
| MONTHLY TARGETS | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER |
| | 2 114 2 114 2 114 2 119 2 119 2 119 2 119 2 129 2 129 |
| | Q3 = 2 129 |
| | Q4 = 1 933 |
| | JANUARY FEBRUARY MARCH |
| | 1 933 1 933 1 933 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---------------------|--------------|----------------|---|
| | | | A | M | J | J | A | S | O | N | | |
| 01. | Co-ordinate Monitoring of update and maintenance of data on children placed with valid foster care orders | Database of children placed with valid foster care orders | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |
| 02. | Monitor compliance of Designated Child Protection Organisations and DSD Service offices with Child Protection Legislation | Completed Monitoring Tool | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |
| 03. | Co-ordinate Audit children about to exit foster care | Database of children about to exit foster care | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |
| 04. | Monitor Audit of re-unifiable children placed in foster care | Database of re-unifiable children | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |
| 05. | Monitor recruitment of Prospective Adoptive Parents | Database of Prospective Adoptive Parents. | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |
| 06. | Monitor audit of adoptable children | Data base for adoptable children | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |
| 07. | Co-ordinate provisioning of adoption services by accredited Service Providers rendering Adoption Services | Database of processed adoption applications | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |
| 08. | Co-ordinate provisioning of International Social Services (ISS) to Unaccompanied and Separated Migrant Minors | Database of children accesses International Social Services (ISS) | | | | | | | | | - | Cooperation of stakeholders and commitment of DSD personnel |

Deputy Director: Administration

Programme 3 Social Work Supervisor

3.4 PARTIAL CARE SERVICES

| OUTCOME | | Outcome 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | | | |
|-------------------|-------------------|---|-----|---|------|--|-----------|---------------------|----------|--|---------|-------------------------------------|-------|-------------------|--|
| OUTCOME INDICATOR | | Improved well-being of vulnerable groups and marginalized children accessing registered partial care facilities | | | | | | | | | | | | | |
| OUTPUT INDICATORS | | 3.4.2 Number of children accessing registered partial care facilities | | | | | | | | | | | | | |
| CUMULATION TYPE | | Cumulative Year End | | | | | | | | | | | | | |
| ANNUAL TARGET | QUARTERLY TARGETS | 20 | | | | | | | | | | | | | |
| MONTHLY TARGETS | APRIL | Q1 = 0 | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH | | |
| | 0 | 0 | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | | |
| NO | | ACTIVITIES | | MEANS OF VERIFICATION | | TIMEFRAME | | BUDGET PER ACTIVITY | | DEPENDENCIES | | RESPONSIBILITY | | VALIDATION | |
| 01 | | Maintain, verify and validate database (POE) of children accessing registered Partial care facilities | | Approved/ signed off Standardized and consolidated database of children accessing registered Partial care facilities with the signature of a compiler, verifier and the approver. | | A M J J A S O N D O F M | | - | | Staff commitment, Transport availability and Human resources | | Programme Three Social work manager | | District Director | |

| OUTCOME | Outcome 1: Increased universal access to Developmental Social Welfare Services | | | | | | | | | | | |
|-------------------|--|-----|------|---------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized | | | | | | | | | | | |
| OUTPUT | Children with disabilities funded | | | | | | | | | | | |
| OUTPUT INDICATORS | 3.4.3 Number of children with disabilities funded | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | | | | | | |
| ANNUAL TARGET | 56 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1 = 56 | | | Q2 = 56 | | | Q3 = 56 | | | Q4 = 56 | | |
| MONTHLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---|---|---|---|---|--|--------------|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Maintain and verify the LSO database of children with disabilities funded | LSO Consolidated database of children funded in temporary respite care centres | | | | | | | | | | | | | - Staff commitment, Transport availability and Human resources | | | |
| 02. | Conduct monitoring and support visits to funded Special Day Care Centres | Monitoring reports Attendance registers | | | | | | | | | | | | | - Cooperation of stakeholders and commitment of DSD personnel | | | |

3.5 CHILD AND YOUTH CARE CENTRES

| ECONOMIC CLASSIFICATION | | GRAND TOTAL |
|---------------------------|------------|-------------------|
| Compensation of Employees | - | |
| Goods and Services | - | |
| Transfers & Subsidies | R1 546 000 | |
| TOTAL BUDGET | | R1 546 000 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION | |
|-----|--|--|-----------|---|---|---|---|---|---|---------------------|--------------|----------------|------------|---|
| | | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01 | Monitor movement of children placed in funded CYCCs | Data base of children placed in funded CYCCs | | | | | | | | | | | | R 1 546 000 |
| 02 | Monitor children placed in unfunded CYCCs | Database of children in unfunded CYCCs | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. |
| 03. | Co-ordinate monitoring of provision of Residential Care Programs in Child and Youth Care Centres | List of residential care programmes in CYCCs | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. |
| 04. | Monitor application for renewal/registration of CYCCs | List of CYCC applied for registration/renewal | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. |
| 05. | Monitor audit of children with Severe/Profound Disruptive Behaviour Disorder in CYCCS | Database of audited children with Severe Profound Disruptive Behaviour Disorder in CYCCs | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. |
| 06 | Co-ordinate capacity development on Child Protection Legislation, Policies, Strategies and Guidelines on management of Residential Care Services | Attendance register | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. |
| 07 | Co-ordinate monitoring compliance of Child Care and Protection Service Providers on the Children's Act No 38 of 2005 legislation (or on Child Protection Legislation, Policies, Strategies and Guidelines) | Attendance register | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. |

Deputy Director Administration

Social Work Supervisor

| | | | | | | | | | | |
|--------------------------|---|------------|-------------|-------------|---------------|------------------|----------------|-----------------|-----------------|---------------|
| OUTCOME | OUTCOME 1: Increased universal access to Developmental Welfare Services | | | | | | | | | |
| OUTCOME INDICATOR | Improved well-being of vulnerable groups and marginalized Children in CYCCCs re-unified with their families | | | | | | | | | |
| OUTPUT | | | | | | | | | | |
| OUTPUT INDICATORS | | | | | | | | | | |
| ANNUAL TARGET | 3.5.2. Number of children in CYCCCs re-unified with their families | | | | | | | | | |
| QUARTERLY TARGETS | Q1=0 | | | | | | | | | |
| MONTHLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | Q3 = 1 |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | Q4 = 0 |
| | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---|---|---|---|---|---|---|--------------|------------------------|--------------------------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Co-ordinate capacity development on Child Protection Legislation, Policies, Strategies and Guidelines on Reunification services | Register | | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. | | Social Work Supervisor | Deputy Director Administration |
| 02. | Monitor re- unification of children placed in CYCCCs | Data base of children in CYCCCs reunified with their families | | | | | | | | | | | | | - Availability of District staff, Organizations and Stakeholders. | | | |

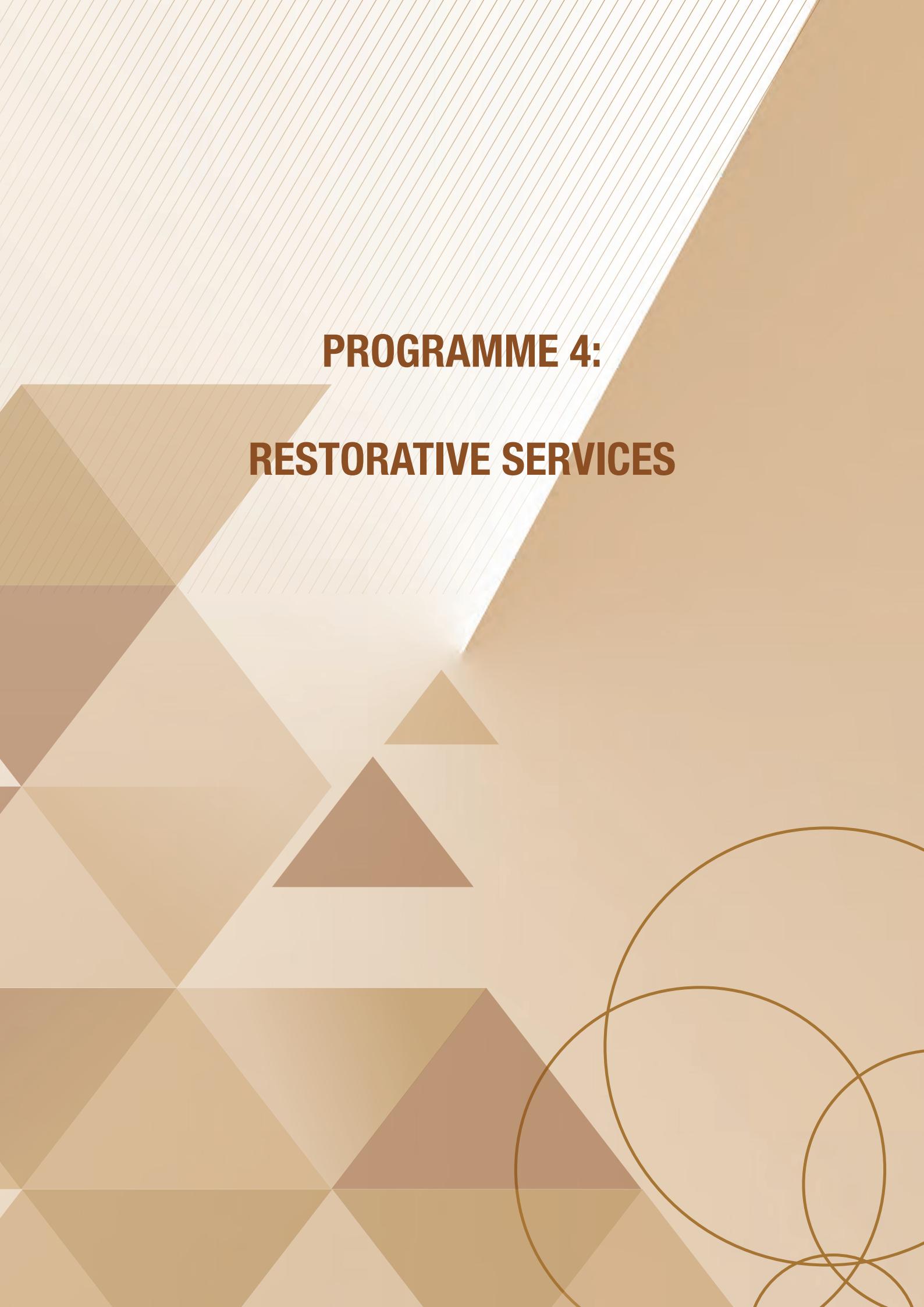
3.6 COMMUNITY BASED CARE SERVICES

| ECONOMIC CLASSIFICATION | | GRAND TOTAL |
|---------------------------|-------------|--------------------|
| Compensation of Employees | - | |
| Goods and Services | - | |
| Transfers & Subsidies | R 3 238 032 | |
| TOTAL BUDGET | | R 3 238 032 |

| OUTCOME | OUTCOME 1: Increased universal access to Developmental Welfare Services | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|------------------|------------|-------------|-------------|---------------|------------------|----------------|-----------------|-----------------|----------------|-------------------|--|--|--|--|--|--|--|--|--|--|--|--|
| OUTCOME INDICATOR | Enhanced Social Cohesion | | | | | | | | | | | | | | | | | | | | | | | |
| OUTPUT | Children reached through community-based Prevention and Early Intervention Programmes | | | | | | | | | | | | | | | | | | | | | | | |
| 3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes (PEIP) | | | | | | | | | | | | | | | | | | | | | | | | |
| ANNUAL TARGET | | | | | | | | | | | | | | | | | | | | | | | | |
| QUARTERLY TARGETS | | Q1= 1 000 | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | Q4 = 1 500 | | | | | | | | | | | | |
| MONTHLY TARGETS | | 1 000 | 1 000 | 1 000 | 1 150 | 1 150 | 1 150 | 1 300 | 1 300 | 1 300 | 1 300 | 1 500 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | F | M | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|----|--|--|---|---|---|---|---|---|---|---|---|---|---|---------------------|--|----------------|------------|
| 01 | Coordinate monitoring and implementation of Community Based Services in line with the Core Package of services delivered in RISIHA (former "Isibindi") Sites and Drop-in Centres. | Attendance register Monitoring report | | | | | | | | | | | | | Staff commitment, Transport availability and Human resources | | |
| 02 | Maintain, verify and validate database (POE) of children (0-18) accessing Community Based Prevention and Early Intervention Programmes through the implementation of RISIHA programme (including DC) | Consolidated database (POE) of children (0-18) assessing Community Based Programme through the implementation of RISIHA programme | | | | | | | | | | | | R3 238 032 | Staff commitment, Transport availability and Human resources | | |
| 03 | Maintain, verify and validate database (POE) of youth (19-24) accessing Community Based Prevention and Early Intervention Programmes in Risinha sites through Drop-in Centres and in formal and informal safe parks. | Consolidated verified and validated database (POE) of youth (19-24) accessing services in Risinha sites, formal and informal safe parks and in Drop-in Centres | | | | | | | | | | | | | Staff commitment, Transport availability and Human resources | | |
| 04 | Facilitate capacity development of Social Service Practitioners on guidelines of Community Based prevention and early intervention services to vulnerable children. | Attendance register Program | | | | | | | | | | | | | Staff commitment, Transport availability and Human resources | | |

| | | | | | | | | |
|----|---|---|--|--|--|--|--|--|
| 05 | Coordinate and strengthen functioning of LSO Community Based Forum | Attendance registers and Agenda | | | | | | |
| 06 | Assessment of Business plans and consolidate master list against allocated budget. | Masterlist of recommended organisations for funding Approved Master-list Allocation letters | | | | | - Staff commitment, Transport availability and Human resources | |
| 07 | Coordinate registration of Drop-in centres and formal safe parks. | Registration certificate | | | | | - Cooperation of stakeholders and commitment of DSD personnel | |
| 08 | Coordinate development of APP, Operational Plans. | Consolidated District APP, Operational Plans. | | | | | - Commitment of DSD personnel | |
| 09 | Attend Provincial Quarterly Review session for Community Based Prevention and Early Intervention Programme | Quarterly Review reports submitted to Province | | | | | - Cooperation of stakeholders and commitment of DSD personnel | |
| 10 | Compile and submit District Office monthly, quarterly, half yearly and annual Performance Information Reports | Consolidated Provincial office monthly/quarterly/half yearly and annual performance information report with a Portfolio of evidence | | | | | - Cooperation of stakeholders and commitment of DSD personnel | |



PROGRAMME 4:

RESTORATIVE SERVICES

4.1 MANAGEMENT AND SUPPORT SERVICES

| OUTCOME | OUTCOME 4: Improved administrative and financial systems for effective service delivery | | | | | | | | | | | |
|--------------------------|--|---|-----------------|------------------|----------------|-----------------|--------------|--------------|------------|-------------|-------------|---------------|
| OUTCOME INDICATOR | Effective, efficient and developmental administration for good governance | | | | | | | | | | | |
| OUTPUT | Support service coordinated | | | | | | | | | | | |
| OUTPUT INDICATOR | 4.1.1. Number of support services coordinated | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | |
| ANNUAL TARGET | 24 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 5 | Q2 =7 | Q3 = 5 | Q4=7 | JANUARY | FEBRUARY | MARCH | APRIL | MAY | JUNE | JULY | AUGUST |
| MONTHLY TARGET | 2 | 1 | 2 | 3 | 1 | 3 | 2 | 1 | 3 | 1 | 3 | 1 |
| ACTIVITIES | MEANS OF VERIFICATION | | | TIMEFRAME | | | | | | | | |
| | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Compilation, collation and consolidation of performance information reports | Consolidated Programme report with POE | 4 Monthly | | | | | | | | | |
| | | Consolidated Programme report with POE | 4 Quarterly | | | | | | | | | |
| | | Consolidated Programme report with POE | 4 Half Yearly | | | | | | | | | |
| | | Consolidated Programme report with POE | 4 Annual report | | | | | | | | | |
| 02. | Conduct Local Service Office Planning Engagement Session Reports | | | | | | | | | | | |
| 03. | Facilitate development of Annual Performance Plans and Operational Plans | Signed Local Service Office Annual Performance Plans and signed Operational Plans | | | | | | | | | | |
| 04. | Conduct Programme meetings | Attendance Registers and Minutes of management meetings | | | | | | | | | | |
| 05. | Attend District Performance Review Sessions | Attendance Register | | | | | | | | | | |
| 06. | Conduct capacity building and in-service training | Attendance Register | | | | | | | | | | |
| 07. | Conduct supervision sessions | Supervision report | | | | | | | | | | |

Deputy Director: Administration

Programme 4 Social Work Supervision

4.2 CRIME PREVENTION AND SUPPORT

| OUTCOME | Outcome 2: Optimised Social protection for Sustainable Families and Communities | | | | | | | | | | | |
|-------------------|---|---------|---------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | Persons reached through Social Crime Prevention Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | 4.2.1 Number of persons reached through Social Crime Prevention Programmes | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | |
| ANNUAL TARGET | 3 496 | Q1= 766 | Q2= 750 | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| QUARTERLY TARGETS | 205 | 296 | 265 | 210 | 312 | 268 | 350 | 291 | 215 | 346 | 391 | 347 |
| MONTHLY TARGET | | | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|--------------------------------|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|--|---------------------------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Develop an integrated implementation plan for implementation of Social Crime Prevention Strategy | Integrated Implementation Plan | | | | | | | | | | | | | - | Cooperation and participation stakeholders | Deputy Director: Administration | |
| 02. | Implement crime awareness, campaigns, community dialogues and educational talks. | Attendance register | | | | | | | | | | | | | - | Cooperation and participation stakeholders | Deputy Director: Administration | |
| 03. | Implement life skills training programmes targeting children at risk and in and out of school youth. | Attendance registers | | | | | | | | | | | | | - | Cooperation and participation stakeholders | Deputy Director: Administration | |
| 04. | Implement anti-gang strategy targeting hot spot areas. | Attendance registers | | | | | | | | | | | | | - | Cooperation and participation stakeholders | Deputy Director: Administration | |

| OUTCOME | | Outcome 2: Optimised Social protection for Sustainable Families and Communities | | | | | | | | | | | |
|-------------------|--|--|--|-----|-------|------|--|--------|--|--------|--------|-----------|--|
| OUTCOME INDICATOR | | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | | Persons in conflict with the law who completed Diversion Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | | 4.2.2. Number of persons in conflict with the law who completed Diversion Programmes | | | | | | | | | | | |
| CALCULATION TYPE | | Cumulative year to date | | | | | | | | | | | |
| ANNUAL TARGET | | 28 | | | | | | | | | | | |
| QUARTERLY TARGETS | | Q1=7 | | | Q2=13 | | | Q3= 20 | | | Q4= 28 | | |
| MONTHLY TARGET | | APRIL | | MAY | | JUNE | | JULY | | AUGUST | | SEPTEMBER | |
| | | 1 | | 2 | | 7 | | 8 | | 9 | | 13 | |
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|--------------------------|--|--------------|--------------|-------------|-------------|---------------|------------------|----------------|-----------------|-----------------|----------------|-----------------|
| OUTCOME | Outcome 2: Optimised Social protection for Sustainable Families and Communities | | | | | | | | | | | |
| OUTCOME INDICATOR | 2.1 Empowered sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | Persons in conflict with the law who completed Diversion Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | 4.2.3. Number of children in conflict with the law who accessed secure care programmes | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative year to date | | | | | | | | | | | |
| ANNUAL TARGET | - | Q1= - | Q2= - | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY |
| QUARTERLY TARGETS | APRIL | MAY | - | - | - | - | - | - | - | - | - | MARCH |
| MONTHLY TARGET | - | - | - | - | - | - | - | - | - | - | - | - |

4.3 VICTIM EMPOWERMENT PROGRAMME

| OUTCOME | Outcome 2: Optimised Social protection for Sustainable Families and Communities | | | | | | | | | | | |
|-------------------|---|-------|-----|------|---------|------|--------|-----------|---------|---------|----------|----------|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | Victims of violence accessed Psycho-Social Support services | | | | | | | | | | | |
| CALCULATION TYPE | 4.3.1. Number victims of violence who accessed Psychosocial support services | | | | | | | | | | | |
| ANNUAL TARGET | Cumulative year to date | | | | | | | | | | | |
| QUARTERLY TARGETS | 406 | | | | | | | | | | | |
| MONTHLY TARGET | Q1= 102 | APRIL | MAY | JUNE | Q2= 200 | JULY | AUGUST | SEPTEMBER | Q3= 301 | OCTOBER | NOVEMBER | DECEMBER |
| | 42 | 69 | 102 | 133 | 167 | 200 | 230 | 258 | 301 | 336 | 374 | 396 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|---|-----------|---|---|---|---|---|---|---|---|---|---|---|---|--------------|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Provide psychosocial support to victims of violence including victims of trafficking in persons; accessing basic counselling and professional services in DSD Local Service Offices. funded VEP Service Centres including victims of sexual offences in Thuthuzela care centres. | Beneficiaries files with CW Forms Reports | | | | | | | | | | | | | - Cooperation by key stakeholders (DSD & NPOs) | | | |
| 02. | Conduct in-service training for VEP Field Workers and Social Workers on VEP policies and legislative framework. | Training Reports | | | | | | | | | | | | | - Cooperation by the Field Workers and Social Workers | | | |
| 03. | Compilation and submission of reports to court and other stakeholders' including trafficking in persons reports and other critical reports. | Attendance registers | | | | | | | | | | | | | - Cooperation by key stakeholders | | | |
| 04. | Identify and conduct skills development programme for survivors in VEP service centres. | Records of requests Lists of submitted court reports & trafficking in persons reports Approved Implementation Plan Attendance register Certificates of attendance List of beneficiaries | | | | | | | | | | | | | - Cooperation by key stakeholders | | | |
| 05. | Conduct monitoring of funded and non-funded VEP service centres for compliance to VEP Norms and Minimum Standards and Good Governance Systems. | Attendance register CW Monitoring tool Monitoring report | | | | | | | | | | | | | - Cooperation by NPOs | | | |
| 06. | Implement VEP Information Management System (VEPIMS) by all DSD social service practitioners and Field Workers in funded VEP service centres. | Captured records in VEPIMS | | | | | | | | | | | | | - Cooperation by VEP service providers | | | |
| 07. | Implement reunification and aftercare services for victims of violence. | CW Process notes Reports | | | | | | | | | | | | | - Cooperation by service providers and key stakeholders | | | |
| 08. | Submit lists of all service providers in DSD and VEP service centres for screening process. | List of VEP service providers Screening reports | | | | | | | | | | | | | - Cooperation by VEP service providers | | | |
| 09. | Monitor work opportunities created through funding of VEP service centres | Database of work opportunities created | | | | | | | | | | | | | - Local Service Offices | | | |

Deputy Director: Administration

Programme 4 Social Work Supervisor

| | |
|--------------------------|--|
| OUTCOME | Outcome 2: Optimised Social protection for Sustainable Families and Communities |
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities |
| OUTPUT | Persons reached through Integrated Gender Based Violence prevention programmes |
| OUTPUT INDICATORS | 4.3.3 Number of persons reached through Gender Based violence Prevention Programmes |
| CALCULATION TYPE | Cumulative Year End |
| ANNUAL TARGET | 5 264 |
| QUARTERLY TARGETS | Q1= 1 104 |
| MONTHLY TARGET | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH |
| | 315 322 467 374 547 326 538 836 414 214 456 455 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION | |
|-----|--|---|-----------|---|---|---|---|---|---------------------|--------------|----------------|------------|---|
| | | | A | M | J | J | A | S | O | N | D | F | |
| 01. | Develop an integrated 365 Days Action Plan on GBVF Campaign | Service Office Integrated Implementation Plan on GBVF | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 02. | Conduct preventative programmes on gender-based violence in partnership with other stakeholders including implementation of Everyday Heroes Programme. | SWS 9 / COW 01 Attendance Register | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 03. | Establish and strengthen functioning of Local VEP Forums and GBVF Rapid Response Teams | Registers and Minutes of meetings | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 04. | Participate and report to Local and Chapter 9 Institutions Coordinating Structures. | Registers and Minutes of meetings | | | | | | | | | | | - Cooperation of service providers and Stakeholders |

Deputy Director: Administration

Programme 4 Social Work Supervisor

4.4 SUBSTANCE ABUSE PREVENTION AND REHABILITATION

| OUTCOME | Outcome 2: Optimised Social protection for Sustainable Families and Communities | | | | | | | | | | | |
|-------------------|---|---------|-------|-----|------|------|--------|-----------|---------|----------|----------|---------|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | People reached through substance abuse prevention programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | 4.4.1 Number of people reached through substance abuse prevention programmes | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | |
| ANNUAL TARGET | 2 540 | Q1= 740 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | Q4= 620 |
| QUARTERLY TARGETS | 213 | 208 | 319 | 141 | 199 | 210 | 257 | 213 | 160 | 114 | 240 | 266 |
| MONTHLY TARGET | | | | | | | | | | | | |

| ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|---|----------------------------------|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|-------------------------------|----------------|------------|
| | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. Develop an integrated plan for the implementation of substance abuse programmes in line with the Provincial Drug Master Plan and legislative framework. | Integrated plan | | | | | | | | | | | | | | - Social Workers | | |
| 02. Implement prevention programmes on Substance Abuse targeting hot spot areas, schools and institutions of Higher Learning. | Attendance Registers | | | | | | | | | | | | | | - Social Workers | | |
| 03. Commemorate International Day Against Drug Abuse and Illicit Trafficking through awareness and prevention programmes. | Attendance Registers | | | | | | | | | | | | | | - Service providers | | |
| 04. Participate and support the functioning of Local Drug Action Committee | Attendance registers and minutes | | | | | | | | | | | | | | - Supervisor | | |
| 05. Facilitate registration of Community Based Organisation rendering Substance Abuse. | Registration certificate | | | | | | | | | | | | | | - Schools & TADA coordinators | | |
| 06. Monitor funded organisations rendering Substance Abuse prevention programmes | Monitoring reports | | | | | | | | | | | | | | - Social Workers & supervisor | | |
| 07. Implementation of KE MOJA Drug Prevention Strategy | Monthly reports | | | | | | | | | | | | | | - Social Workers & supervisor | | |

| OUTCOME | Outcome 2: Optimised Social protection for Sustainable Families and Communities | | | | | | | | | | | | |
|--------------------------|--|--|------------------------------|----|----|------------------|----|----|----------------------------|----|----|-----------------------|---|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | |
| OUTPUT | Service users who accessed Substance Use Disorder (SUD) treatment services | | | | | | | | | | | | |
| OUTPUT INDICATORS | 4.4.2. Number of service users who accessed Substance Use Disorder (SUD) treatment services | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year to date | | | | | | | | | | | | |
| ANNUAL TARGET | 100 | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 29 | | | | | | | | | | | | |
| MONTHLY TARGET | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH | | | | | | | | | | | | |
| | 9 | 19 | 29 | 30 | 42 | 53 | 54 | 64 | 78 | 80 | 91 | 100 | |
| | | | | | | | | | | | | | |
| ACTIVITIES | | | MEANS OF VERIFICATION | | | TIMEFRAME | | | BUDGET PER ACTIVITY | | | RESPONSIBILITY | |
| | | | A | M | J | J | A | S | O | N | D | F | M |
| 01. | Monitor compliance of existing treatment centres with minimum norms and standards for inpatient treatment centres. | Attendance register monitoring tool | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 02. | Assess applications for registration of treatment centres in line with Minimum Norms and Standards for In-patient treatment services. | Attendance register and assessment tool | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 03. | Establish Community Based treatment services. | Attendance register for consultation sessions. | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 04. | Conducted assessment of persons referred for Substance Abuse interventions. | Assessment tool | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 05. | Implement therapeutic/counselling services on Substance Abuse | Attendance registers | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 06. | Establishment and ensure functioning of support groups. | Attendance Registers | | | | | | | | | | | - Cooperation by service providers and Stakeholders |
| 07. | Implement after care and reintegration services | Process notes | | | | | | | | | | | - Cooperation by service providers and Stakeholders |

Deputy Director: Administration

Programme 4 Social Work Supervisor



The background features a minimalist abstract design. It consists of several large, overlapping triangles in shades of beige and light brown. A single, larger triangle is positioned in the center. To the right, there are three concentric circles drawn with a dark brown line.

PROGRAMME 5:

DEVELOPMENT AND RESEARCH

5.1 MANAGEMENT AND SUPPORT SERVICES

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | |
|-------------------|---|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME INDICATOR | 2.1 Improved well-being of vulnerable groups and marginalized | | | | | | | | | | | |
| OUTPUT | Support service coordinated | | | | | | | | | | | |
| CALCULATION TYPE | 5.1.1 Number of support services coordinated | | | | | | | | | | | |
| ANNUAL TARGET | Cumulative Year End | | | | | | | | | | | |
| QUARTERLY TARGETS | 20 | | | | | | | | | | | |
| MONTHLY TARGET | Q1=5 | | | | | | | | | | | |
| | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 1 | 1 | 3 | 1 | 1 | 3 | 1 | 1 | 3 | 1 | 1 | 3 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | RESPONSIBILITY | DEPENDENCIES | BUDGET PER ACTIVITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---|---|---|---|---|---|----------------|--|---------------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Compilation, collation and consolidation of performance information reports | Consolidated Programme 5 Monthly report with POE | | | | | | | | | | | | | - | Timeous submission of accurate information | | |
| | | Consolidated Programme 5 Quarterly report with POE | | | | | | | | | | | | | - | Timeous submission of accurate information | | |
| | | Consolidated Programme 5 Half Yearly report with POE | | | | | | | | | | | | | - | Timeous submission of accurate information | | |
| | | Consolidated Programme 5 Annual report with POE | | | | | | | | | | | | | - | Timeous submission of accurate information | | |
| | | Planning Engagement Session Reports | | | | | | | | | | | | | - | Cooperation from Local Programme 2 Staff | | |
| 02. | Conduct Local Service Office Planning Engagement Sessions | | | | | | | | | | | | | | - | Cooperation from Local Programme 2 Staff | | |
| 03. | Facilitate development of Annual Performance Plans and Operational Plans | Signed Local Service Office Annual Performance Plans and signed Operational Plans | | | | | | | | | | | | | - | | | |
| 04. | Conduct Programme meetings | Attendance Registers and Minutes of management meetings | | | | | | | | | | | | | - | Availability of staff | | |
| 05. | Conduct supervision sessions | Supervision report | | | | | | | | | | | | | - | Availability of staff | | |
| 06. | Consultation with individual supervisees | Report | | | | | | | | | | | | | - | Availability of stakeholders | | |
| 07. | Development of workplan agreements | Signed workplans | | | | | | | | | | | | | - | Cooperation by funded residential facilities | | |
| 08. | Development of workplan reviews | Signed workplan reviews | | | | | | | | | | | | | - | Availability of staff | | |

Deputy Director: Administration

Community Development Supervisor

5.2 COMMUNITY MOBILIZATION

| | | | | | | | | | | | | |
|---------------------------|--|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | |
| OUTCOME INDICATOR | 2.1 Improved well-being of vulnerable groups and marginalized People reached through Community Mobilization Programmes | | | | | | | | | | | |
| OUTPUT: | People reached through Community Mobilization Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | 5.2.1 Number of people reached through Community Mobilization Programmes | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative year to date | | | | | | | | | | | |
| ANNUAL TARGET | 1 690 | | | | | | | | | | | |
| QUARTERLY TARGETS: | Q1=421 Q2=781 Q3=1 272 Q4=1 690 | | | | | | | | | | | |
| MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| | 140 | 280 | 421 | 513 | 605 | 781 | 888 | 1 080 | 1 272 | 1 411 | 1 550 | 1 690 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---|----------------------------------|---------------------------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Identification of targeted communities to be mobilised for developmental programmes | Database of targeted communities for mobilization | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Community Development Supervisor | Deputy Director: Administration |
| 02. | Engagement of relevant stakeholders for community mobilisation Programmes | Stakeholder engagement report, attendance register | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Community Development Supervisor | Deputy Director: Administration |
| 03. | Conduct implementation of community mobilisation sessions (Awareness campaigns, Community dialogues, Information sharing sessions, outreach programmes, sessions) | Consolidated Reports and Attendance registers of people reached through Community Mobilization Programmes | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Community Development Supervisor | Deputy Director: Administration |

| | | | | | | | | | | |
|---------------------------|--|--|--|--|--|--|--|--|--|--|
| OUTCOME | OUTCOME 1: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| OUTCOME INDICATOR | 2.1 Improved well-being of vulnerable groups and marginalized | | | | | | | | | |
| OUTPUT | Communities organised to coordinate their own Development | | | | | | | | | |
| OUTPUT INDICATORS | 5.2.2 Number of communities organised to coordinate their own Development | | | | | | | | | |
| CALCULATIONAL TYPE | Cumulative Year End | | | | | | | | | |
| ANNUAL TARGET | 14 | | | | | | | | | |
| QUARTERLY TARGETS | Q1=4 | | | | | | | | | |
| MONTHLY TARGET | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | RESPONSIBILITY | DEPENDENCIES | BUDGET PER ACTIVITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---|---|---|---|---|---|----------------|---|---------------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Identification of existing community development structures and the establishment of new community development structures | Database of existing and new community development structures | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 02. | Conduct skills audit of community development structures. | Data base of skills audit. | | | | | | | | | | | | | - | Cooperation of community members | | |
| 03. | Conduct capacity building of existing and newly established community development structures | Database of consolidated community development structures. | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |

5.3 INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | | |
|--------------------|---|---|-----|-------|-----|------|-------|-----|-----|-------|-----|-----|---|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | |
| OUTPUT: | NPOs capacitated | | | | | | | | | | | | |
| OUTPUT INDICATORS: | 5.3.1 Number of NPOs capacitated | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | | |
| ANNUAL TARGET: | 11 | | | | | | | | | | | | |
| QUARTERLY TARGETS: | Q1= 6 | | | Q2= 2 | | | Q3= 2 | | | Q4= 1 | | | |
| MONTHLY TARGET | APR | MAY | JUN | JUL | AUG | SEPT | OCT | NOV | DEC | JAN | FEB | MAR | |
| | 0 | 4 | 2 | 0 | 2 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | | | | | | | | | |
| | | TIMEFRAME | | | | | | | | | | | |
| | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Identify NPOs to be capacitated. | Consolidated data base of identified NPOs | | | | | | | | | | | |
| 02. | Conduct Skills Audit & Training needs analysis of NPOs to be capacitated | Skills Audit report | | | | | | | | | | | |
| 03. | Facilitate NPO training in all offices. | Consolidated database of NPOs capacitated Training reports | | | | | | | | | | | |
| 04. | Conduct monitoring of NPO training. | Monitoring reports | | | | | | | | | | | |

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | | |
|--------------------|---|---|------|-------|--------|-----------|---------|----------|----------|---------|----------|-------|---|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | |
| OUTPUT | Cooperatives capacitated | | | | | | | | | | | | |
| OUTPUT INDICATORS: | 5.3.2 Number of Cooperatives capacitated | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | | |
| ANNUAL TARGET: | 4 | | | | | | | | | | | | |
| QUARTERLY TARGETS: | Q1= 4 | | | Q2= 0 | | | Q3= 0 | | | Q4= 0 | | | |
| MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH | |
| | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | | | | | | | | | |
| | | TIMEFRAME | | | | | | | | | | | |
| | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Identify cooperative to be capacitated. | Consolidated masterlist of identifies cooperatives. | | | | | | | | | | | |
| 02. | Conduct Skills Audit & training needs analysis of Cooperatives to be trained | Skills Audit report | | | | | | | | | | | |
| 03. | Facilitate training of Cooperatives in all offices. | Consolidated database of Cooperatives capacitated and training reports. | | | | | | | | | | | |
| 04. | Conduct monitoring of capacity building of cooperatives. | Monitoring Reports | | | | | | | | | | | |

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | | |
|--------------------|---|---|------|-------|--------|-----------|---------|----------|----------|---------|----------|-------|---|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | |
| OUTPUT: | Cooperatives capacitated | | | | | | | | | | | | |
| OUTPUT INDICATORS: | 5.3.3 Number of Cooperatives capacitated | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative Year End | | | | | | | | | | | | |
| ANNUAL TARGET: | 4 | | | | | | | | | | | | |
| QUARTERLY TARGETS: | Q1= 4 | | | Q2= 0 | | | Q3= 0 | | | Q4= 0 | | | |
| MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH | |
| | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | | | | | | | | | |
| | | TIMEFRAME | | | | | | | | | | | |
| | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Identify cooperative to be capacitated. | Consolidated masterlist of identifies cooperatives. | | | | | | | | | | | |
| 02. | Conduct Skills Audit & training needs analysis of Cooperatives to be trained | Skills Audit report | | | | | | | | | | | |
| 03. | Facilitate training of Cooperatives in all offices. | Consolidated database of Cooperatives capacitated and training reports. | | | | | | | | | | | |
| 04. | Conduct monitoring of capacity building of cooperatives. | Monitoring Reports | | | | | | | | | | | |

| | | | | | | | | | | | | |
|-------------------|---|----------|------|------|----------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | |
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | EPWP work opportunities created | | | | | | | | | | | |
| OUTPUT INDICATOR | 5.3.3 Number of EPWP work opportunities created | | | | | | | | | | | |
| CALCULATION TYPE | Non-cumulative highest figure | | | | | | | | | | | |
| ANNUAL TARGET | 168 | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1 = 168 | Q2 = 168 | | | Q3 = 168 | | | Q4 = 168 | | | MARCH | MARCH |
| MONTHLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | 168 |
| | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDITY |
|-----|--|-------------------------------|-----------|---|---|---|---|---|---|---------------------|--------------|---|----------|
| | | | A | M | J | J | A | S | O | N | | | |
| 01. | Compile and consolidate database of EPWP work opportunities created within the department. | Consolidated Database | | | | | | | | | - | Timous provision of participants by various programmes. | |
| 02. | Monitor EPWP work opportunities created. | Quarterly monitoring reports. | | | | | | | | | - | Budget availability, transport, accommodation | |

5.4 POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS

| OUTCOME | OUTCOME INDICATOR | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | |
|----------------------------------|--|---|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTPUT INDICATORS | OUTPUT INDICATOR | People benefitting from poverty reduction initiatives | | | | | | | | | | | |
| CALCULATION TYPE | 5.4.1 Number of people benefiting from poverty reduction initiatives | | | | | | | | | | | | |
| ANNUAL TARGET | Cumulative year to date | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1 = 110 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| MONTHLY TARGET | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 160 | 160 | 160 | 160 | 160 |
| | | | | | | | | | | | | | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | | | | | | | | | |
| NO | ACTIVITIES | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Identify and verify beneficiaries of the funded initiatives. | | | | | | | | | | | | |
| 02. | Conduct profiling of beneficiaries | | | | | | | | | | | | |
| 03. | Develop database of beneficiaries. | | | | | | | | | | | | |
| 04. | Conduct initial site visit to submitted applications for Business Plans. | | | | | | | | | | | | |
| 05. | Facilitate development of business plan, evaluation and submission. | | | | | | | | | | | | |
| 06. | Monitor and support implementation of the programmes. | | | | | | | | | | | | |
| TIMEFRAME | | | | | | | | | | | | | |
| BUDGET PER ACTIVITY | | | | | | | | | | | | | |
| DEPENDENCIES | | | | | | | | | | | | | |
| RESPONSIBILITY | | | | | | | | | | | | | |
| VALIDATION | | | | | | | | | | | | | |
| Deputy Director: Administration | | | | | | | | | | | | | |
| Community Development Supervisor | | | | | | | | | | | | | |

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | |
|--------------------|---|-------|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT: | CNDC participants involved in developmental initiatives | | | | | | | | | | | |
| OUTPUT INDICATORS: | 5.4.4 Number of CNDC participants involved in developmental initiatives | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative year end | | | | | | | | | | | |
| ANNUAL TARGET: | 14 | | | | | | | | | | | |
| QUARTERLY TARGETS: | Q1= 3 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY |
| MONTHLY TARGET | 0 | 0 | 3 | 0 | 5 | 0 | 0 | 4 | 0 | 0 | 0 | 2 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|--|-----------|---|---|---|---|---|---------------------|--------------|---|----------------------------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Conduct skills audit of CNDC beneficiaries for developmental activities. | Skills audit report on CNDC developmental activities. | | | | | | | | - | Cooperation of stakeholders | Deputy Director: Administration |
| 02. | Develop and maintain the database of CNDC participants. | Database of CNDC participants involved in developmental initiatives. | | | | | | | | - | Cooperation of CNDC participants | Community Development Supervisor |
| 03. | Monitor and evaluate implementation of developmental programs | Monitoring & Evaluation Reports | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Community Development Supervisor |

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | |
|--------------------|---|-------|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | Cooperatives linked to economic opportunities | | | | | | | | | | | |
| OUTPUT INDICATORS: | 5.4.5 Number of cooperatives linked to economic opportunities | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative year End | | | | | | | | | | | |
| ANNUAL TARGET | 5 | | | | | | | | | | | |
| QUARTERLY TARGETS: | Q1= 1 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY |
| MONTHLY TARGET | 0 | 0 | 1 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 1 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|---|-----------|---|---|---|---|---|---------------------|--------------|-----------------------------|----------------------------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Identify and develop data base of cooperatives to be linked for economic opportunities. | Consolidated database of cooperatives linked to economic opportunities | | | | | | | | - | Cooperation of cooperatives | Community Development Supervisor |
| 02. | Conduct linkage of cooperatives with Community Nutrition Development Centers and other DSD economic opportunities | Signed contracts of Cooperatives linked to CNDCs for economic opportunities | | | | | | | | - | Cooperation of cooperatives | Community Development Supervisor |

5.5 COMMUNITY BASED RESEARCH AND PLANNING

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities |
|-------------------|--|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities |
| OUTPUT | Households profiled |
| OUTPUT INDICATORS | 5.5.1 Number of households profiled |
| CALCULATION TYPE | Cumulative year to date |
| ANNUAL TARGET | 1 288 |
| QUARTERLY TARGETS | Q1= 304 Q2= 548 Q3= 966 Q4= 1 288 |
| MONTHLY TARGET | APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH |
| | 101 202 304 385 466 548 687 826 966 1 073 1 180 1 288 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Conduct household profiling in identified communities. | Online Database of households profiled. Consolidated Narrative Household Report. | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 02. | Capture profiled households on online database and on NSIS. | Database of households captured NSIS Report | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 03. | Refer identified households for appropriate support and interventions | Database of referred cases. | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 04. | Identify change agents to champion development programmes within households | Database of change agents identified. | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 05. | Link Change Agents to available developmental opportunities | Database of change agents supported. | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |

Deputy Director: Administration

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | | | |
|-------------------|---|-------|-------|-------|--------|-----------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | | |
| OUTPUT | Community Based Plans developed | | | | | | | | | | | | | |
| OUTPUT INDICATORS | 5.5.2 Number of Community Based Plans developed | | | | | | | | | | | | | |
| CALCULATION TYPE | Cumulative year to date | | | | | | | | | | | | | |
| ANNUAL TARGET | 10 | Q1= 0 | Q2= 3 | Q3= 3 | Q4= 10 | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| QUARTERLY TARGETS | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | 3 | 3 | 3 | 3 | 3 | 6 | 10 | 10 |
| MONTHLY TARGET | 0 | 0 | 0 | 0 | 2 | 3 | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|--------------------------------|-----------|---|---|---|---|---|---------------------|--------------|---|------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Organise internal and external stakeholder for integration of plans in the development of CBP. | Attendance register. | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 02. | Facilitate development of Community Based Plans | Developed CBP | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 03. | Capturing of developed CBP on online database | Attendance Registers | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 04. | Consult communities on outcomes of Community Based Plans for implementation of interventions by stakeholders | Online database | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| | | Report and attendance register | | | | | | | | - | Cooperation of Stakeholders, | |

| OUTCOME | | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | | |
|--------------------|----|---|------|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME INDICATOR | | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | |
| OUTPUT | | Communities profiled in a ward | | | | | | | | | | | | |
| OUTPUT INDICATORS: | | 5.5.3 Number of communities profiled in a ward | | | | | | | | | | | | |
| CUMULATIVE TYPE | | Cumulative year end | | | | | | | | | | | | |
| ANNUAL TARGET | 10 | QUARTERLY TARGETS | Q1=0 | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| MONTHLY TARGET | 0 | APRIL | 0 | 0 | 0 | 2 | 0 | 2 | 3 | 2 | 0 | 0 | 1 | 0 |
| | | | | | | | | | | | | | | 0 |
| | | | | | | | | | | | | | | 0 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | J | F | M |
|-----|--|----------------------------------|---|---|---|---|---|---|---|---|---|---|---|---|
| 01. | Conduct community profiling in identified communities. | Attendance Registers | | | | | | | | | | | | |
| 02. | Capture of profiled communities on online database | Database of communities captured | | | | | | | | | | | | |
| 03. | Analyse Community Profiles for informed interventions. | Analysis Report | | | | | | | | | | | | |

| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | | | |
|-------------------------|---|-------------------|-------|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | | |
| OUTPUT | Profiled households accessing sustainable livelihoods initiatives empowered through sustainable Livelihood programmes | | | | | | | | | | | | | |
| OUTPUT INDICATORS: | 5.5.4 Number of profiled households linked to sustainable livelihoods programmes | | | | | | | | | | | | | |
| CUMULATIVE YEAR TO DATE | Cumulative year to date | | | | | | | | | | | | | |
| ANNUAL TARGET | 128 | QUARTERLY TARGETS | Q1=28 | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| MONTHLY TARGET | 0 | APRIL | 14 | 28 | 40 | 42 | 42 | 61 | 76 | 80 | 88 | 108 | 118 | 128 |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | A | M | J | J | A | S | O | N | D | J | F | M |
|-----|--|--|---|---|---|---|---|---|---|---|---|---|---|---|
| 01. | Facilitate linkages of profiled households to developmental programmes | Consolidated database of linked profiled households. | | | | | | | | | | | | |
| 02. | Monitor linkages of profiled households to developmental programmes | Monitoring Reports | | | | | | | | | | | | |

5.6 YOUTH DEVELOPMENT

| | | | | | | | | | | |
|--------------------------|--|--------------|------------|-------------|-------------|---------------|------------------|----------------|-----------------|-----------------|
| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | |
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | |
| OUTPUT | Youth participating in youth mobilisation Programmes | | | | | | | | | |
| OUTPUT INDICATORS | 5.6.1 Number of youths participating in youth mobilisation Programmes | | | | | | | | | |
| CALCULATION TYPE | Cumulative year end | | | | | | | | | |
| ANNUAL TARGET | 420 | | | | | | | | | |
| QUARTERLY TARGETS | Q1=74 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER |
| MONTHLY TARGET | 0 | 37 | 37 | 31 | 31 | 32 | 32 | 60 | 56 | 0 |
| | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|--|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---|----------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Conduct outreach programmes for young people focusing on youth development | Database of youth participating in youth mobilisation Programmes, Attendance registers | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 02. | Conduct youth dialogues on specified themes. | Youth dialogue report, attendance registers | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 03. | Conduct intergenerational dialogues | Intergenerational dialogues Reports, attendance registers | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 04. | Conduct youth month activities | Youth Month Activities Report | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | | |
| 05. | Monitor implementation of youth mobilisation programme. | Monitoring Report | | | | | | | | | | | | | - | Lack of interest in communities in attending the events | | |

Deputy Director: Administration

Community Development Supervisor

| | | | | | | | |
|--------------------------|--|-----|------|--------------|------|--------|-----------|
| OUTCOME | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | |
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | |
| OUTPUT | Youth development structures supported | | | | | | |
| OUTPUT INDICATORS | 5.6.2 Number of youth development structures supported | | | | | | |
| CALCULATION TYPE | Non-cumulative Highest Figure | | | | | | |
| ANNUAL TARGET | 2 | | | | | | |
| QUARTERLY TARGETS | Q1= 2 | | | | | | |
| MONTHLY TARGET | APRIL | MAY | JUNE | Q2= 2 | JULY | AUGUST | SEPTEMBER |
| | 2 | 2 | 2 | 2 | 2 | 2 | 2 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|---|-----------|---|---|---|---|---|---------------------|--------------|--|------------|
| | | | A | M | J | J | A | S | | | | |
| 01. | Identify and facilitate establishment of youth development structures. | Database of youth development structures Skills audit report | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 02. | Conduct skills audit and training needs analysis of youth development structures | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 03. | Provide support to youth development structures | Report | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 04. | Conduct site visit to verify authenticity and technical feasibility of submitted business plans. | Site Visit Report, Attendance Register | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 05. | Facilitate development of business plan, evaluation and submission. | Evaluation Report | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 06. | Conduct pre-implementation workshop for approved initiatives | Pre-Implementation Report, Attendance Register | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |
| 07. | Monitor operations of supported youth development structures. | Monitoring Reports, Attendance Register | | | | | | | | - | Cooperation of Stakeholders, Transport availability | |

Deputy Director: Administration

Community Development Supervisor

| OUTCOME | | OUTCOME 2: Optimised Social Protection for Sustainable Families and Communities | | | | | | | | | | | |
|-------------------|-------|---|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|---|
| OUTCOME INDICATOR | | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | |
| OUTPUT | | Youth participating in skills development Programmes | | | | | | | | | | | |
| OUTPUT INDICATORS | | 5.6.3 Number of youths participating in skills development Programmes. | | | | | | | | | | | |
| CALCULATION TYPE | | Cumulative year end | | | | | | | | | | | |
| ANNUAL TARGET | 82 | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1= 0 | | | | | | | | | | | | |
| MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH | |
| | 0 | 0 | 0 | 15 | 15 | 17 | 9 | 9 | 9 | 0 | 18 | 0 | 0 |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|--|--------------------------------------|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---|--------------------------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Conduct Skills Audit & training needs analysis of Youth to be trained in the Local Service Offices | Skills audit report | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Deputy Director Administration | |
| 03. | Conduct and facilitate innovative skills development programmes for young people. | Training Report, Attendance Register | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Deputy Director Administration | |
| 04. | Monitor implementation of skills development programme. | Monitoring report | | | | | | | | | | | | | - | Monitor implementation of skills development programme. | Deputy Director Administration | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---|---|---|---|---|---------------------|---|--------------------------------|------------|
| | | | A | M | J | J | A | S | O | N | D | J | F | M | | | | |
| 01. | Coordinate the identification of youth to be linked to economic opportunities | Consolidated Data base | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Deputy Director Administration | |
| 02. | Coordinate stakeholder engagement session for linking young people to opportunities | Database of work opportunities created | | | | | | | | | | | | | - | Cooperation of Stakeholders, Transport availability | Deputy Director Administration | |

5.7 WOMEN DEVELOPMENT

| | | | | | | | | | | |
|--------------------------|--|-----|-----|-----|-----|-----|------|-----|-----|-----|
| OUTCOME | OUTCOME 2: Optimized Social Protection for Sustainable families and communities | | | | | | | | | |
| OUTCOME INDICATOR | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | |
| OUTPUT | Women participating in women right advocacy programmes | | | | | | | | | |
| OUTPUT INDICATORS | 5.7.1 Number of women rights advocacy capacity building programmes conducted | | | | | | | | | |
| CALCULATION TYPE | Cumulative year to date | | | | | | | | | |
| ANNUAL TARGET | 16 | | | | | | | | | |
| QUARTERLY TARGETS | Q1: 5 | APR | MAY | JUN | JUL | AUG | SEPT | OCT | NOV | DEC |
| MONTHLY TARGET | 1 | 1 | 3 | 5 | 8 | 11 | 13 | 15 | 16 | 16 |
| | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION |
|-----|---|--|-----------|---|---|---|---|---|---|---------------------|---|----------------|------------|
| | | | A | M | J | J | A | S | O | | | | |
| 01. | Facilitate empowerment programmes to increase levels of self-reliance and empowerment amongst women with children under the age of 5. | Consolidated report, Consolidated database, attendance registers. | | | | | | | | - | Cooperation of community members and stakeholders. | | |
| 02. | Facilitate participation of women in women empowerment sessions (Dialogues, Awareness Campaigns, Information sharing sessions, advocacy sessions). | Consolidated reports and consolidated database of women participants. | | | | | | | | - | Availability of budget. Participation of relevant stakeholder in dialogues. | | |
| 03. | Facilitate participation of women in the commemoration of relevant institutionalised days to promote advocacy on gender equality, women's rights and empowerment. | Attendance registers, Consolidated Report on mobilization Consolidated database of participants. | | | | | | | | - | Eagerness of women to participate in mobilization programs. Availability of budget. Participation of relevant stakeholder in dialogues. | | |
| 04. | Facilitate monitoring of women empowerment programmes | Monitoring reports. | | | | | | | | - | Cooperation of Stakeholders, Transport availability. | | |

Deputy Director; Administration

Community Development Supervisor

| OUTCOME | OUTCOME 2: Optimized Social Protection for Sustainable families and communities | | | | | | | | | | | | |
|-------------------|---|--|-----|-----|-----|-----|------|-----|-----|-----|-----|--------|---|
| OUTCOME INDICATOR | 2.1 Empowered sustainable and self-reliant communities | | | | | | | | | | | | |
| OUTPUT INDICATORS | Women participating in skills development programmes | | | | | | | | | | | | |
| CALCULATION TYPE | 5.7.2 Number of women participating in skills development for Socio-economic Programmes | | | | | | | | | | | | |
| ANNUAL TARGET | Cumulative year to date | | | | | | | | | | | | |
| QUARTERLY TARGETS | Q1: 30 | APR | MAY | JUN | JUL | AUG | SEPT | OCT | NOV | DEC | JAN | Q4: 94 | |
| MONTHLY TARGET | - | 10 | 30 | 40 | 50 | 60 | 70 | 70 | 70 | 70 | 70 | 94 | |
| | | | | | | | | | | | | | |
| NO | ACTIVITIES | MEANS OF VERIFICATION | | | | | | | | | | | |
| NO | ACTIVITIES | TIMEFRAME | | | | | | | | | | | |
| | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Facilitate skills audit amongst women. | Skills audit report. Consolidated database, attendance registers. | | | | | | | | | | | |
| 02. | Facilitate skilling of women in partnership with other stakeholders to increase levels of self-reliance and empowerment amongst women . | Consolidated database of women participants. Training Attendance Register. | | | | | | | | | | | |
| 03. | Facilitate participation of women in skills development programmes | Consolidated reports and consolidated database of women participants. | | | | | | | | | | | |
| 05. | Facilitate monitoring of women empowerment programmes | Monitoring reports. | | | | | | | | | | | |

Deputy Director: Administration

Community Development Supervisor

| OUTCOME | | OUTCOME 2: Optimized Social Protection for Sustainable families and communities | | | | | | | | | | | | | |
|-------------------|----------------|---|----------------|-------|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|
| OUTCOME INDICATOR | | 2.1 Empowered, sustainable and self-reliant communities | | | | | | | | | | | | | |
| OUTPUT | | Women livelihood initiatives supported | | | | | | | | | | | | | |
| OUTPUT INDICATORS | | 5.7.3 Number of women livelihood initiatives supported | | | | | | | | | | | | | |
| CALCULATION TYPE | | Cumulative year to date | | | | | | | | | | | | | |
| ANNUAL TARGET | MONTHLY TARGET | QUARTERLY TARGETS | MONTHLY TARGET | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| 0 | - | Q1= 0 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION | | |
|-----|--|--|-----------|---|---|---|---|---|---------------------|--------------|----------------|------------|---|---|
| | | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Conduct initial site visits to all women development initiatives. | Reports. | | | | | | | | | | | | |
| 02. | Facilitate submission and evaluation of Business Plans for funding. | Evaluation Report Consolidated database of Participants. | | | | | | | | | | | | |
| 03. | Facilitate linking of initiatives to economic opportunities. | Reports | | | | | | | | | | | | |
| 04. | Conduct monitoring and provide technical support in all initiatives. | Monitoring Reports | | | | | | | | | | | | |

| NO | ACTIVITIES | MEANS OF VERIFICATION | TIMEFRAME | | | | | | BUDGET PER ACTIVITY | DEPENDENCIES | RESPONSIBILITY | VALIDATION | | |
|-----|---|---|-----------|---|---|---|---|---|---------------------|--------------|----------------|------------|---|---|
| | | | A | M | J | J | A | S | O | N | D | J | F | M |
| 01. | Facilitate development and maintenance of database for CSG beneficiaries linked to sustainable livelihoods initiatives. | Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives. | | | | | | | | | | | | |